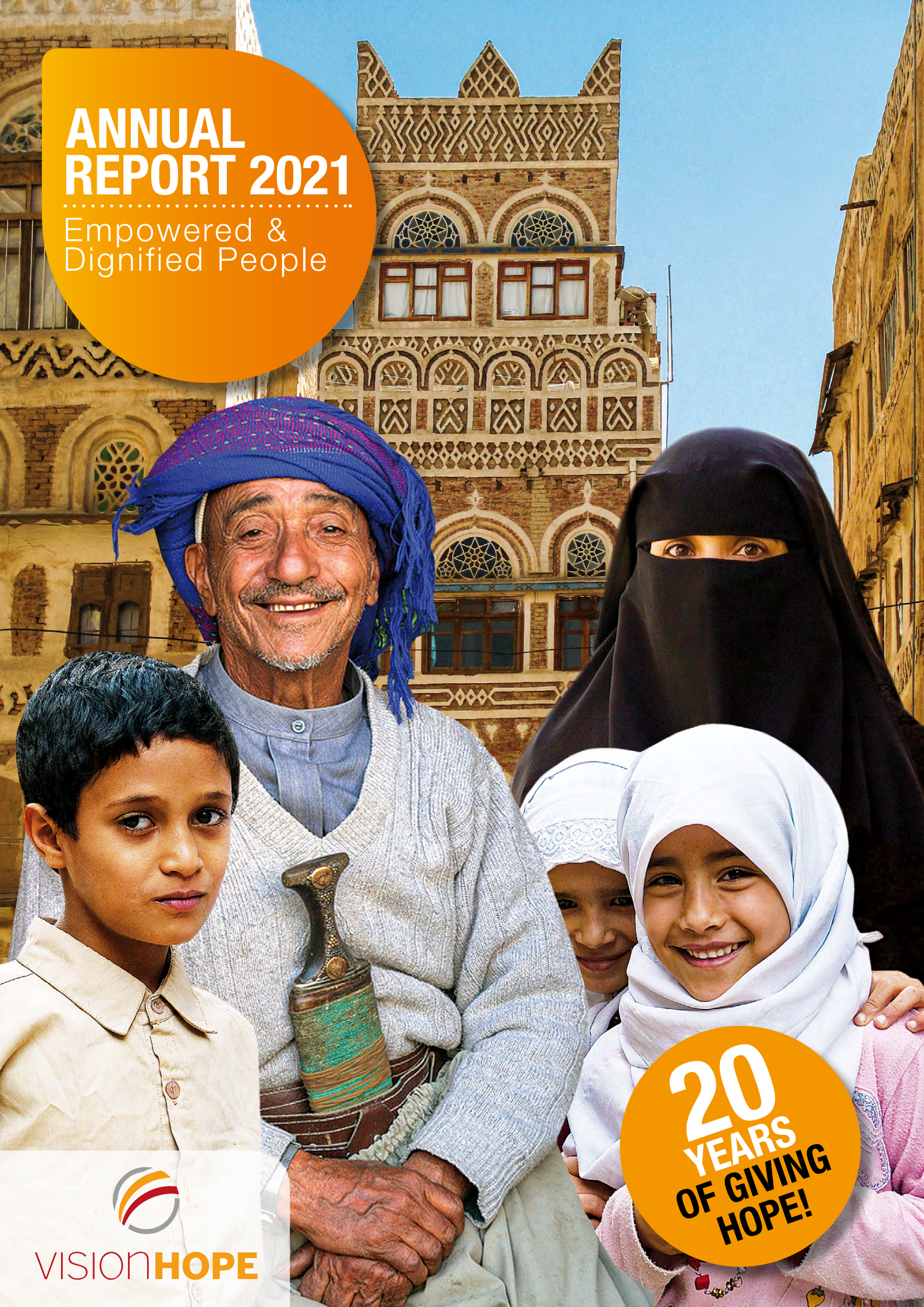


ANNUAL REPORT 2021

Empowered &
Dignified People



20
YEARS
OF GIVING
HOPE!



VISION**HOPE**



CONTENTS

2



Introduction by the Chairman of the Board	3
Project and Country Focus	4-5
Year 2021 Numbers	6
Year 2021 in Pictures	7
Digitalization Trends in Humanitarian Work	8-9
Our Humanitarian and Development Approach	10
Results of Our Work	13-20
Yemen	13
Food Security and Agriculture	
Nutrition	
Protection	
WASH	

Lebanon	17
Food Security	
Jordan	18
Protection of Refugees	
Education	
Who We Are	20-21
Our Vision, Mission and Values	
Governance Structure	22
Accountability, Transparency and Quality Assurance	24
Our Supporters and Networks	25
Our Finances	26
Our Donors	30
Imprint	31



INTRODUCTION

BY THE CHAIRMAN
OF THE BOARD

Dear Friends of Vision Hope,

I was really in Yemen. With Matthias Leibbrand. In November.
And it was incredible.

To finally travel to the country where Vision Hope International has been implementing the most extensive projects has been my dream since I met Matthias Leibbrand 7 years ago. Matthias began initiating the first projects for what became Vision Hope while living in Yemen himself, and he has since supervised them with an unbelievable amount of personal initiative. I had to finally visit this country and see for myself both the need and the impacts of our projects.

The incinerated airplanes I saw upon landing in Sanaa filled me with a sense of the sacrifice the local staff makes to care for the families in mountainous villages, the starving mothers and young children, the children in orphanages, the fathers in prison.

The difficulties are everywhere, and so is the willingness to make a difference. I made new Yemeni friends in the restaurant around the corner from our country office, in the shopping mall, and in many one-on-one conversations. In the process, I got a sense of the passion with which they want to move their country forward.

I met local men and women who have become leaders through their work with Vision Hope. For nearly two decades, they have been growing their own selves while partnering with others to create meaningful change. One of these leaders told me that he had never dreamed that he would ever learn to speak English or send his kids to college, yet he has done both. Helping ordinary people become leaders in their communities is essential to the success of our work.

Together with you, I would like to continue supporting our Arab friends in this work. Not only in Yemen, but also in Lebanon, Jordan, and hopefully in many new project countries in the future.

■ Marcus Rose Chairman of the Board



YEMEN

Food security and sustainable agriculture

Food support for orphanages in Hajjah and Al-Mahweet

Corona emergency help

Emergency response for internally displaced families (RRM)

Improving Livelihoods and Resilience Strengthening for Vulnerable Population in Yemen (LDGP)

Providing water filters to reduce diarrhea and malnutrition

Maternal and Child Nutrition

General Food Assistance (GFA) & CV Distribution

Cholera emergency help

Sector/Multi-sector



Approach



GERMANY

TUNISIA

JORDAN

Support for Kindergarten Mafrq

Support for Kindergarten Karak

Improved Integration and Educational Services

LEBANON

Emergency Help for Children in Beirut

COUNTRIES WITH COMPLETED PROJECTS

CURRENT PROJECT COUNTRIES



5



PROJECT OVERVIEW

COUNTRIES,
IN WHICH WE
OPERATE

YEAR 2021

IN NUMBERS



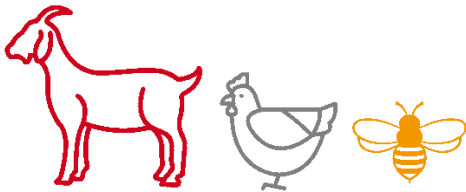
890.000 | beneficiaries helped,
of which more than
half females



