

# **ANNUAL Report 2011**

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#### **CONTENTS** 1. FOREWORD 3 2. EINSIGHTS: PEOPLE AT VISION HOPE 4 3. PORTRAYED: VISION HOPE 6 Organisation 7 Integrated Emergency and Transition Assistance 10 and Sustainable Development Organisational Structure 11 Responsibility 15 Partnerships 16 4. PROJECTS 17 Areas of operation 18 19 Yemen Water projects 20 Education projects 21 Health projects 24 Social projects 25 Humanitarian projects 31 Afghanistan 33 Kindergarten Project 34 **FINANCIAL REPORT** 5. 35 **DONATIONS AND SUPPORT** 6. 43

## FOREWORD

## **DEAR READER,**

The year 2011 was marked by drastic images that went around the world: mass protests against corrupt dictators, snipers aiming at peaceful demonstrators and young people fighting for a vision. The Arab Spring was the focus of the worldwide media public and strongly influenced international politics.

The work of Vision Hope was also impacted like never before: On one hand we strengthened the cooperation with local partner organisations that successfully continued to implement our projects after the evacuation of our office. On the other hand, we adjusted our work to the new needs of the people and were also active in the emergency and disaster relief in addition to the development cooperation.

After the mitigation of the security/political situation Adriaan Jagersma could return to Yemen as the new country director in order to take over the work of Berno Heitmann. Our help was urgently needed. Fighting between demonstrators and pro-government forces which has lasted for months had ravaged the country: destroyed cities, left people hungry and families on the run. Through the financial support to the sum of 25,100 EUR by the Y.E.S foundation from the Netherlands the first relief project could be carried out in the summer for 235 families in the district of Arhab. Food and relief supplies were distributed. Through this first step the door opened at the end of the year towards the Emergency Relief Fund (ERF) of the UN. In the meantime due to our Yemen expertise we have become a partner in great demand by various UN organisations. It is our aim, however, that this emergency and disaster relief should always be connected to rehabilitation and long-term development cooperation.

## Therefore we are looking for immediate support for the reconstruction of destroyed houses and wells as well as for the restoration of the agricultural production (donation purpose: humanitarian crisis Yemen).

In addition, another hope came true: we are active in a second project country. Together with the British organisation ASET we provide a chance for better education possibilities for 80 children in the Baba Qambar kindergarten in Mazar-e Sharif.

Yours sincerely, Matthias Leibbrand CEO Vision Hope International e.V.



## **2. INSIGHTS: PEOPLE AT VISION HOPE**



## **INSIGHTS: PEOPLE AT VISION HOPE**

#### People who are close to our heart

Children who are starving, young people without a vision for the future and women with no chance of a life of freedom – Vision Hope wants to reach people who cannot help themselves and guide them on the way to a hopeful life in the longterm. Over 2,500 people in Yemen benefitted from our projects in 2011 and 66 since 2011 in Afghanistan.

#### People who support us

"Television and the internet convey images and scenarios of horror and injustice into our homes. Often we feel helplessness and despair and simply change the channel", observes Angelika Linsin who is a member of the board of directors at Vision Hope. "I have decided to address this helplessness in the light of the global situation in less privileged countries through my engagement at Vision Hope: This is not about statistics but the actual improvement in quality of life of individuals and families and even entire communities. It motivates me to see how we can manage to change things by working in partnership with the local people."

Without support Vision Hope would not be able to realize its projects. We are grateful to all those who contribute through their donations and personal engagement so that Vision Hope can deliver continuous and high-value emergency relief assistance and development services.

#### People who are committed

Technical consultant Cor Verduijn from Holland says, "The great engagement and hard work of the international and Yemeni staff at Vision Hope impressed me a lot. It's amazing what Vision Hope, compared to big NGOs, can achieve with low project implementation costs."

"No one alone can do a literacy course in Yemen and at the same time find supporters for projects in Afghanistan", says CEO Matthias Leibbrand, who is excited about how his team is growing. "To get involved with Vision Hope means discovering our own strengths, giving all we have and depending fully on each other." Alongside the local team in Germany, which is primarily focused on finance, public relations and networking, Vision Hope maintains a local office in Yemen where local as well as international staff work on project concepts and realization.

## **3. PORTRAYED: VISION HOPE**



## **PORTRAYED: VISION HOPE**

## ORGANISATION

### History

With the request to his friends to form an association in the area of Herbolzheim/ Germany to support his project activities in Yemen Matthias Leibbrand laid the foundation for Vision Hope. Vision Hope International e.V. was founded in 2002 and registered as an association in the association register Kenzingen/Germany. Thanks to the energetic support of the ever-growing association 60 projects were realized up until the end of 2011 which benefitted about 45,000 people. Since 2011, the area of operation has been extended to Afghanistan.

#### **Our vision**

In a world full of injustice, violence and suffering we want to provide examples of hope in crisis regions. We support disadvantaged people by improving their living conditions in a self-sufficient and sustainable way through integrated project work. Our Vision is that this hope is spread so that entire societies are transformed and that women and children especially can live their lives with dignity.

#### **Our mission**

Our mission is not to look away but to bring hope, step by step, to places where everything may seem hopeless. By embedding disaster relief assistance into long-term, integrated development programs we empower people in emergency situations to be better equipped and prepared.

We treat everyone in the same way – regardless of gender, family background or race. Through intercultural competence and experience we demonstrate respect and understanding for an individual's situation, ensuring that our assistance is effective. At the same time we engage in inspiring more and more people to stand against injustice and campaign for all those who cannot help themselves.

### **Our core values**

#### The dignity of man

Each person is unique and thus possesses an irrepressible dignity. Therefore, we desire to support people in developing countries by imparting a hopeful vision for a dignified life.

#### **Responsibility and justice**

In a world full of contradictions, exploitation, and social injustice, we want to take responsibility for our fellow human beings and contribute to the implementation of Christian social justice. We serve all people regardless of their religion, race or gender.

#### Emergency relief assistance as well as sustainable development

We work at a high technical, social, ecological and ethical standard in order to improve the situation of people holistically and sustainably. We also provide competent help in emergency situations. Value is placed on the successful realization of particular projects but also in ensuring that emergency relief assistance is integrated into a long-term development program.

#### Help for self-support

Our projects help low-income and disadvantaged people actively change their circumstances through their own efforts. Village communities and national NGOs are integrated into project decisions and have a voice throughout the entire project cycle.

#### Cooperation

We work in close partnership with local, national and international organizations and with local authorities and governments to ensure that project goals are reached.

#### Quality, transparency and continuous development

We follow internationally accepted best practices in development cooperation. We are committed to transparency and accountability towards our partner organizations and donors. We are a learning organization, continually striving to increase our effectiveness and efficiency.



