



VISION**HOPE**

# VHI ANNUAL REPORT 2023



more than  
**20**  
YEARS  
OF GIVING  
HOPE!

PEOPLE WITH HOPE  
CHANGE THE WORLD



# TABLE OF CONTENTS

Cover	1
Table of Contents	2
Foreword by the 1st Chairman (Marcus Rose)	3
Introduction – Executive Directors (Stephan Krämer & Matthias Leibbrand)	4
Year 2023 in Numbers	5
Project & Country Focus	6
<b>General Articles</b>	
Art and social cohesion in Yemen - a workshop report	8
Coffee cultivation and reforestation	9
<b>Results of our Work</b>	10
<b>Yemen</b>	
<b>Food Security and Agriculture:</b>	
General Food Assistance	11
Food Security and Agriculture (BMZ)	12
Food Security and Agriculture (UN OCHA)	13
<b>Nutrition</b>	
Maternal and child nutrition assistance	14
Nutrition assistance for IDPs and host communities	15
<b>Protection</b>	
Orphanage Hajjah	16
Mental health and psychosocial well-being for students and parents	16
Rapid Response Mechanism (RRM) for IDP families	17
<b>Education</b>	
Enhancing the sustainability and access of school-aged girls and boys	18
<b>Employment Creation</b>	
Strengthening the resilience of women's groups through training and improving their income situation	19
<b>Nexus-Projects</b>	
Livelihood, Development, Cooperation and Peace (LDCP)	20
Integrated intervention in Al Qarn Village to improve food security and WASH	26
Enhancing resilience through FFA/FFT livelihood programs	27
<b>Jordan</b>	
<b>Education</b>	
Hope kindergarden Karak	28
Educational integration for minority refugees	28
<b>Employment Creation</b>	
Income generation for women after Covid-19	29
<b>Germany</b>	
Ambassadors of Hope	31
The Yemeni living room	31
Yemen round table	32
<b>Accountability, Transparency and Quality Assurance</b>	33
<b>Who we are</b>	34
<b>Governance Structure</b>	36
<b>Our Finances</b>	38
<b>Graphical Presentation of our finances</b>	40
<b>Report of the Independent Auditor</b>	41
<b>Our Supporters, Networks, Donors</b>	42
<b>Imprint</b>	43
<b>Back</b>	44

## FOREWORD BY THE 1st CHAIRMAN

**Dear readers,  
Dear members of  
the association,  
Dear supporters,**

**Thank you for your interest!**

Unless missiles are fired at merchant ships in the Red Sea, German media coverage of the political and humanitarian situation in the Horn of Africa is non-existent.

We at Vision Hope International e.V. have been on the ground in Yemen since our founding in 2002, always at the side of our Yemeni friends. During visits to the country, through intensive project work online, and also through many personal conversations in between, we, the managing directors, the board, and the other employees in Germany always feel:

How do you actually manage to do this?

To keep going day after day?

And don't tell us you have no choice.

You simply don't give up.

Not for your families, not for the people in need in the provinces, not for your country.

You have our utmost respect!

This is why when speaking of “we” as Vision Hope, we mean first and foremost our employees in the north and south of the country.

We hope the details in this annual report—the figures, personal reports, and pictures—give not only a clear picture of the extent of the country's humanitarian crisis, but also of the commitment to the Yemeni part of our “we.”

There is a second part of this “we.” Our managing directors, Matthias Leibbrand and Stephan Krämer, the employees in Germany, and the volunteers in different parts of the world.

Finally, there is you—our supporters and financiers who help make possible all the work that we do. Even with our careful budgeting, the volatile situation in our project countries means challenges continually emerge. I would like to take this opportunity to not only ask for your continued support and donations to develop our mission, but also to welcome each and every new member in advance.

Yours sincerely,



**Marcus Rose**  
1st Chairman



## INTRODUCTION- EXECUTIVE DIRECTORS

In 2023, I was particularly impressed by encounters I had with women in Jordan who produce compost to increase their family income or offer childcare for other mothers in their neighborhood after completing our training courses. I'm also continually inspired by my conversations with our Vision Hope teams and our local partner organizations. Finally, I would like to thank all the 'Hope Donors' in Germany! Your support in the form of financial donations or voluntary work (time donations) enables us to continue our many projects and improve the lives of many people both acutely and sustainably.