140.000 | Households
served
worldwide



90.930 | Metric tons of food
rations distributed



2.800 | goats, hens
and beehives
distributed



13.000 | hygiene kits and dignity sets
distributed to displaced
families



2.420 | pieces of clothes and
school materials given
to orphan children



121 | children in two
orphanages fully
cared for



71.100 | children were
treated and
avoided
malnutrition



816 | households
received
water filters



6.400 | displaced
families
assisted with
RRM kits



176.000 | persons were
treated and avoided
malnutrition



YEAR 2021
IN PICTURES



DIGITAL TRANSFORMATION

IN THE HUMANITARIAN WORK



Matthias Leibbrand

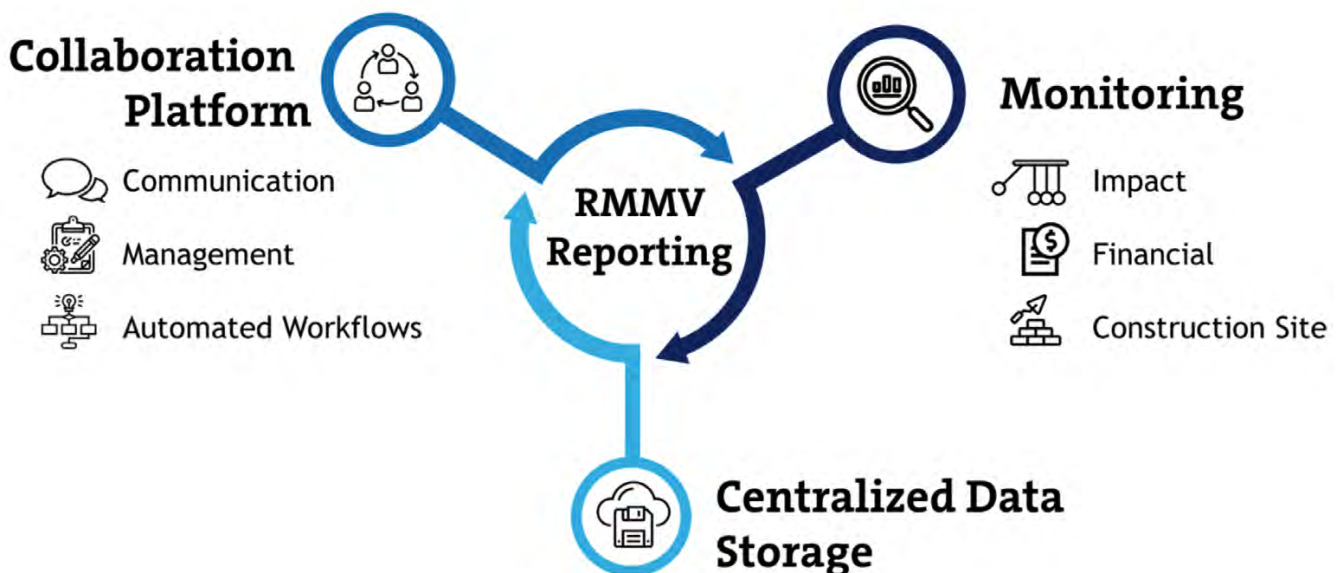
Director International Programming

Conflicts have become more violent in recent years, causing international development and humanitarian actors to re-evaluate risks concerning staff security. One of the main challenges arising in this context is ensuring the adequate monitoring and accountability of projects as the regularity of field visits is reduced. To this end, the international development and humanitarian community is currently experiencing two significant trends, the localization of aid and the increase of remote management. Localization involves the reliance on national monitoring and evaluation experts in the project country instead of sending international staff into the field. This trend aligns with remote management, as international monitoring and evaluation experts digitally partner with local staff to ensure humanitarian projects are meeting the necessary standards.

Vision Hope International is engaged in several fragile countries, including Yemen, and Lebanon. Since 2013, there have been no international experts involved in Yemen except for one volunteer position. Even before the beginning of the covid-19 pandemic, all operations had been supported remotely. During the pandemic, the need to utilize digital solutions to monitor the projects became even more imperative.

Remote Management Monitoring and Verification (RMMV) is one of the approaches implemented by Vision Hope International. During 2020 and 2021, BMZ funded the implementation of modern RMMV reporting pages for a pilot project in Jordan, based on modern technology utilizing Microsoft 365 tools. The data is collected in a decentralized manner and stored centrally in the cloud; it can be accessed by the country offices and headquarters in Germany, as well as by external stakeholders who have been given credentials.

Elements of Reporting on Sharepoint

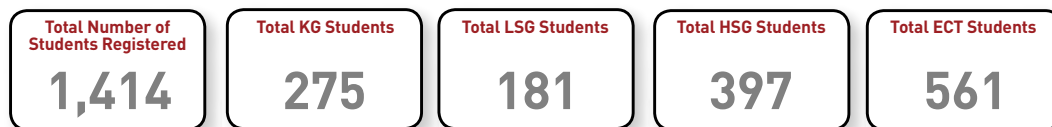


Project Monitoring with Power BI

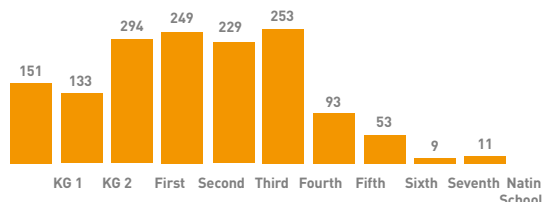


Improved Educational Services and Integration

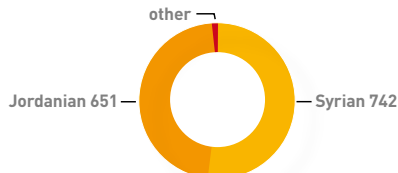
Overview I



Number of Students by Grade



Number of Students by Nationality



Government KG Registration



Distribution of Students by Gender



NGO
☒ BOM
☒ MBH

Component
☒ ECT
☒ HSG
☒ KG
☒ LSG

Cycle
☐ 1
☐ 2
☐ 3

Gender
☒ Female
☒ Male

Nationality
☒ Jordanian
☒ Syrian
☒ Other

Grade
☐ KG 1
☐ KG 2
☐ First
☐ Second
☐ Third
☐ Fourth
☐ Fifth
☐ Sixth
☐ Seventh

Stakeholders can access progress reports, financial monitoring, impact reports, images and videos, and documents. For the setup of the system, Vision Hope and its partners invested the comparably low price of approximately 3000 Euro.

BMZ, Vision Hope's first partner in the RMMV method of monitoring and evaluation, was enthusiastic about this approach and invited Vision Hope International to present its system to the ministry. The positive feedback encourages us to continue implementing RMMV to ensure that the increased localization and remote management of projects lead to even higher levels of transparency and accountability.

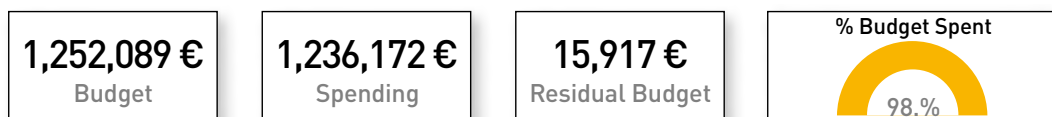
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Financial Monitoring with Power BI