### Standards for our work

Standards for our work Vision Hope's work are outlined in project documents that define our objectives and structure. Projects are limited in time (emergency and disaster relief operations up to three months, development programs generally not longer than three years). The baseline situation is documented through an initial needs assessment in order to facilitate an impact assessment at the conclusion of our projects. Only through this process can the success of our projects be measured. The evaluation of projects is important for us. We want to learn from our experience so that the next project we implement will be even more efficient and effective.

Cooperation with local communities, organizations and government offices and agencies is very important for us for the integrity and sustainability of each project. Local partners are involved as much as possible in all project phases (planning, implementation and evaluation), even if this means that we lose parts of our sovereignty in order to strengthen our local partner. In practical terms this is sometimes not easy and we strive to keep the right balance.



#### **Project management**

The professional implementation of institutional funded projects follows the following project cycle:

- 1. Development of a poverty reduction strategy in the partnering country
- 2. Project planning with the national partner organizations based on the requirements of the donors
- 3. Formal project request
- 4. Financing agreement or further fundraising
- 5. Project contracts with national authorities
- 6. Site selection based on well-defined criteria
- 7. Baseline survey
- 8. Project implementation and monitoring
- 9. Final project report including financial report
- 10. Project evaluation
- 11. Impact assessment

## INTEGRATED EMERGENCY AND TRANSITION ASSISTANCE AND SUSTAINABLE DEVELOPMENT

Through its projects Vision Hope implements the LRRD approach (linking relief, recovery and development). In this way when people were displaced in the district of Arhab (north of the Yemeni capital Sana'a), as part of the relief approach VHI first distributed food and blankets to people whose homes had been destroyed during conflict with pro-government troops. At the same time we approached international donors and other international NGOs in order to undertake a cooperative effort to rebuild houses (recovery) and repair wells and pumps so that IDPs could return to their homes.

Example: We have developed with our Dutch partner organization ZOA (www. zoa-international.com) a sustainable program for the Dutch Embassy, which on the one hand repairs destroyed wells and on the other hand constructs and re-habilitates cisterns to be used in rainwater harvesting system for hundreds of households. Through rainwater collection into the cisterns and from rooftops the people will be less dependent on the wells in the future and therefore better pre-pared for crisis (disaster preparedness).

Intensive hygiene promotion will take place and water filters will be distributed, which should reduce the cases of severe diarrhea resulting from drinking unclean water. In a separate component unemployed individuals and youth will be trained in technical skills related to the project's on-going success, for example the maintenance of water pumps.

To realize an effective and efficient implementation of the LRRD approach and to cover all three areas consistently this structure is also embedded within the organizational structure of Vision Hope in Yemen.



## **ORGANISATIONAL STRUCTURE**

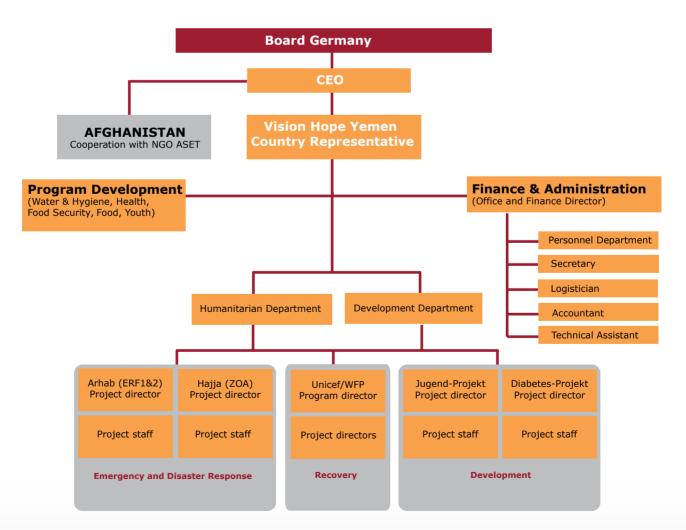
#### Association

The association Vision Hope is registered with the city courts of Kenzingen/Germany (**VR 382**) and is accredited by the fiscal authorities in Emmendingen/Germany as a non-profit and charitable organization (**Tax number 05070/50969**). By 31.12.2011 Vision Hope International had **45 members**. Membership in the organization is possible for individuals of sixteen years or more, as well as corporate entities. Acceptance is decided by the board after written application, in instance of decline cases are decided by the members' assembly.

The members' assembly accepts the board's annual report, approves the budget and discharges the board.

The board is elected by the members' assembly. It consists of at least three and at the most seven members: the chairman, his or her deputy, the secretary, the treasurer and possibly other members. The board is voluntary and is re-elected every three years. The board leads the organization and is its legal representative. It appoints, monitors and relieves the CEO.

Since the country offices operate mostly independently they are able to react to local developments promptly. The main office in Germany supports the country office regarding financial issues, quality control and technical consultation during the project implementation.





#### §2 Purpose of the association

(1) The purpose of the association is: the advancement of development aid and the support of people in need in developing countries.

The association pursues its non-profit purposes in accordance with the German General Tax Code, especially through the advancement of development aid, public health care, training and education, youth assistance and environmental protection. The association pursues its charitable purposes by assisting people in acute distress and supporting persons who are dependent on the assistance of others due to their physical, mental or inner condition.

The purpose of these statutes is reached through:

- Informing the public and promoting activities that build awareness of the problems of developing countries. For this purpose the association can produce, acquire and distribute media of all kinds (books, CD's, audio, video etc.).
- Carrying out initiatives and projects with a non-profit and charitable purpose (for example in the areas of healthcare, social work with children, youth and adults, people with special needs, measures for improvement of living conditions and infrastructure, acquisition of aid supplies and its transport).
- Providing help in natural disasters, famine, crop failure etc.
- Assisting self-help projects and the advancement of self-initiatives (for example in the area of income generation).
- Implementing the rights of children as documented in the relevant UN-convention.
- Acting as a mediator for child and project sponsorships.
- Advancing measures for the protection of the environment through consulting the population and through project development (for example reforestation, measures against soil-erosion, biotope and species protection, waste management, development and utilization of alternative energy sources).
- Promoting a sustainable supply of drinking water and an environmentally
- friendly waste water disposal.Construction of sanitary facilities, accompanied by counselling in hygiene.
- Teaching projects for the transfer of knowledge and skills for specific trades (e.g. for Prisoners and Orphans)
- Measures that make it possible for women, in particular, to participate in the national, guaranteed school education system.
- Occupational education (e.g. Computer courses, training courses for tradesmen, etc.) which improves the income of the native people.
- Further training to assist teachers to improve the quality of teaching.
- Courses to instruct the basics of preventative health care and hygiene.
- Training of health personnel (e.g. basic health care workers and midwives).