### Dear friends and supporters!

We carry hope in our name—and more recently, also on hoodies and other clothing (vision-hope.myspreadshop.de)—all profits go to our projects. Above all, however, we spread hope through our projects—and this is a two way street! I am always encouraged by the stories of the many great people in the Middle East who have participated in our activities. There are some great examples in our annual report, and I hope you enjoy reading them!

### Thank you very much!

Best wishes from the Vision Hope Berlin office,



**Stephan Krämer**  
Executive Director

### Dear friends and supporters!

As I reflect on over 20 years of Vision Hope's history, I am filled with immense gratitude and pride. What began in 2002 as a small initiative among friends in Lahr, Black Forest, Germany has flourished into an organization that serves hundreds of thousands of people. Our journey has been one of hope and perseverance, and it is through our collective efforts that we continue to bring new hope to marginalized communities through diverse projects for example in agriculture, water and health, nutrition, and emergency food distribution.

However, we face significant challenges. The international community's interest in supporting the Yemeni people is waning, and this deeply concerns us. Our BMZ-funded projects require a 10% contribution from private donors, and without this support, we are in a precarious position. The suffering of women and children in Yemen is immense, and the need for international assistance has never been greater. We appeal to you, our dedicated supporters, to continue your invaluable contributions to ensure we can carry out these vital projects.

Thank you for your unwavering support and generosity. Together, we can continue to make a difference.

### With deepest gratitude,



**Matthias Leibbrand**  
Executive Director International Programs and Founder

This incredible growth and impact would not have been possible without the dedication and hard work of my colleagues in Germany and our international offices. I am especially grateful to my Co-Executive Director, Stephan Krämer, for his unwavering commitment to our vision. I also extend my heartfelt thanks to our teams in Yemen and Jordan, whose tireless efforts on the ground are making a tangible difference in the lives of many.

## YEAR 2023 IN NUMBERS



**1,218,226** | beneficiaries helped, of which more than half are female



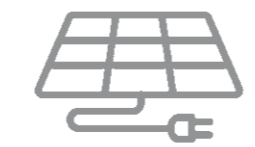
**31,846** | Metric tons of food rations distributed



**15** | schools built and rehabilitated



**179,100 m<sup>3</sup>** | volume of rainwater storage constructed



**718** | solar modules installed



**27,979** | people have access to clean water



**5** | hospitals built and rehabilitated



**362 kWp** | of solar panels installed



**4,837** | displaced families assisted with RRM kits



**40,738** | persons treated for malnutrition

# YEMEN

## Sektor/Multi-Sektor

## Ansatz

General food assistance



Food Security and Agriculture



Relief

Food security and agriculture (BMZ)



Food Security and Agriculture



Development

Food security and agriculture (UN OCHA)

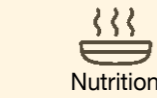


Food Security and Agriculture



Relief

Maternal and child nutrition assistance

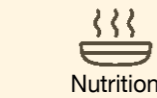


Nutrition



Relief

Nutrition assistance for IDPs and host communities



Nutrition



Relief

Orphanage Hajjah



Protection



Relief

Mental health and psychosocial well-being for students and parents



Protection



Development

Rapid Response Mechanism (RRM) for IDP families



Protection



Relief

Enhancing the sustainability and access of school-aged girls and boys



Education



Rehabilitation

Strengthening the resilience of women's groups through training and improving their income situation

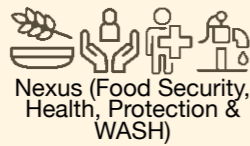


Employment Creation



Development

Livelihood, development, cooperation and peace (LDCCP)



Nexus (Food Security, Health, Protection & WASH)



Development

Integrated intervention in Al Qarn Village to improve food security and WASH

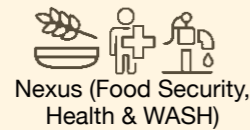


Nexus (Food Security & WASH)



Rehabilitation

Enhancing resilience through FFA/FFT livelihood programs



Nexus (Food Security, Health & WASH)



Rehabilitation

# JORDAN

Hope Kindergarten Karak



Education



Relief

Educational integration for minority refugees

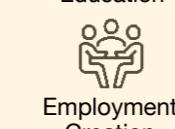


Education



Development

Income generation for women after Covid-19



Employment Creation



Development

# PROJECT & COUNTRY FOCUS



COUNTRIES WITH COMPLETED PROJECTS

CURRENT PROJECT COUNTRIES



## GENERAL ARTICLES

### Art and social cohesion in Yemen - a workshop report

From August to November 2023, I took part in a project on art, social cohesion, and knowledge production in Yemen. The project was organized by the Center for Applied Research in Cooperation with the Orient (CARPO) and the Inclusive Development Research Center of the University of Sana'a. Funded by the German Academic Exchange Service as part of the Ta'ziz networks, the project aimed to build bridges between Yemen and German citizens, for students, NGO workers, researchers, and artists. Eleven participants—seven Yemenis and four Germans—took part. I was there as a representative of German civil organizations.