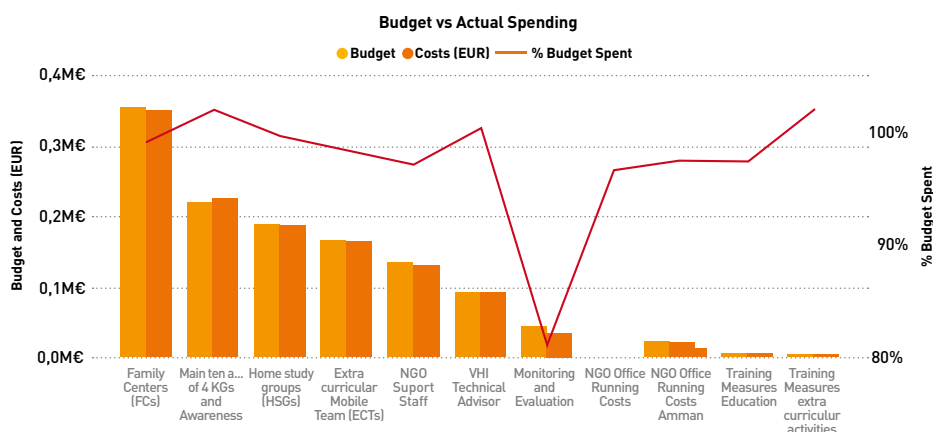


Improved Educational Services and Integration

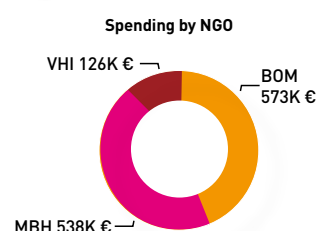
Budget Report



NGO
☒ BOM
☒ MBH
☒ VHI



NGO	Budget	Spending
BOM	598,464 €	572,539 €
MBH	544,096 €	537,693 €
VHI	109,530 €	125,940 €
Total	1,252,089 €	1,236,127 €





VHI Water project in the Al-Zurah district, Yemen

OUR HUMANITARIAN AND DEVELOPMENT APPROACH



Should the war in Yemen end today, the country would need to be completely rebuilt. Currently, only one out of every two healthcare facilities (HFs) and two out of every three schools are operational, and many of these lack the capacity that they had before the war began in 2015. Yet rebuilding the country's infrastructure to its pre-war capacity is insufficient, as Yemen has long experienced endemic and crippling poverty; further, ongoing social changes across the world necessitate a progressive approach to infrastructure. Rather than waiting for the war to end to begin engaging in large-scale development projects, Vision Hope is partnering now with governments and leaders to begin the process of rebuilding Yemen.

In November 2021, we began a new approach to humanitarian work by developing the Livelihood, Development, Cooperation, and Peace (LDCP) program. LDCP is more than a one-time project; it is a way of strengthening community relations while rebuilding infrastructure at a large scale. Through this program, Vision Hope is partnering with the German and Yemeni governments, along with local village leaders, to begin redeveloping the infrastructure of eight districts. Between 2021 and 2024, Vision Hope aims to rehabilitate, and strengthen above pre-war levels, 36 schools, 36 HFs, 27 wells or cisterns, and 24 rural water-supply routes.

LDCP reflects the values of our organization while meeting the needs of the Yemeni people, who have expressed the desire to have flourishing communities without the ongoing need for humanitarian aid. While rebuilding infrastructure is necessary to promote human flourishing, broken trust between Yemenis and their government has the potential to keep the country mired in poverty long after the war ends. A critical component of LDCP is cooperation, horizontally and vertically across Yemeni society as well as with the German government, and rebuilding the trust that has been broken.

Throughout the implementation of the LDCP program, the team in Yemen is bringing together government officials with villagers to improve state-society relations, in the goal of advancing peace in a country that is so weary from war. Beneficiaries in the targeted villages organize themselves into committees to facilitate and support the government's role of providing public services, such as clean water, education, and healthcare. This method helps prevent the development of parallel structures that may compete with each other for community trust and resources, while strengthening the public systems that were in place before the war began.

The ultimate goal of LDCP is to help Yemenis begin experiencing a positive peace, which is more than the absence of armed conflict; it is the presence of a thriving human community in which people's needs are met and they can live out their full potential.



Stephan Krämer,
Program and Relationship
Coordinator, Berlin







CLUSTER: FOOD SECURITY AND AGRICULTURE

The Need Six years of relentless war have devastated Yemen's infrastructure and economy, causing the number of food-insecure people to surpass 20 million, over two-thirds of the country's population. The devastation is country-wide and systemic, but sustainable and lasting change comes by empowering people in individual communities. To this end, we continue building relationships with village leaders and local NGOs to rebuild Yemen's food supply and distribution networks.

YEMEN

Project: General Food Assistance

Approach: Relief

Donor: World Food Programme



Since the war began in 2015, Vision Hope has been partnering with the World Food Programme (WFP) to provide emergency distribution of food to communities facing increased instability. While many of our projects focus on rebuilding food networks so communities can become self-sufficient, sometimes direct aid is necessary to prevent mass starvation.

The General Food Assistance project has been providing a monthly food basket to families who have no means of acquiring income, particularly families whose head of household (HH) is a child, woman, or disabled and/or elderly person, as well as internally displaced persons (IDPs) living in camps where there is no food. To help rebuild local economies and food networks, many beneficiaries now receive cash vouchers, which they use to purchase food from local vendors.

In 2021, 94,589 families gained food security through 7,255 food baskets or 1,223 cash vouchers. A further 7,255 HHs received one-time support, and 1,415 people gained employment through implementing this project. 1,415 beneficiaries came from child-headed HHs, and 13,758 came from elderly-headed HHs with no source of income.

Project: Food Security and Agriculture

Approach: Rehabilitation and Development

Donor: BMZ

Partner: Solidarity Social Foundation for Development (Hajjah Governorate)

National Foundation for Development and Humanitarian Response (al-Hudaydah Governorate)



When the war began, many farming families had to sell off their assets in order to meet their most basic needs, further shattering the country's food networks. The Food Security and Agriculture project rebuilds local food networks by providing families with the agricultural support that they need to produce nutritious food. They receive livestock, seeds, equipment, water filters, and training so that they can earn an income while providing food for their communities. Additionally, other members of the community gain employment by rebuilding irrigation networks, constructing cisterns for rainwater, and installing solar panels for clean and reliable energy.

In 2021, 816 households or altogether 6,000 persons gained food security through sustainable agriculture.

Success Story

Wali was only nine years old when he had to leave school to provide for his mother and two sisters. His father had left the family, and the child's income from hard labor amounted to less than one dollar per day. When Vision Hope personnel learned about the family's dire poverty and how this courageous nine-year-old boy was working hard to support four people, they targeted the family to receive a monthly food basket.

With the family's most basic needs supplied, Wali was able to return to school rather than engage in dangerous and exploitative employment. His mother could not contain her happiness and said, "Vision Hope and the World Food Programme brought joy to my child's heart." He can now play with his friends and receive an education instead of carrying the heavy burden of providing for his family.



The Need Yemen's war caused an estimated 50.000 children to become orphans within just the first year. Additionally, injuries caused by combat have led to a rise in people -- including heads of household (HHs) -- who experience disabilities, leaving families with no source of income. People who have had to flee their homes to escape violence have become internally displaced persons (IDPs) who not only struggle to secure their own needs, but also face increased risks of gender violence and exploitative labor. In Yemen, our Protection activities center on caring for orphans, people with disabilities, and IDPs.

YEMEN

Project: Emergency Response for IDP Families (RRM)

Approach: Relief

Donor: United Nations Population Fund

In 2021, the number of IDPs in Yemen increased to approximately four million, and many fled with nothing more than what they could carry. The first 72 hours of displacement are critical in determining the long-term well-being of people who have been uprooted from their homes because of violence. Rapid Response Mechanism (RRM) aims to provide newly displaced IDPs with basic essentials that they need to survive, including food, water, blankets, and hygiene items.

RRM is not a long-term solution but rather an immediate response to severe need, with the goal of preventing massive loss of life. In 2021, Vision Hope provided RRM kits for 29.413 people in four governorates that are experiencing severe crisis.

Project: Al-Mahweet & Hajjah Orphanages Project

Approach: Relief

Donor: Private Donations & Children Sponsorship Programme

Partner: Al-Mahweet and Hajjah Orphanages

Since the end of 2015, the government has been unable to provide any social services, including support for orphanages. With no money for food, staff salaries, or school fees, many children had to leave and either find exploitative work or live with relatives who were too poor to care for them. Those who remained had to beg on the streets, leading to harassment by local people.