## Introduction to the board



### Alexander Mutschler Chairman

Dentist, Herbolzheim

#### **Responsibilities:**

- Overall coordination
- Public relations
- Donor and member support

Alexander.Mutschler@vision-hope.org



## **Gerald Mall** Deputy Chairman Dentist, Mannheim

#### **Responsibilities:**

- Private donor relations
- Distribution of newsletter
- Gerald.Mall@vision-hope.org



## Angelika Linsin Board Secretary

Teacher, Schöneck

#### **Responsibilities:**

- Public Relations
- Newsletter (editor)
- Annual Reports

Angelika.Linsin@vision-hope.org



#### Dr. Jan Linsin Treasurer

Head of department in real estate market research, Schöneck

#### **Responsibilities:**

- Financial Administration
- Fundraising
- Project proposals

Jan.Linsin@vision-hope.org



**Matthias Leibbrand** Chief Executive Officer Consultant in development cooperation, Wyhl am Kaiserstuhl

#### **Responsibilities:**

- Overall management
- Project development
- Fundraising
- Webpage
- Annual Reports

Matthias.Leibbrand@vision-hope.org

## Our Office Staff in Sana'a



Adriaan Jagersma VHI country representative Yemen

#### **Responsibilities:**

- Representation of Vision Hope in Yemen
- Project contracts with the government in Yemen
- Social projects in prisons and the orphanage
- Support of administrative affairs and ensuring legal procedures in the project and office works of Vision Hope in Yemen
- Implementation of Youth Development projects at schools in Sana'a

adriaan.jagersma@vision-hope.org

## Staff 2011

For Vision Hope the year 2011 was marked by an almost complete replacement of personnel. Due to the difficult security situation in Yemen and the resulting evacuation of the country office Berno Heitmann, Burkhardt Wilmers, Katharina Senteler as well as Ariane and Martin Gurtner regrettably left Vision Hope to work in other countries.

In the meantime Adriaan Jagersma could be promoted from the project leader Youth Empowerment projects to the new country director. He executed the first humanitarian project with the Y.E.S foundation in Arhab. Caroline Van Leuwen returned after a longer break in the Netherlands with a second diabetes project, while Yasser Motea was moved as accountant from the Hajja office to Sana'a. Because of the large-scale humanitarian projects in cooperation with the UN further staff members could be gained in spring this year. Up until April 2012 the number of staff members working in Yemen increased to 12 (4 international experts and 8 local staff members, with some having very high project responsibility).



## RESPONSIBILITY

## **Controlling and Transparency**

Are donations spent in the development countries efficiently and according to the project targets? Are budgets followed closely? Is the reporting precise and transparent? Which measures are necessary to evaluate projects?

The country office and our CEO constantly deal with these and many other financial questions. Proper accounting is often a task which our partner organizations find overwhelming. Therefore VHI takes on responsibility for all accounting on a project level or country office level according to the guidelines of the donors. The local partner organizations receive advance payments and are required to account for them before they receive additional funds.

### **Evaluation and Reflection**

Our financial reports are audited on the basis of the project budgets agreed on at the start of the project and the implemented project activities. All receipts and accounting are checked by the country office, the CEO and the treasurer of the board.

## **Internal and External Auditing**

According to our bylaws, our accounting has to be checked by two competent internal auditors appointed by the board. In addition to this internal audit, the accounting is also checked by an independent external auditing company.

## **Quality Standards and Code of Conduct**

Vision Hope uses an internal manual for project control to define organizational process and procedures. In addition, Vision Hope is subject to the following international quality standards and codes:

- Code of conduct of the International Red Cross
- Sphere standards for the implementation of emergency and disaster relief and rehabilitation projects

Furthermore, we follow the '12 basic rules of humanitarian aid' which were compiled by all development organisations and federal ministries affiliated in the German coordination" Humanitarian Aid". In this document the purpose and implementation of humanitarian assistance are determined.

## PARTNERSHIPS

## Partnerships with institutional donors

Vision Hope works with	Because	How
<b>UN OCHA</b> (Office for the Coordination of Humanitarian Affairs)	Since 2009 OCHA is engaged in Yemen and has opened an office there. Aim is to coordinate humanitarian aid effectively. In order to reduce suffering and to implement sustainable solutions, partnerships with na- tional and international actors are pursued.	From the Emergency Response Fund around 434,000 USD were provided to Vision Hope and its local partner NGO Soul in 2012 in or- der to support Internally displaced People in Arhab with food and non-food-items.
UN WFP (World Food Program)	The largest humanitarian organization of the with 681,000 USD the WFP s world engages itself in Yemen to support starving people. The WFP is present in Yemen since 2004, mostly in Sada, in the north of Yemen, where military conflicts between the army and rebels were fought out, which resulted in the displacement of 340.000 local NGOs in order to develop to coordinate emergency proje of 2011 the number of Internally Displaced People in other governorates increases as well constantly.	
UNICEF	UNICEF fights for the rights of children worldwide. Yemeni children receive immuni- zations and are encouraged to return to a school education. In the actual catastrophic situation UNICEF is in charge of coordinating Nutrition projects for Severly Accute Malnou- rished Children.	As part of its nutrition program UNICEF is planning to support Vision Hope in its fight against severe malnutrition among children.
EUROPEAID	As development cooperation of the European Commission Europeaid supports worldwide projects in the fields of human rights, food security, economy and human development.	Vision Hope implemented already in 2009 a first project with local partners. Also in 2012 we applied for funding.
BMZ BENGO – Engagement Global	Bengo is service centre for NGOs and sup- ports them in general and for example en- sures that project applications are filled out properly.	With the support of Bengo Vision Hope alrea- dy implemented successfully two projects. The consultation during the implementati- on is very helpful and steadily increases our quality in project management. In 2012 we want to submit to the Ministry for Economic Cooperation and Development proposals worth 500.000 Euro for Afghanistan and Ye- men.

## **4. PROJECTS**



## **AREAS OF OPERATION**

#### **Project activities in Yemen**

Since the establishment of Vision Hope we were always strongly engaged in Yemen and also recognized from the Yemeni Government as a charitable development organization. We operate from our country office in the capital Sana'a, the project office Hajja was closed as a result from the turmoil.

#### **Cooperation with Yemeni NGOs**

We cooperate in our projects with local NGOs like the NGO Mustaqbal, the NGO Nahda, the NGO Tadhamon, the NGO Adwa Al Yemen, the NGO Sada, the NGO Bani Al Kureibi and the Handicapped society Hajja.

#### Project activities in Afghanistan

A important step was done by Vision Hope in 2011 with enlarging our area of operation: also in Afghanistan we want to support development with local and international partners. Vision Hope seeks cooperation with national and international organizations in order to be culturally sensitive, to reduce costs, to exchange knowledge and to implement projects jointly, therefore a partnership was started with the British NGO Afghan Support Education and Training (ASET UK).