In 2017, Vision Hope began partnering with the Hajjah Orphanage to provide staff salaries, food, clothing, and school fees, as well as rehabilitate the dilapidated building. Children who had left were able to return, trading in child labor for the opportunity to study and live in a healthy environment. The project was so successful that in 2018, Vision Hope began partnering with the al-Mahweet Boys' Orphanage to provide similar assistance. In 2021, 121 children and 13 staff members had their needs met, enabling them to live meaningful and dignified lives.



Success Story

With no source of income, Hassan's widowed mother was unable to support him and his three older brothers. The older boys went to live at the al-Mahweet Boys' Orphanage in 2015, the year that the war began, and soon had to leave to look for work. Instead of attending school, the two oldest went to Sana'a to become laborers, and the third began selling ice cream on the streets of al-Mahweet City. With both the orphanage and his family unable to provide for his needs, five-year-old Hassan had no hope.

Yet in 2018, Vision Hope expanded the Orphanage Project to include the al-Mahweet Boys' Orphanage and would provide enough support to allow children who had left the orphanages -- including Hassan's brothers -- to return. For the first time since the war began, they were back in school and had enough food every day. Hassan was also able to go to the orphanage that year, and today, he has the best grades in his class. The care that he receives has allowed him to develop positive behaviors, despite the immense trauma he has endured. He hopes to become a doctor one day and help heal his country that has been so shattered by war.



The Need The devastation to Yemen's food networks and economy have caused parts of the country to slide into a famine, meaning that access to food is so limited that many people are starving to death. Half of Yemeni children under the age of 5 (U5s) now face acute malnutrition, and at least 130 children die every day of starvation. While working to rebuild Yemen's agriculture and a sustainable food supply, we have been partnering with organizations in the most devastated parts of the country to provide emergency nutrition assistance to those at high risk of malnutrition and starvation.

YEMEN

Project: Maternal and Child Nutrition
Approach: Relief
Partner: World Food Programme

While no one is immune to starvation in a place experiencing famine, Vision Hope prioritizes those who are most vulnerable and least able to fend for themselves. The Maternal and Child Nutrition project targets malnourished children, as well as pregnant and lactating women (PLWs), in challenging areas of Hajjah, al-Mahweet, and al-Hudaydah Governorates. This project provides blanket feeding for all children under the age of 2 (U2s) and targeted nutrition and medical assistance for PLWs and U5s who are experiencing moderate acute malnutrition (MAM) and severe acute malnutrition (SAM).

Because women are so essential to the health of a community, we made sure that one-half of the community health workers (CHWs) who implemented the project were women.



Success Story

Qamar was a one-year-old girl whose arm circumference measured only 11.8 centimeters, meaning she was suffering from moderate acute malnutrition. When a community health worker visited to refer her to the Maternal and Child Nutrition project, she discovered that Qamar's mother, who was six months pregnant, was also severely malnourished. Both mother and daughter were so weak that they needed supplementary feeding to help them recover.

While receiving treatment, Qamar's mother learned about malnutrition and the importance of properly breastfeeding her new infant. After only three months, mother and daughter had recovered and no longer needed supplementary feeding. Today, Qamar and her younger sibling are happy and healthy, and her mother is making sure that she and her children receive enough nutrition.



CLUSTER: WATER, SANITATION AND HYGIENE (WASH)

The Need One of the greatest challenges to sustainable development in Yemen is the lack of clean water. In large cities and rural villages, poor sanitation leads to sewage mixing with water sources; the result is outbreaks of disease, such as the cholera epidemic that killed over 2000 people in 2017. Some of the most vulnerable communities to water pollution are those that lie at lower elevations and receive the sewage runoff from larger cities. These communities tend to lack healthcare facilities that would provide treatment to people suffering from water-borne diseases.

YEMEN

Project: Water Filters Distribution

Approach: Relief

Donor: Gebende Hände gGmbH
(Giving Hands gGmbH)



Large-scale water sanitation projects may not be feasible until after the war comes to an end, but in the meantime, families can protect themselves from water-borne diseases by using a water filter. In 2021, Vision Hope partnered with 34 villages in Hajjah and al-Hudaydah Governorates that have no sources of clean water, to distribute water filters to families experiencing severe need. 625 families, including 104 that are headed by a female, are targetted to receive water filters and training on how to use them.



The Need One year after a massive explosion in the Port of Beirut killed hundreds of people and injured thousands, the city continues to suffer. Political turmoil had already sent Lebanon into an economic freefall, which was only exacerbated by the fallout of the explosion. Inflation has soared, causing elevated levels of food insecurity among families lived comfortably in the middle class. They have resorted to negative coping mechanisms that include exploitative employment, child labor, and child marriage, to try to survive when their money is worthless and food is scarce. Governments that could provide the necessary support to begin stabilizing Lebanon's economy refuse to do so until the country begins to address its own government's rampant corruption; in the meantime, civilians spend hours waiting in line to buy food and often collapse in the intense summer heat.

LEBANON

Project: Emergency Relief for Children and Families Affected by the Explosion in the Port of Beirut

Approach: Relief

Donor: BILD hilft e.V. „Ein Herz für Kinder“ (A Heart for Children) and Vision Hope International e.V.

Partner: New Vision Foundation



In the wake of the explosion, Vision Hope immediately began partnering with New Vision Foundation to provide critical, life-saving aid to the children and families most directly affected. That aid continued in 2021 to help those who still struggle with food insecurity. Eighty children continued receiving monthly food baskets and hygiene items through March of 2021. In May, the approach changed to one that would better support local merchants, by providing vouchers for families to purchase necessary commodities for their children from local markets.



2nd from the left side: Aziz

The Story of Aziz*

Aziz, a five-year-old Syrian refugee, has celiac disease, meaning that he cannot tolerate most grains. Because his family has severely limited financial resources, the only food that his parents could buy for him was potatoes. He got so tired of eating potatoes that he would cry while watching his classmates at the New Vision Education Center eat their sandwiches.

When Vision Hope began partnering with New Vision in the wake of the August 2020 explosion, Aziz's parents began receiving vouchers to buy him nutritious food. He is now eating a diverse diet that includes healthy vegetables, chicken, milk, and gluten-free pasta.

**name changed*

The Need The war in Syria, which has lasted for more than eight years, has caused the world's biggest refugee crisis and, as a result, millions of traumatized children, adolescents, and adults. Refugees in Jordan, officially numbered at 664.330 out of 1.36 million Syrian nationals there, have used up their own resources, thereby overcharging their host Jordanian communities with their needs. One particular need is educational opportunities that will address the psychosocial and academic needs of refugee children while helping them integrate into their host communities. However, Jordan's school system was already at full capacity before the refugee crisis, and 28% of school buildings need structural repairs to create a safe learning environment for children. The 2018 Jordan Response Plan aimed to improve educational outcomes for Syrian refugees and their Jordanian counterparts, but the plan fell short due to receiving only 38% of the necessary funding. Today, over 70.000 refugee children in Jordan are not attending school, and poor facilities limit the opportunities for both Syrian and Jordanian children who are enrolled.

JORDAN

Project: Improved Educational Services and Integration

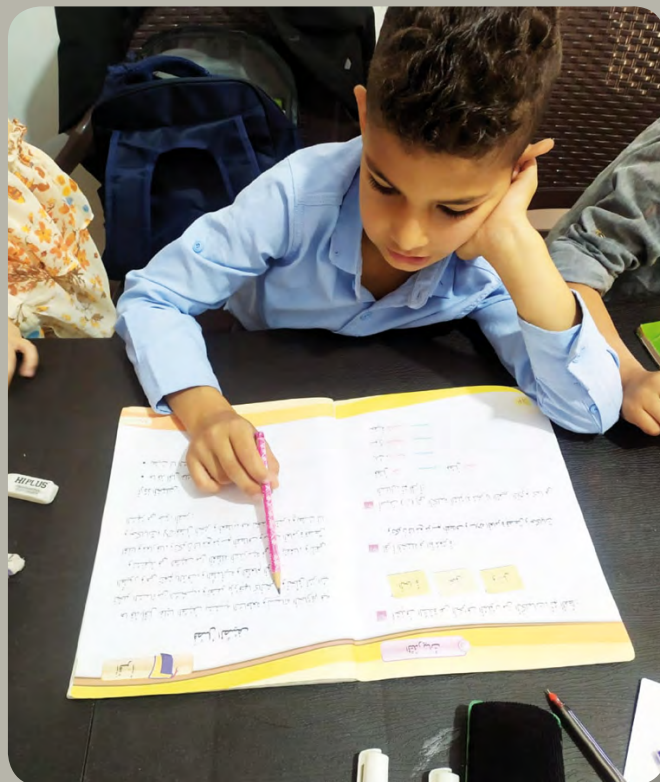
Approach: Rehabilitation and Development

Donor: BMZ and Private Donations

Partner: Branches of Mercy, Karak
Manshiyya Bani Hassan, Mafraq



The Improved Educational Services and Integration project aims to build the capacity of Jordan's school system so that it is better equipped to help both Syrian and Jordanian children reach their full potential. An additional aim was to create extracurricular activities for children (both Syrian and host community Jordanian) in order to increase integration between both nationalities and increase the children's self-esteem. Throughout the project period, we partnered with six kindergartens whose student bodies are at least 30% Syrian, to rehabilitate their facilities and raise their educational capacity. Two of those kindergartens are operated by Vision Hope's partners, Branches of Mercy and Manshiyya Bani Hassan, and provided educational and psychosocial services to 330 Syrian and Jordanian children (in the KG component). Additionally, the Family Centers that the partners run supported 651 (through the LSG and HSG components) school-aged children to improve their academic performance. Since the educational system in Jordan is not able to provide specialized care for children with disabilities, 28 volunteers were trained in topics related to supporting this special population succeed in school. Altogether, 2.173 Syrian and Jordanian children benefited from improved access to education, and their communities experienced better refugee integration and social cohesion.





Children of the Hope Kindergarten in Mafraq.

Success Story:

Ahmad was an eight-year-old Syrian refugee living in the Jordanian city of Mafraq. He was excited to begin school when he was six years old, but none of the children wanted to be his friend because he was Syrian. Soon, the challenges of being a class outcast began to wear on him, and he began displaying signs of childhood trauma; his mother said, “He was afraid, weak in his academics, committed to silence, defeated and hesitant.”

By the third grade, Ahmad had lost hope. That year, his mother heard about the Improved Educational Services and Integration program and wanted to get her son involved. He was not excited at first about having to spend more time with other kids who might bully him, and his Vision Hope teacher saw how miserable he was. She gave him a lot of extra attention while working to improve the social cohesion between the Jordanian and Syrian children in her class. Soon, his grades and mental health began to improve as his teacher helped him gain confidence in himself.

Today, Ahmad is a social and friendly little boy who loves to share his food with others and stand up for those who are weaker than he is.



WHO WE ARE

Integrated Emergency and Transitional Assistance, and Sustainable Development

Vision Hope International is a humanitarian and development organization that partners with local communities and authorities in the Middle East and North Africa (MENA region) to transform societies experiencing the greatest need. We meet the challenges associated with war, gender-based violence, and systemic poverty by embracing local cultures and traditions, as long as they do not conflict with our values, and by implementing sustainable development that outlives our projects.

We aim to alleviate extreme poverty by providing food security for families, protection and education for orphans, community integration for refugees and persons with disabilities, and sustainable development that promotes human flourishing. To this end, we empower local people so that they can become part of the solution to the challenges they and their communities face.

Our projects and programs contribute to the achievement of the Sustainable Development Goals (SDG) 1, 2, 3, 4, 5, 6, 7, 16 and 17, as formulated by the United Nations Office for the Coordination of Humanitarian Affairs (UN OCHA).



Our Vision

Our vision is empowered people who are enabled to transform the world.

Many people — throughout the MENA region and all across the world — do not feel empowered to improve their own lives and the communities in which they live. Wars and systemic deprivation lead to the belief, especially among the poorest and most vulnerable, that their lives are largely outside of their control. Our work consistently shows that by empowering people, through implementing bottom-up humanitarian projects that begin with vulnerable individuals and helping beneficiaries see themselves as valuable human beings with agency, they can recognize and act out their potential as agents of change and transformation.

Because we value the dignity of every individual, we aim to provide them with motivation and new perspectives for their futures and the futures of their communities.

Our Mission

We work with local communities to create sustainable solutions that advance peace in the world's most difficult regions.

The goal of our work is to restore relationships, community solidarity, and dignity at a local, grassroots level while advocating for meaningful policy changes that can address the root causes of poverty.

We advocate systemic change that promotes long-term and sustainable peace, in which not only is violent conflict no longer present, but in which people are able to live a dignified, fulfilling, and rewarding life.

OUR VALUES

PASSION

Where human beings suffer and despair, we cannot remain indifferent. We fiercely fight misery with our dedication and passion, celebrating every change for the better.

COMPASSION

Genuine help is more than mere material assistance. We believe that long-term sustainable development is possible only in an environment conducive to positive human relationships that are based on respect, acceptance, and reconciliation.

DIGNITY

We regard every human being as unique with his or her own inviolable dignity. That is why we strive toward a world in which all people have an equal opportunity to attain physical, psychological, and social well-being.

COURAGE

Despite the adversities and uncertainties, we operate in the world's most fragile states, and we encourage others to take a stand against injustice and to support those who cannot help themselves.

TRUST

Authenticity and transparency inspire the way we work. By open communication, we build the foundation for empathy and mutual trust that create the optimal conditions to resolve upcoming problems and to find new solutions together.

GOVERNANCE STRUCTURE

Legal Form, Non-Profit and Tax Exemption Status

VHI is registered as a non-profit organization in the legal form of association (registration number VR 270382) with the City Courts of Freiburg im Bresgau, Germany and is tax-exempt by the Tax Authorities in Emmendingen, Germany. All donations to VHI are tax-deductible.

Our Principles of Work

Our structure, work processes, and division of responsibilities at the organizational, project country, or program level are set up in a way that enables leaders and co-workers to make decisions according to their tasks and responsibilities, without unnecessary delays and uncertainties. This structure allows us to react quickly to the rapidly changing needs of the beneficiaries. The VHI Main Office in Germany supports capacity-building and competency-strengthening at the local level, while providing strategic support to maintain quality standards at the organizational level.