## YEMEN



## YEMEN

## WATER PROJECTS

## Cistern Projects Hajja Governorate

Beneficiaries:	approximately 750 people
<b>Project Duration:</b>	March 2011 - August 2011
Project Partner:	NGOs Tadhamon and Sada
<b>Project Location:</b>	Hajja Governorate
Project Amount:	9,876 Euro (without in-kind contributions of the beneficiaries)
Primary Donor:	VHI Germany
<b>Project Director:</b>	CEO Matthias Leibbrand

#### **Project Goal**

Through the rehabilitation and construction of five cisterns an improvement is planned to the water supply in the Hajja Governorate.

Many Yemenis in rural areas have no access to drinking water and sometimes women even have to walk for hours in the mountains to fetch dirty water.

#### Activities

Having already successfully completed cistern projects with the support of the BMZ (German Federal Ministry for Economic Cooperation and Development) and the EU, which facilitated and made water access possible, our partner NGOs Tadhamon und Sada have been implementing further projects:

#### **NRO Tadhamon**

Cover cistern Bayn Al Fatah Rehabilitation cistern Al Ghawar New construction cistern Ghard Al Ghudafi

#### NRO Sada

Completion cistern Ghawlat Duhra Rehabilitation cistern Oqawd

#### **Evaluation**

Despite the difficult political situation these cistern projects have been successfully completed by our partner organisations Tadhamon und Sada. Special thanks for this.



The hard work pays of: rainwater is collected in a cistern and the workload of women reduced.

## **EDUCATION PROJECTS**

## Literacy project for women in Hajja

<b>Beneficiaries:</b>	First study year: 276 students, 23 teachers.		
<b>Project Duration:</b>	October 2010 - June 2011		
Project Partner:	Literacy Office Hajja, NGOs Al Nahda and Adwa Al Yemen		
Project Location:	Mountainous villages in the Hajja Governorate, Yemen Republic		
Project Amount:	24,181 Euro in 2011		
Primary Donor:	Partner Aid International Switzerland		
<b>Project Director:</b>	Martin and Ariane Gurtner		

#### Context

Yemen, as a traditional Islamic country, is far from progressive in the area of women's rights. Yemen has one of the lowest literacy rates for women in the world, with only 30% of women able to read. The ability to read and write is necessary for basic life skills and to exercise social and political rights.

In cooperation with the National Literacy Office and local NGOs, Vision Hope has trained female teachers to offer specialized basic literacy courses for women.

#### Learning Reading and Writing – even in crisis situations

Despite the difficult political situation the project was completed as planned by our local staff by the end of June 2011; about 80% of the participating women achieved a successful outcome.

While literacy training is essential to give women hope for better economic opportunities, this has not been the only goal of Vision Hope and the local project partners. Participants also have had the opportunity to complete life skills courses to provide more comprehensive support of women and enhance self-help skills. The focus is mainly to raise awareness as to how to take a proactive and thoughtful approach to personal health. In addition, an international midwife visits the classes to give valuable advice about hygiene and healthy eating.

#### **Project Goals**

- Promoting of social and economic rights of women
- Reducing the illiteracy rate among women in the project region
- Thorough preparation of the women for the national literacy program
- Reducing the dropout rates among women in the national literacy program
- Creating jobs for young, educated female teachers from remote areas

#### **Activities 2011**

- Training of 23 female teachers
- Organisation and implementation of 13 classes with 276 female students (first national academic year)
- Courses for promotion of life skills and health courses for 276 female students (twice weekly)
- Regular supervision visits to the classes
- Two weeks of evaluation and further training for female teachers



Writing and Reading for a more independent life: women from mountain villages can more creatively design their futures.

Village	District	Nr of classes	Number of students	Number of trai- ned teachers and assistant teachers
Hirba/Beni Ali	Hajja City	1	25	2
Sharqi Abs	Hajja City	2	31	3
Al-Ayanya	Hajja City	2	37	2
Bet Al-Nukheif	Hajja City	1	19	2
Gudam	Hajja City	1	20	2
Al-Gayle	Mabian	1	30	2
Al-Gadhaf	Mabian	1	25	2
Tawaran	Mabian	1	23	2
Shama	Mabian	1	24	2
Beni Haritha	Mabian	1	17	2
Jebel Al-Adba'a	Mabian	1	25	2
Total:		13	276	23

ومنى حمى لحياة السيارة حرة هُورَاًى هاية بداية احمة أخرهم

## **Teacher Training Project**

Beneficiaries:	2 trainers, 35 teachers, 600 students in 7 schools (more than 5,000 students profit indirectly)
<b>Project Duration:</b>	September 2010 - October 2011
Project Partner:	Provincial Education Office Hajja
<b>Project Location:</b>	Hajja Governorate
<b>Project Amount:</b>	8,921 Euro in 2011
<b>Project Director:</b>	Burkhard Wilmers

#### **Initial Situation**

In an international comparison Yemen shows major deficits in the quality of math and science education. **The content of lessons, are usually memorized, devoid of any practical relevance**. The vast majority of students, for example, do not see a single scientific experiment throughout their school career. Even if experimental material is available, teachers lack the skills and motivation for "application-oriented teaching".

In July 2007 the Cabinet adopted a "Strategy for general secondary education", aimed at a high quality of secondary education. Amongst others the following challenges were to be addressed:

Lack of well-educated and trained teachers, especially women in rural areas Lack of modern technology to support teaching and learning processes Inadequacy of the curriculum and its implementation.

#### **Project Goal**

Long-term strengthening of the education system and promotion of new technologies by improving the quality of secondary education (high school) and the teacher training system.

#### Activities (until project end October 2011)

- 18-day math training (6 of them in 2010), 21-day physics training (6 of them in 2010), 1-day biology training, 4-day trainer workshop (entire project period).
- 68 supervision visits by teachers in class (entire project period).
- Equipment of 7 project schools: 8 overhead projectors, 15 computer algebra systems (TI Nspire CAS), 11 overhead displays, 11 motion sensors, physics experimental material (2,189 EUR for entire project period).
- Portfolio for 7 schools with newly developed teaching material in Arabic: 46 experiment instructions (physics), 26 curriculums, 29 working sheets, some OHP plastic sheets
- Baseline Survey with test of 600 students (2010), Final Survey with test of 240 students.
- 1-day evaluation workshop for 50 participants.
- Equipment of Ministry staff with 4 laptops and office accessories. Planning of new activities under the sole responsibility of the Ministry that employed the two trained staff. The follow-up activities will continue indefinitely (sustainability of the project).



Hands on physics – experiments support self-contained thinking.



With the project new "strings" produce new sounds.

## **HEALTH PROJECTS**

### Diabetes

Beneficiaries:	15-30 patients daily		
<b>Project Duration:</b>	November 2011 – April 2013		
Project Partner:	48 Modern Hospital and Yemen Diabetes Society		
Project Location:	Sana'a		
<b>Project Amount:</b>	12,500 Euro		
<b>Project Director:</b>	Caroline van Leeuwen		

#### Context

Yemen has amongst the highest malnutrition rate worldwide – over 46% of all Yemeni children below the age of five are considered malnourished

## - Yemen is also confronted by an increasingly high number of diabetes cases.

Rising life expectancy and a rapid change in lifestyle and eating habits (inadequate protein intake) are the causes of this rapidly growing problem.

Government institutions have not had the resources to react appropriately: only ten specialists for diabetes are active in Yemen, a country with a population of over 23 million. Patients often do not receive adequate care or advice, so despite a correct diagnosis their disease is not well-managed and subsequent damage occurs in the form of eye, heart, kidney, and foot diseases.

#### **Previous Development**

In 2009 Vision Hope opened a Diabetic Food Care Unit (DFCU) in the Kuwait Hospital in Sana'a.

#### Projektziele

- Equipping a second foot clinic for diabetics at 48 Modern Hospital in Sana'a
- Comprehensive training of qualified nurses and doctors in all subject areas related to diabetes (medical treatment, counselling, education of patients and their relatives).

#### Activities

Because of the security problems in the country the project leader Caroline van Leeuwen could only start with the preparations for the clinic in October 2011. Quotes for the medical equipment for the clinic were obtained and the necessary orders completed.

The training program for nurses was revised and new content was added to the pilot training from 2009. The selection of the nurses who will work in the clinic after completing their training is finished. In this hospital most of the outpatient departments are accommodated in containers. The hospital has started to prepare such a medical practice container for the diabetes foot clinic.

For many donors Diabetes is not bad enough. To treat chronic diseases is also not part of the Millennium Development Goals. But Diabetes is a big problem, which is also experienced by many young people. People who are then not able to support their families anymore. It is wonderful that the donors of Vision Hope are also thinking about these people. Caroline van Leeuwen



Delayed but extremely important. The new foot clinic in a Mobile Container.

## SOCIAL PROJECTS

## Hajja and Sana'a Prison

Beneficiaries:	Working prisoners in the workshop of the prison work- shops
<b>Project Duration:</b>	January 2011 – October 2011
Project Partner:	Prison Administration Hajja
Project Location:	Hajja, Sana'a
Project Amount:	2,329 Euro
<b>Project Director:</b>	Country Representative Berno Heitmann

#### Context

Prisoners in Yemen suffer degrading living conditions in overcrowded prisons with hardly any variety and perspective.

#### **Project Goal**

In addition to our direct emergency relief to prison inmates in the form of food and hygiene items the socio-professional reintegration after release is facilitated and prepared for by the acquisition of craft skills. Thus the risk of recidivism can be reduced to a minimum and families be provided with a new start.

In our prison work the direct aid is to be extended by measures that assure a better life in the long-run.

#### Activities

With the project funds the car repair workshop in the Hajja prison was operated from January to October 2011. This included the payment of a local car mechanic to teach the prisoners in the trade of car mechanics five times a week with the help of two car motors and transmission parts. A major part of the expenditures for the car repair workshop was needed for the construction of a wall to better isolate and protect the area from rain.

Unfortunately, the car repair workshop project had to be given up in October 2011 due to a lack of on-site VHI staff.

For the female sections of the prisons in Hajja and Sana'a diapers and milk powder were purchased for the female inmates to provide better nourishment for their children. Moreover, the project funds were used to buy spare parts for a broken water heater in the female section of the Sana'a prison.

Leather and other materials for the manufacture of leather handbags in the male section of the Sana'a prison were purchased. The production of handbags and the training of other prisoners in this craft were carried out by a competent prisoner.



They can believe in a new beginning: Prisoners in the car workshop.



The big chance: With the production of handbags the prisoners can creatively design their futures.

## "Child Prison" Hajja

Beneficiaries:	Around 10 boys
<b>Project Duration:</b>	2011
<b>Project Partner:</b>	"Child Prison" Hajja
<b>Project Location:</b>	Најја
<b>Project Amount:</b>	41 EUR
<b>Project Director:</b>	Country Representative Berno Heitmann

#### **Initial Situation**

The "child prison" in Hajja accommodates about 10 boys. It is a closed facility in which underage boys are housed who are too young for a real prison. Not all boys there have committed crimes. Many of them were caught illegally in Saud-Arabia and initially housed in this facility until their parents can be identified. The children here are not usually prepared for real life.

#### **Project Goal**

We want to enrich the daily lives of the boys and give them opportunities for meaningful leisure time activities.

#### **Activities**

The project funds were used to buy a football and a darts game for the boys. Furthermore, an existent broken table top football game was taken to a carpenter and repaired. The transport and repair costs were paid for by project funds.





Attentive Youth: The Youth Development project provides objectives.



Prepared well: First Aid courses can save lives.

## **Youth Project**

Beneficiaries:	80 Youth (4 trainers)
<b>Project Duration:</b>	since December 2010
<b>Project Partner:</b>	Soul for Development
<b>Project Location:</b>	Sana'a
<b>Project Amount:</b>	8,541 Euro in 2011
<b>Project Director:</b>	Adriaan Jagersma

#### Context

Due to the fast population growth and relatively low life expectancy of about 60 years the vast majority of the Yemeni population is under 18 years. On one hand, this offers a great potential for Yemen, on the other hand, various relevant social indicators restrict the future prospects of the youth such as poverty, poor education, high health risks, the traditional social structure, a large gender disparity, and inequality.

A youth with no prospects: About half of all young Yemenis are experiencing unemployment.

#### **Project Goals**

The project aims to strengthen the youth and to promote gender equality through integrated child and youth development programs in Yemen. The programs provide life skills to children and young people to help them improve their prospects for the future and escape poverty.

#### Activities

After intensive conceptual preparation a project was started in December 2010 which was intended to holistically strengthen children and young people regarding their life skills. Through play and sports activities the children gained a better understanding of health (physical development), social skills such as tolerance and respect (social development), and values such as discipline and self-confidence (emotional development).

The promotion of young people was arranged by the Yemeni NGO Soul for Development that teaches important public health measures to boys and girls separately. Vision Hope is grateful to have the privilege to be working with one of the most important Yemeni NGOs and hopes for further good cooperation. In 2012 it is planned that another 500 young people will be trained.



Boys learn with fun social competences.

#### SOUL FOR DEVELOPMENT

The aim of the Yemeni non-governmental organization is to improve the quality of life for Yemeni children, youth and women. In addition to educational opportunities that will particularly contribute to the abolition of gender inequalities, SOUL operates health projects that have already achieved positive results. To reduce poverty SOUL is committed to empower people to help themselves.