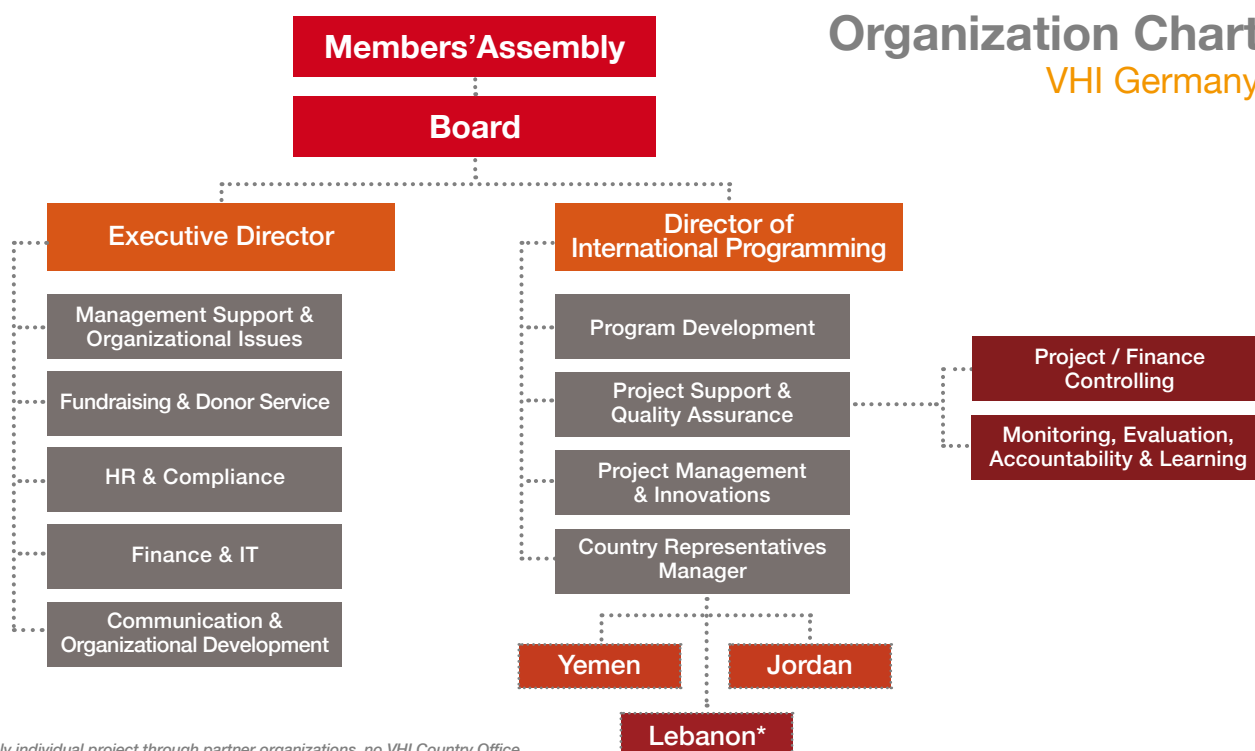
Organizational Structure

For the implementation of projects, VHI engages a mixed-operational approach. This means that VHI implements projects directly through the engagement of its own local structures and staff, as well in cooperation with local partner organizations in the project countries. Where projects are implemented through local partners, VHI local staff in the project country or local staff at the VHI Main Office in Germany provide continuous supervision and assistance for a professional and efficient implementation.

VHI works in the project countries primarily through its own Country Offices. The Country Office is led by the Country Representative, who together with Senior Managers at the Country Office form the Country Management Team (CMT). The CMT is responsible for the implementation of VHI's vision, mission, values, strategy, and policies in a particular country. The VHI Main Office in Germany provides support to the CMT in the areas of quality assurance, finance management, staff recruitment and development, and fundraising.

The Country Representatives report directly to the Director of International Programming at the VHI Main Office in Germany. To ensure implementation of VHI's strategy and policies as well as create a platform for the exchange of knowledge and experiences, the VHI Main Office in Germany organizes regular meetings with the CMT.

Organization Chart VHI Germany



* Only individual project through partner organizations, no VHI Country Office.

Members' Assembly

The Members' Assembly is the highest collective decision-making body of the organization and is comprised of all voting members. The Assembly decides on VHI's global vision, mission, values, and annual financial plan, as well as elects and evaluates the work of the Board. By the end of 2021, there were 68 voting members, all eligible to participate in the Members' Assembly.

The Board

The Board, the highest executive body of the organization, is responsible for the organization's management and serves as the legal representative of VHI. The Board's responsibilities include appointment, supervision, and relief of the Executive Director, decision-making on matters of global strategies and policies, personnel, finances, communication, and fundraising. The Board also ensures the implementation of the decisions made by the Members' Assembly.

Our Board members (as of 31 December 2021) were:



Marcus Rose	Matthias Böhning	Silvana Höpfner-Osegbe	Lars Schärer	Rainer Weber
Chairman	Deputy Chairman	Treasurer	Secretary	Member
<i>Responsible for long-term organizational development and public relations.</i>	<i>Responsible for strategic stakeholder management, quality control, and organizational development.</i>	<i>Responsible for budget and finances, internal controlling, and HR.</i>	<i>responsible for organizational development, internal quality assurance, management, and IT</i>	<i>responsible for public relations, network management, and development</i>

Staff

As of December 2021, the VHI Main Office in Germany had 4 regular part-time staff; the Country Office in Yemen employed 210 regular staff as well as 1.776 casual laborers, and the Country Office Jordan engaged 3 regular staff. In Lebanon, VHI worked with a local partner organization and did not have its own regular staff on the ground.

Volunteers

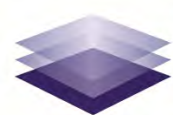
Our volunteers provide valuable knowledge, experience, and support in various areas of our work. They contribute through fundraising, communication, and PR, as well as by working directly for and in specific projects. In 2021, the VHI Main Office Germany had – in addition to the 5 Board members, all of whom serve as volunteers – 6 volunteers who provided regular support. Many other volunteers, in Germany and in project countries, have been providing services as they are able.

ACCOUNTABILITY, TRANSPARENCY, AND QUALITY ASSURANCE

Accountability, transparency, and quality assurance are essential for the success of our work. We recognize that private and institutional donors entrust us with valuable resources to carry out humanitarian projects. This trust means Vision Hope has the responsibility of properly managing those resources in the most efficient and effective way possible. To safeguard this trust, we have standards and policies across all projects that ensure funds are properly accounted for and spent according to the donors' wishes.

■ Transparent Civil Society Initiative

Vision Hope is a voluntary signatory to Transparency International's Transparent Civil Society Initiative. Through this initiative, we make available key financial information regarding our internal management and finances. [Click here](#) to learn more.



Initiative
Transparente
Zivilgesellschaft

■ Accountability Standards and Code of Conduct

To promote accountability and ethics in all of our projects, Vision Hope is a voluntary signatory and fully committed to the following international quality standards and codes:

- Code of Conduct of the International Red Cross and Red Crescent
- Core Humanitarian Standard on Quality and Accountability

We also follow the 12 Basic Guidelines of Germany's Coordination Committee for Humanitarian Aid.

■ Data Protection

We take our responsibility with respect to the collection and processing of personal data very seriously and follow the EU's Data Protection Regulations and applicable German legislation.

Moreover, we observe local legislation and humanitarian best practices in the processing of beneficiaries' personal data, to ensure individual dignity. When we report success stories, we take reasonable measures to protect those involved, such as obtaining consent and changing the names of beneficiaries.

[Click here](#) to learn more about our Privacy Policy.

■ Children and Youth Protection

We actively promote the interests of exploited children and support the United Nations Convention on the Rights of the Child, in addition to the quality standards to which we are signatory. Our employees, partners, and volunteers are required to sign and adhere to our Child and Youth Protection Policies.

■ Internal and External Audit

According to our Statutes, two external cash auditors – appointed by the Board – check our accounting and cash management annually. Our financial accounts are also verified by an independent external auditor.

■ Project Monitoring and Controlling

Regular monitoring of our projects helps us measure whether targets are being met and determine where additional support is necessary. To this end, project cycles begin with a baseline survey; include monthly, bi-yearly, and annual reports throughout the duration; and final evaluations. For each project, a framework contract with the respective government determines our cooperation with local authorities. Moreover, project agreements with institutional donors are approved by our Board in Germany.

We make information about the achievement of project targets available to stakeholders in the projects, including donors and the government offices of the project country.

OUR SUPPORTERS AND NETWORKS

Our work would not be possible without the valuable support and expertise of our partners.

■ BMZ and bengo Engagement Global



Federal Ministry
for Economic Cooperation
and Development

**ENGAGEMENT
GLOBAL**
Service für Entwicklungsinitiativen



Germany's Federal Ministry for Economic Cooperation and Development (BMZ) and bengo Engagement Global provide crucial financial and advisory support to humanitarian development projects. BMZ and bengo Engagement Global continue to support Vision Hope in the implementation of projects aimed at the re-integration of refugees, improvement of education services, of livelihoods and strengthening of resilience in Jordan and Yemen.