Homepage: http://www.soul-yemen.org/

## **Disability Project Hajja**

<b>Beneficiaries:</b>	around 50 handicapped women		
<b>Project Duration:</b>	January to June 2011		
Project Partner:	Handicapped Society Hajja		
<b>Project Location:</b>	Најја		
Project Amount:	1,687 Euro in 2011		
<b>Project Director:</b>	Country Representative Berno Heitmann		

#### **Initial situation**

In the city of Hajja and its surroundings there are many disabled people. Disabled people are very often strongly excluded in the Arab society. Often the families themselves do not take sufficient care of disabled family members. The Handi-capped Society of Hajja conducts various courses in order to encourage the disabled to take part in sewing classes for women, reading and writing classes, sign language classes for deaf-mutes, computer classes, cooking classes, etc.

#### **Project goal**

Promotion of disabled women by cooking and sewing classes.

#### **Activities**

In the year 2011 Vision Hope promoted six-month cooking and sewing classes. Besides funding the salary costs of the disabled association in the implementation of the project, food was purchased to enable lessons in cooking and baking. Disabled women were also trained in sewing classes.

or us all people are preious: Vision Hope helps eople with handicaps to eturn to a social life.

### **Remedial Classes for Women in Hajja**

Beneficiaries:	over 100 women		
<b>Project Duration:</b>	January to November 2011		
Project Partner:	NGO Tadhamon		
<b>Project Location:</b>	Најја		
Project Amount:	17,336 Euro in 2011		
<b>Project Director:</b>	Project Director Katharina Senteler		

#### **Initial situation**

Many women in rural areas of Yemen have no opportunities for professional development. Girls can attend the local primary schools until the sixth grade, often however money is lacking for and the cost of teaching materials, school uniform etc can be limiting. Additionally time spent in school represents a loss of work hours and therefore income. Attendance at secondary schools is difficult as they are normally located in district centres and there is no adequate accommodation for teenagers nearby.

#### **Activities**

Health lessons: Women are educated to recognize the early signs of disease therefore empowering them regarding the health of their family.

Topics	Area Hirba	Direct target group total	Indirect target group in the households of the women
Module 1: Hygiene	60	60	420
Module 2: Contagious Diseases	110	110	770
Module 3: Water and Wastewater	110	110	770
Module 4: Accidents	110	110	770

For many girls there is no access to any vocational training, because the efforts and costs –for girls- are too high.

Good training for those which can't make the step to more independence.

#### Income-generating measures:

The female students are shown ways in which they can either improve their own situation without creating additional expense or gain an additional income.

Income generating measure	Location	Length (2 hours per lesson)	Number of Parti- cipating Women	Materials and Tools:
Knitting	Suq Assabt	10 lessons	25	Knitting needles, wool, ribbons, wool needles
Sewing clas- ses	Suq Assabt	16 lessons	18	Sewing machines and fa- bric for producing clothing and school uniforms.
Gardening	Suq As- sabt/Khaw- Ian	12 lesson	55	Seed, Fencing, Doors to Gardens, Drip Irrigation
Total in 2011			770	

With smart ideas and support a problem can be changed to a positive outcome: Dry toilets as a solution for water scarcity

#### Treatment systems:

In addition to classical training the project also included the construction of dry toilets. 35 sand filter systems filter the waste water (urine, laundry and shower water) so that it can safely be used again for the irrigation of domestic gardens. The advantage for women: the cost of water for irrigation of the garden is reduced, which gives women more time for their family or another job.

#### **Evaluation**

The starting phase of the project ran without problems.

After the evacuation of the project director the health lessons could be continued successfully by the local partner NGO. The sand filter systems were completed during the absence of the project leaders. After a half year-disruption the handi-work classes Suq As-Sapt could also be completed.

The project was completed in late November 2011.

## HUMANITARIAN PROJECTS Humanitarian Aid Arab Spring Yemen

Beneficiaries:	200 to 250 Internally Displaced families (around 1,400 to 1,750 persons) which were selected according criteria.
<b>Project Duration:</b>	10.07 to 12.08.2012
Project Partner:	NGO Soul for Development
<b>Project Location:</b>	Arhab District, North of the capital Sana'a
Project Amount:	24,568 Euro in 2011
Projektleiter:	Adriaan Jagersma in Sana'a, Yemen
Projektmanager:	Matthias Leibbrand in Germany

#### **Initial situation**

The wave of protest which began with the self-immolation of the Tunisian Mohammed Bouazizi even reached Yemen. Since February 2011 demonstrations by government opponents and supporters in Sana'a took place repeatedly, bloody clashes dominated the country for months. President Salih left in June 2011 after an attack in which he was injured and was eventually replaced in the spring of 2012 by the new president Hadi. In the areas around Sana'a - like Al Hasaba, Hadda and Arhab - thousands have been injured or killed. According to insider information about 500 families needed to leave their homes in the district of Arhab in the north of Sana'a and flee to other parts of the district or even other cities or districts. These displaced persons and refugees are lacking almost everything, especially food.

#### The United Nations warns of a food crisis in Yemen

In the meantime there are warnings in UN circles of an acute food crisis in Yemen, the living conditions of hundreds of thousands of Yemenis are continuously worsening. According to UN and SOUL statements the prices of wheat, flour, sugar and milk increased by 40-60% which is why many people cannot afford basic foods anymore and suffer from hunger. In addition the rises in the prices of water (by 202%), transportation (by 60%) and gasoline and fuel (by 300%) are increasing which in turn lead to higher prices for materials and services.

#### **Project goals**

The projects in the district of Arhab was aimed at supporting vulnerable displaced persons and refugees who have received no other help or support and were not able to improve their situation. Among them are mostly families with (young) children without a father. The project was supposed to preferably benefit families – rather than individuals – within one or more (smaller) communities. Contacts to well-informed persons in the target area supplied the teams of SOUL and VHI with detailed information on the number of refugees and escape areas; a close cooperation with the beneficiaries resulted.



Happy about the emergency goods: direct help which arrives and keeps people alive.

#### **Activities:**

- Selection of the target group according to specified criteria
- Close cooperation with the beneficiaries and a good assessment of needed relief items
- Organisation, planning and implementation of the distribution of aid packages

During the distribution of aid packages, which consisted of flour, sugar, rice, oil, potatoes, onions, khamirah, beans, tea, salt, milk powder, tomato paste, ghee and soap, the security of the volunteers and especially of the foreign employees was top priority. To ensure this and to get access to the distributions areas respectively, approvals from persons in charge (including sheikhs) were obtained. Due to the great demand it was important to avoid chaos in the distribution by a precise selection of those in need according to generally accepted criteria.

#### FOUNDATION Y.E.S.

The Dutch Foundation Y.E.S. raises funds to help people who are in distress due to the conflicts during the "Arab Spring". Thereby, Y.E.S. (Youth Empowerment Support) aims at empowering and supporting young people. In 2011 Y.E.S. funded Vision Hope with our country director Adriaan Jagersma and our Yemeni partner institution SOUL by 25,100 EURO to supply 235 families with food and other essential relief items. Thank you very much! Homepage: http://stichtingyes.nl/



## **AFGHANISTAN**



## **AFGHANISTAN**

#### **ASET** (Afghan Support Education & Training)

The UK registered NGO ASET operates educational and training activities in Mazar-e Sharif in Northern Afghanistan. Particular attention is given to those who need protection most, such as widows and children who have limited access to health care and education.

## ASET 2011 BABA QAMBAR KINDERGARTEN REPORT FOR VHI

Beneficiaries:	57 children, 9 teachers
Project Duration:	September 2011 to August 2012
Project Partner:	NGO ASET Afghanistan
Project Location:	Baba Qambar Kindergarten in Mazar-e Sharif, Afghanistan
Project Amount:	25,000 EUR
Project Director:	Brian Germann, ASET country director and Cleides Magalhaes, program director

#### Initial situation

Mazar-e Sharif is arguably the fastest growing city in Afghanistan. The state-run education is well developed and is increasingly becoming an effective means of educating children, even while other Afghan cities struggle to find teachers. But education with higher standards has its price. If the parents can neither read nor write the children depend on private tutoring which is not affordable for poor families. The Baba Qambar district offered a perfect environment for the Rangin Kamin kindergarten because people from all social classes live there.

#### **Project Goal:**

- **2011:** Early intervention for 57 children from the community around the Baba Qambar kindergarten to teach them basic reading, writing and arithmetic skills, necessary for success when entering the state-run system.
- **2012:** Expanding the early intervention program to serve 120-150 children, as well as training or internships for 3-5 teachers

#### **Activities**

In 2011 a place in kindergarten was offered to children from 57 families to learn basic reading, writing and arithmetic skills in order to enter the public school system prepared and confident. The success of the kindergarten has been shown in previous classes already, families report that their children have learned to read and write exceptionally well, and have learned the basics of arithmetic by the end of the program. At the same time the children learn values such as honesty, sharing, and respect for elders. We share in the families' joy when we see how the lives of children are enriched in such a positive, hopeful way.



Community, playful learning and love should be experienced by all children.

## **5. FINANCIAL REPORT**



## **5. FINANCIAL REPORT**

## BALANCE 31.12.2011

AS	SSE	TS (EUR)			LI	AB	ILITIES (EUR)	
Α.	Fix	ed Assets			Α.	Са	pital	
	I.	Fixed Assets				1.	Assets of the charity	74,618.91
		1. Office and Vehicle Assets	4,069.00			2.	Loss 2011	-20,998.22
в.	Cui	rrent Assets			в.	Ac	cruals	
	I.	Receivables				1.	Accural Audit	3,500.00
		1. Assured project funding for	154,378.40					
		2012			С.	Lia	bilities	
	II.	Balance in cash books and bank accounts	56,272.01			1.	Liabilities taxes, employer liability and to forward dona-	
							tions	3,220.32
						2.	Designation Project ERF 1 OCHA 2012	139,378.40
						3.	Designation Baba Qambar 2012	15,000.00
		Sum Assets	214,719.41				Sum Liabilities	214,719.41
		Sulli Assets	214,/19.41	]			Sum Liabilities	214,/19.41

## BALANCE SHEET 31.12.2011

Α.	Assets		
1.	Intangible fixed assets (Software)		352.00 €
2.	Office assets		660.00 €
3.	Vehicles		2.139.00 €
4.	Commodities Summary		918.00 €
5.	Balance in cash books and bank accounts		
	Postbank 624 520 751	43,837.43 €	
	Business Sparcard 3017929325	5,001.97 €	
	Bank and cash book Yemen	7,432.61€	56,272.01 €
6.	Assured project funding for 2012		154,378.40 €
Sum	of assets		214,719.41 €
В.	Accruals/Liabilities		
1.	Liabilities from income and church tax		79.98 €
2.	Other Liabilities		100.00 €
3.	Designation Project ERF 1 OCHA 2012		139,378.40 €
4.	Designation Project Afghanistan Baba Qambar Kindergar- ten 2012		15,000.00 €
5.	Other donations to be transferred		3,040.34 €
6.	Accruals		3,500.00 €
Sum	of accruals/liabilities		161,098.72 €
С.	Net assets		
1.	Sum of assets		214,719.41 €
2.	Sum of accruals/liabilities		161,098.72 €
Net	assets		53,620.69 €

## **2011 INCOME-SURPLUS-BILL**

## Income in fiscal year 2011

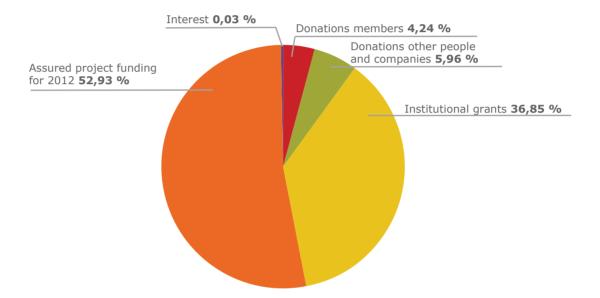
Α.	Income from donations and grants	Amount	Percentage
1.	Donations from members	12,355.80 €	4,24 %
2.	Donations from companies and private donors	7,119.87 €	2,44 %
3.	Earmarked donations from companies and private donors for abroad	9,103.97 €	3,12 %
4.	Earmarked donations from companies and private donors for inland	1,130.00 €	0,39 %
5.	Forwarded donations	25.87 €	0,01 %
6.	Institutional grants	107,466.92 €	36,85 %
7.	Assured project funding for 2012	154,378.40 €	52,93 %
Tot	al	291,580.83 €	99,97 %
в.	Other income		
1.	Interest	84.97 €	0,03 %
Su	m income	291,665.80 €	100,00 %

## Disposition of funds in fiscal year 2011

Α.	Project expenses	Amount	Percentage
1.	Project support Yemen	131,154.37 €	41,95 %
2.	Project support Afghanistan	12,358.28 €	3,95 %
3.	Designation project OCHA 2012	139,378.40 €	44,58 %
4.	Designation project Afghanistan 2012	15,000.00 €	4,80 %
5.	Project support (admin. Functions and transport cost)	9,562.59 €	3,06 %
Sub	-total	307,453.64 €	98,33 %
В.	Expenses for Administration, Fundraising and Public Relations		
1.	Fundraising and Public Relations	475.15 €	0,15 %
2.	Administrative costs	4,735.23 €	1,51 %
Sub	-total	5,210.38 €	1,67 %
Sun	i expenses	312,664.02 €	100,00 %
Los	s	-20,998.22 €	