■ UN WFP



The World Food Programme, the food and nutrition assistance branch of the UN, has been present in Yemen since 2004 and supports the millions of people affected by the ongoing war. Vision Hope projects that save the lives of thousands of malnourished and food-insecure Yemenis are funded by WFP.

■ UNFPA



Founded in 1969, the United Nations Population Fund has scaled up its response in Yemen since 2018 and developed preparedness plans to respond to any future large-scale displacement. Through the UNFPA's funding of the Rapid Response Mechanism (RRM), Vision Hope provides families with RRM kits to help them to survive.

■ BILD hilft e.V. „Ein Herz für Kinder“ (A heart for children)

BILD hilft e.V. „Ein Herz für Kinder“ is an internationally active aid organization, the focus of which is the most vulnerable members of society – the children.

BILD hilft e.V. „Ein Herz für Kinder“ supported generously our emergency help project for children affected by the explosion in the port of Beirut in Lebanon.

■ Gemeinnützige Stiftung Fridhelm Loh

The Fridhelm Loh Non-Profit Foundation, the charitable arm of the Fridhelm Loh Group, has provided crucial financial support that has allowed us to carry out several projects in Yemen that focus on poverty reduction by empowering local families through sustainable agriculture.

■ Gebende Hände gGmbH

Gebende Hände gGmbH (“Giving Hands”) is an internationally active relief organization that has already provided aid in more than 40 countries on four continents of this world. The purpose of the organization is to provide aid to impoverished and vulnerable people throughout the world, especially through nutrition assistance and medical aid. Gebende Hände gGmbH helped provide clean water to families in Yemen by supporting Vision Hope's Water Filters project.

As a member of the civil society, Vision Hope is part of various networks, which helps us to bring forward common causes:

■ DEAB (Dachverband Entwicklungspolitik Baden-Württemberg e.V.)

DEAB is an umbrella organisation for development policy topics in Baden-Württemberg and gathers 170 members - development policy organisations, local initiatives, worldshops, and local, thematic or country networks. DEAB informs, advises, networks, offers further training and represents the concerns of its members vis-à-vis politics and society.

Our local partners in the project countries provide crucial support and expertise for the successful implementation of our projects.

- The National Foundation for Development and Humanitarian Response (Yemen)
- Solidarity Social Foundation for Development (Yemen)
- Building Foundation for Development (Yemen)
- Branches of Mercy (Jordan)
- Jama'iyya Bani Hassan (Jordan)
- New Vision Foundation (Lebanon)

OUR FINANCES

BALANCE SHEET AS OF DECEMBER 31, 2021

ASSETS (EUR)	2021
A. Assets	
I. Intangible Assets	16.251,00
II. Tangible Assets	4.315,00
III. Cash and cash equivalents	2.076.030,35
IV. Receivables	12.434.450,24
V. Cash-in-Transit	200.000,00
VI. Other Assets	21.077,60
Total Assets	14.752.124,19

LIABILITIES (EUR)	2021
A. Equity	
I. Association capital	50.000,00
II. Unrestricted reserves	543.819,39
III. Restricted reserves	77.019,49
IV. Retained earnings (unrestricted)	522.721,47
Total Equity	1.193.560,35
B. Liability and Provisions	
I. Payable institutional and private funds	3.550.470,64
II. Wage and Church tax payables	2.451,05
III. Social security liabilities	1.642,15
IV. Provisions	4.000,00
Total liabilities and provisions	13.558.563,84
Total liabilities, provisions and equity	14.752.124,19

BALANCE SHEET AS OF DECEMBER 31, 2021

A. Assets (in EUR)	2021	2021
1. Computer Software		16.251,00
2. Office equipment		3,00
3. Passenger cars		4.227,00
4. Assets (collective item)		85,00
5. Balance in Cashbooks and Bank Accounts		
Cashbook Germany	302,51	
Postbank 624 520 751	266.559,85	
Volksbank Freiburg Euro	958.776,70	
Volksbank Freiburg USD	50.143,70	
Business Sparcard 3017929325	83,78	
Business Sparcard 3018491972	66,14	
Paypal	11.142,37	
Stripekonto	1.929,49	
Bank accounts and cash - office administration Yemen	37.692,51	
Bank account - projects Yemen	723.287,02	
Bank account - projects Jordan	26.046,28	2.076.030,35
6. Cash-in-Transit		200.000,00
7. Receivables		12.434.450,24
8. Other Assets		21.077,60
Total Assets		14.752.124,19
B. Liabilities and Provisions (in EUR)		
1. Wage and Church tax payables		2.451,05
2. Payables institutional and private funds		13.550.470,64
3. Provisions		4.000,00
4. Social security liabilities		1.642,15
Total Liabilities and Provisions		13.558.563,84
C. Net Assets		
1. Total Assets		14.752.124,19
2. Total Liabilities and Provisions		13.558.563,84
Net Assets (in EUR)		1.193.560,35

INCOME FOR FISCAL YEAR 2021 (in EUR)

2021

A.	Donations from members and non-members	Amount	Percentage
1.	Donations from members	22.480,00	0,45%
2.	Donations non-members	110.195,46	2,21%
Subtotal		132.675,46	2,66%
B	Donations and grants from private institutions		
1.	Trusts & foundations	111.020,76	2,23%
2.	Other private institutions	83.234,61	1,67%
Subtotal		194.255,37	3,89%
C	Public institutional income		
1.	International Institutions	3.774.677,08	75,68%
2.	German institutions	852.203,62	17,09%
Subtotal		4.626.880,70	92,77%
D	1.3. Other income		
1.	Interest Income	0,08	0,00%
2.	Other income - exchange rate differences	3.285,67	0,07%
Subtotal		3.285,75	0,07%
E	1.4. Net assets released from restriction		
1.	Due to satisfaction of program restrictions	30.440,72	0,61%
Subtotal		30.440,72	0,61%
Total Income		4.987.538,00	100,00%

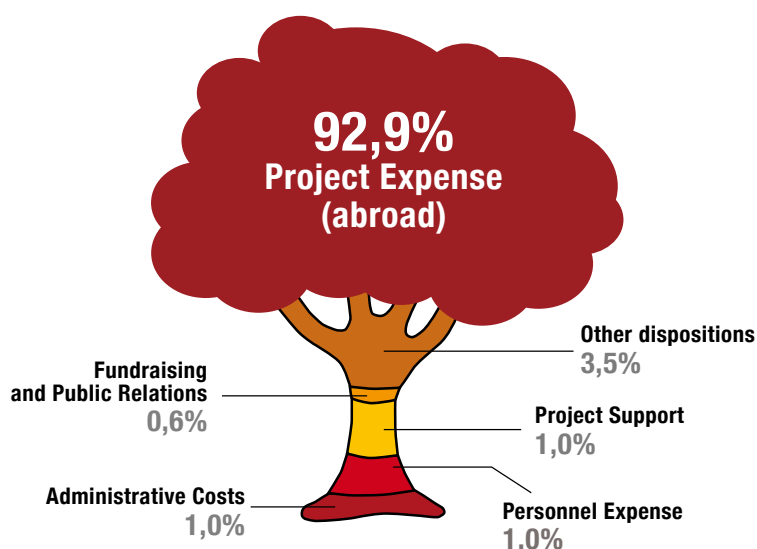
DISPOSITION OF FUNDS IN FISCAL YEAR 2021 (in EUR)

2021

A.	Project Expense	Amount	Percentage
1.	Project funding Yemen	4.039.787,84	81,00%
2.	Project funding Jordan	363.088,92	7,28%
3.	Project funding Libanon	66.578,09	1,33%
4.	Third party services	696,51	0,01%
Total Project Expense		4.470.151,36	89,62%
B.	Project Support		
1.	Staff Expenses (50% Share)	57.080,47	1,14%
2.	Other Expenses	2.031,08	0,04%
Total Project Support		59.111,55	1,19%
C.	Expenses for Administration, Fundraising, and Public Relations at HQ		
1.	Personnel Expenses (50% Share)	57.080,47	1,14%
2.	Administrative costs	49.720,81	1,00%
3.	Advertising, PR and educational work, advocacy	9.906,36	0,20%
Total Expenses for Administration, Fundraising & Public Relations at HQ		116.707,64	2,34%
D.	Other Dispositions		
1.	Due to increase of program restrictions	164.564,68	3,30%
Total Other Dispositions		164.564,68	3,30%
Total Disposition of Funds		4.810.535,23	96,45%
Annual Result		177.002,77	3,55%
Total Disposition of Funds + Annual Result		4.987.538,00	100,00%
Appropriation to statutory reserves		177.002,77	
Results carried forward		0,00	

GRAPHIC PRESENTATION

OF OUR FINANCES



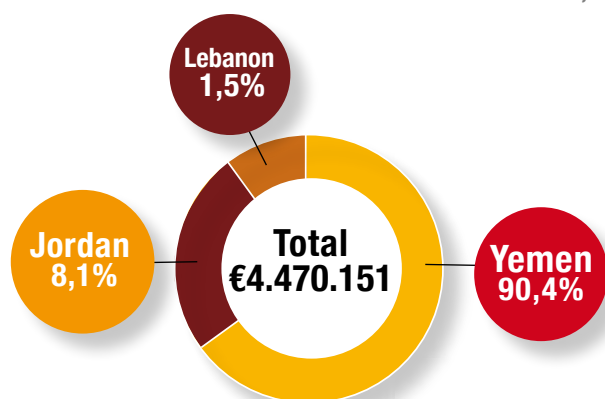
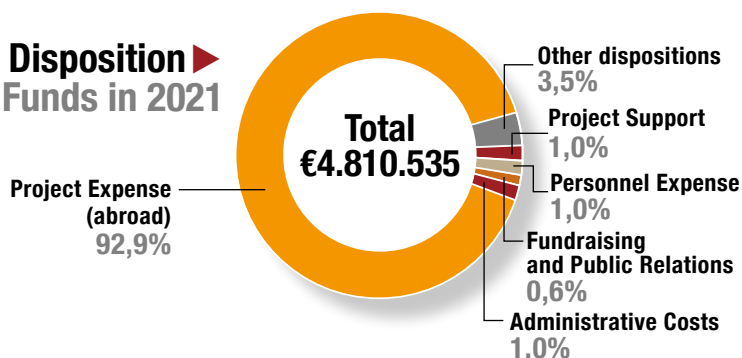
What happens to your donation?

With your donation we are able to apply for further funds from public donors, such as the German Federal Ministry for Economic Cooperation and Development (BMZ) or the United Nations for our projects.

For every euro donated, we can receive an additional 9 euros from public funds.

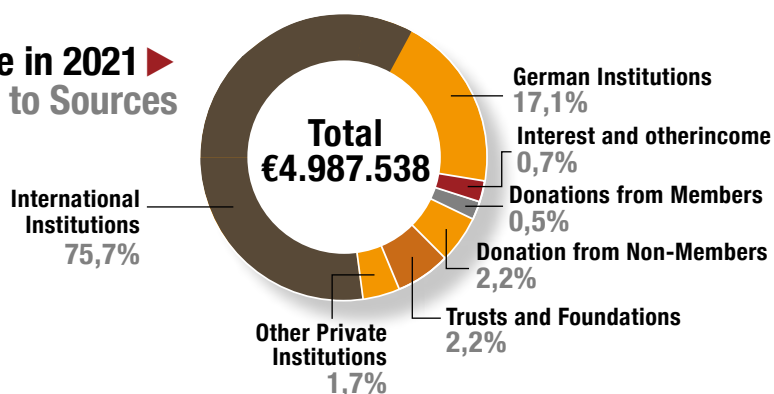
Your donation therefore has a tenfold effect.

Disposition of Funds in 2021



Project Expense in 2021 According to Countries

Revenue in 2021 According to Sources



**Report of the Independent Auditor on the Financial Statements to the Board of Directors of
Vision Hope International e.V., Emmendingen, Germany**

As independent auditor, I have audited the accompanying financial statements of Vision Hope International e.V., which comprise the Statement of Financial Position, Statement of Comprehensive Income, Statement of Changes in Equity, Statement of Cash Flows and notes for the year ended 31 December 2021.

Management's Responsibility

Management is responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards (IFRS) and the requirements of German law. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on our audit. I conducted my audit in accordance with International Standards on Auditing as well as German Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

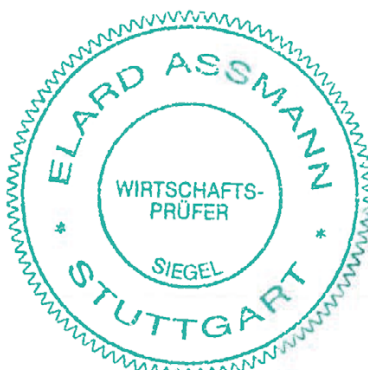
Opinion

In my opinion, the financial statements present fairly, in all material respects, the financial position of Vision Hope International e.V. as of 31 December 2021, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS) and comply with German law.

We did not audit the financial statements of „Vision Hope International – Yemen“. Those statements were audited by other auditors, whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for „Vision Hope International – Yemen“, is based solely on the report of the other auditors.

Stuttgart, 30 June 2022


Elard Assmann
Auditor



THANK YOU
.....
**TO OUR
DONORS.**



**We would like to express our gratitude
especially to our donors:**

Institutional and Governmental Donors

German Federal Ministry for Economic Cooperation and Development

UN Agencies

World Food Programme (WFP)

United Nations Population Fund (UNFPA)

Foundation and Other Private Organisations

Gemeinnützige Stiftung Friedhelm Loh (Non-profit Foundation Friedhelm Loh)

BILD hilft e.V. „Ein Herz für Kinder“ (A Heart for Children)

Gebende Hände gGmbH (Giving Hands gGmbH)

CVJM Stuttgart e.V. (YMCA Stuttgart e.V.)

La Loba Stiftung

gut.org gemeinnützige Aktiengesellschaft

Companies

Schmidt Weissgruen GmbH & CoKG

Schneider GmbH & CoKG

Elkem GmbH

Martin Bürkle B + K Systeme

Credo Vermögensmanagement

Willis Towers Watson GmbH

Doerfert Immobilien GmbH

Viehoff GmbH

Churches

Immanuel Dienst Herbolzheim e.V.

Calvary Chapel Freiburg

Schools in Germany

Johann Peter Hebel Grundschule Wagenstadt

Erika-Mann-Grundschule Berlin Wedding

**And to many donors who wish to remain anonymous and,
of course, to our hundreds of private donors.**

IMPRINT



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Henri Oetjen (designbuero-oetjen.de)

IMAGES

Vision Hope International or as indicated.

FURTHER NOTES

Gender equality is a major concern for us, and we have endeavored to formulate all texts in a gender-sensitive manner. If we have forgotten to do so at any point, other forms are nevertheless equally meant.

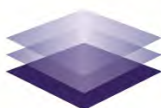
DONATION ACCOUNTS

Postbank Karlsruhe
IBAN DE69 6601 0075 0624 5207 51

Volksbank Freiburg e.G.
IBAN DE44 6809 0000 0038 7323 07

Vision Hope International e.V. is recognized as a non-profit and charitable organization, recognized most recently with the notice of exemption from corporate income tax of the Tax Authorities of Emmendingen on July 15, 2020. Tax number 05015/05894. All donations made to Vision Hope are tax deductible.

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