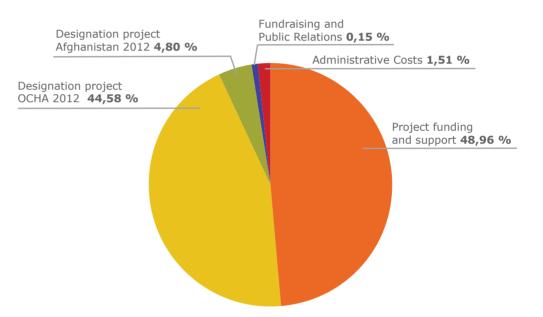
## Income in fiscal year 2011

	Amount	Percentage
Donations members	12,355.80 €	4,24%
Donations other people and companies	17,379.71€	5,96%
Institutional grants	107,466.92€	36,85%
Assured project funding for 2012	154,378.40 €	52,93%
Interest	84.97 €	0,03%
Total	291,665.80 €	100,00 %



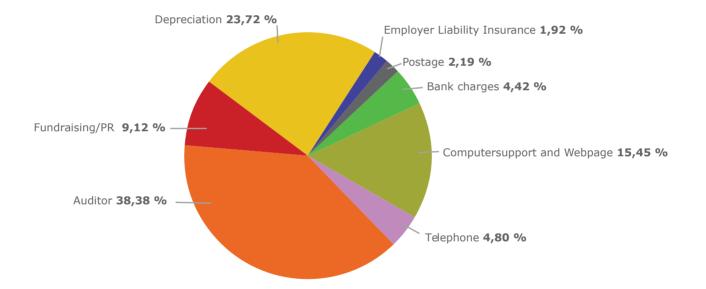
## Disposition of funds in fiscal year 2011

	Amount	Percentage
Project funding and support	153,075.24 €	48,96%
Designation project OCHA 2012	139,378.40 €	44,58%
Designation project Afghanistan 2012	15,000.00€	4,80%
Fundraising and Public Relations	475.15€	0,15%
Administrative Costs	4,735.23€	1,51%
Total	312,664.02 €	100,00%



### DETAILLED PRESENTATION OF EXPENSES FOR FUNDRAISING AND ADMINISTRATIVE COSTS

	Amount	Percentage
Fundraising/PR	475.15€	9,12 %
Depreciation of Assets	1,236.00€	23,72 %
Employer Liability Insurance	100.00 €	1,92 %
Postage	113.95€	2,19 %
Telephone	250.00 €	4,80 %
Computersupport and Webpage	805.06 €	15,45 %
Bank charges	230.22 €	4,42 %
Auditor	2,000.00 €	38,38 %
Total	5,210.83 €	100 %



## Bestätigungsvermerk des Wirtschaftsprüfers

An den Vorstand des Vereins Vision Hope International e.V., Herbolzheim

Ich habe die Jahresrechnung – bestehend aus Bilanz, Gewinn- und Verlustrechnung und Mittelverwendungsrechnung – des Vereins Vision Hope International e.V., Herbolzheim, unter Zugrundelegung der Buchführung und des Finanzberichts für das Geschäftsjahr vom 01. Januar bis 31. Dezember 2011 geprüft. Die Buchführung und die Aufstellung der Jahresrechnung nach den gesetzlichen Vorschriften und ihre Auslegung durch die IDW Stellungnahmen zur Rechnungslegung liegen in der Verantwortung der gesetzlichen Vertreter des Vereins. Meine Aufgabe ist es, auf der Grundlage der von mir durchgeführten Prüfung eine Beurteilung über die Jahres-rechnung unter Zugrundelegung der Buchführung abzugeben.

Ich habe meine Prüfung nach § 317 HGB unter Beachtung der vom Institut der Wirtschaftsprüfer (IDW) festgestellten deutschen Grundsätze ordnungsmäßiger Abschlussprüfung vorgenommen. Danach ist die Prüfung so zu planen und durchzuführen, dass Unrichtigkeiten und Verstöße, die sich auf die Darstellung der Jahresrechnung wesentlich auswirken, mit hinreichender Sicherheit erkannt werden. Bei der Festlegung der Prüfungshandlungen werden die Kenntnisse über die Tätigkeit und über das wirtschaftliche und rechtliche Umfeld des Vereins sowie die Erwartungen über mögliche Fehler berücksichtigt. Im Rahmen der Prüfung werden die Wirksamkeit des rechnungslegungsbezogenen internen Kontrollsystems sowie Nachweise für die Angaben in Buchführung und Jahresrechnung überwiegend auf der Basis von Stichproben beurteilt. Die Prüfung umfasst die Beurteilung der angewandten Grundsätze zur Rechnungslegung und der wesentlichen Einschätzungen der gesetzlichen Vertreter des Vereins sowie die Würdigung der Gesamtdarstellung der Jahresrechnung. Ich bin der Auffassung, dass meine Prüfung eine hinreichend sichere Grundlage für meine Beurteilung bildet.

Meine Prüfung hat zu keinen Einwendungen geführt.

Nach meiner Beurteilung aufgrund der bei der Prüfung gewonnenen Erkenntnisse entspricht der Jahresabschluss den gesetzlichen Vorschriften.

Stuttgart, 31. Mai 2012

E. Assmann Wirtschaftsprüfer



## **6. DONATIONS AND SUPPORT**



## THERE ARE MANY OPPORTUNITIES TO HELP WITH ONGOING PROJECT SPONSORSHIP:

- Fundraising and charitable eventsy
- Instead of presents at birthdays or anniversaries, collect donations for one of our projects

#### To make a tax-deductable donation, make a bank transfer to:

Vision Hope International e.V. Kontonummer 624 520 751 Postbank Karlsruhe, BLZ 660 100 75 IBAN DE69660100750624520751 BIC PBNKDEFF



#### WE SAY THANKS!!!

Without the support of private donors, institutional donors, companies, and other sponsors, our work would simply not be possible.

Apart from the institutional donors we want to mention the NGO "Jemenhilfe e.V." which donated 1,000 EUR for the handicapped project. These funds were raised from private donors and through actions at Christmas bazaars and similar events.

A lot of thanks also to our Dutch partner organization Y.E.S. Foundation, which supported us in our humanitarian project in Arhab with 25.100 Euro. Also thanks so much to our Swiss partner organization Partner Aid International which supported our literacy classes with 23.300 Euro.

We commit ourselves to effectively use all donations for the purpose for which they were given.

We try all our best to keep our administrative costs in Germany below 10%. We strive to implement high ethical standards in regards to fundraising, accounting, and the use of all finances according to the statutes of our organization.

#### CONTACT

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E-Mail: info@vision-hope.org Tel.: +49 7642 9263509