The first workshop, which took place in Amman in August 2023, was an opportunity to get to know each other and exchange ideas. We learned about each other's living environments, shared our own experiences verbally and artistically, and discussed science, communication, art, and social cohesion.

We then applied those topics practically to our art projects.

For these, we formed three groups, each working with a Yemeni artist. I was paired with Sadiq, a photographer. His project examined roads as connecting elements in Yemen, rather than dividing checkpoints, as symbols of unity and connection, used by everyone regardless of social difference.

Each group developed similar socially-focused projects; Rana and her group designed a comic in which Yemeni children dream of their country united. Yasmin and her group created a paper cutout film about social cohesion at a communal level, despite conflicts and divisions.

These experiential workshops were paired with cultural and interpersonal activities to promote exchange. We enjoyed Yemeni food, networked with the Goethe-Institute, and dialogued with an acclaimed Yemeni journalist who provided insights into his work.

In November, we met again in Amman to conclude the project. We discussed in depth the practical and social considerations of creating an exhibit for the artwork in Yemen and Germany. One theme was how artists in Yemen can create their works to honor cultural sensitivities while also staying true to their creative vision.

Our collaboration led to several inspiring outcomes. We built new friendships, grew our cross-cultural understanding, and created a bi-national network. We have also generated several new ideas for future exhibitions and projects, and are inspired to see where these ideas will lead us.



**Hanna Schrodt**  
Project Coordinator, Berlin

### Coffee cultivation and reforestation

Since Vision Hope International e.V. was founded in 2002, we have been implementing sustainable development projects in rural areas of Yemen. A new project focusing on coffee cultivation and reforestation will start in mid-2024. It is 90% funded by the BMZ (German Federal Ministry for Economic Cooperation and Development) and implemented in partnership with the Yemeni organization NFDHR in al-Mahwit, Hajja, and Lahij.

VHI has been working with coffee farmers for 20 years, focusing primarily on rainwater collection for irrigation, improved cultivation methods, and regional tree nurseries. Coffee cultivation was also promoted as an alternative to qat. The new project will expand our intervention to cover the entire value chain, in collaboration with a Berlin coffee roasting company.

Furthermore, in addition to improving farmers' incomes and production, the project also focuses on improving biodiversity through "Farmer Managed Natural Regeneration" (FMNR). Unfortunately, deforestation has been increasing in Yemen in recent years; as a result of the social and economic crisis, prices have risen, and gas has become unaffordable for many, who use firewood as used as a cheaper alternative.

To combat deforestation, FMNR utilizes existing roots and young plants to stabilize the soil, increase water retention, and improve soil quality, enabling the implementation of agroforestry. The practice was developed by Tony Rinaudo in Niger and made famous by Volker Schlöndorff's documentary film "Der Waldmacher" ("The Forest Maker"). FMNR was presented at a workshop in Sana'a at the end of 2022 and met with great interest from Yemeni NGOs. The positive effects on honey production were particularly emphasized.

With the new BMZ-funded project, we are taking the first steps towards implementing FMNR in al-Mahwit, Hajja, and Lahij. Reforestation is a long-term undertaking, but FMNR can show clear results after just a few years. We hope to be able to report soon on our first successes.



**Stephan Krämer**  
Executive Director, Berlin



coffee farmer  
in Al-Mahwit

# RESULTS OF OUR WORK



## FOOD SECURITY AND AGRICULTURE

**The Need:** The nine-year civil war and recurring climatic shocks in Yemen have led to increased food insecurity and acute starvation for 17.3 million people. Population displacement, damage to infrastructure, and economic decline have resulted in disrupted public services and limited access to humanitarian aid. To combat this, VHI and partners implemented food support projects in 2023, expanding food security and reducing hunger in Hajjah and Al-Hudaydah.

### YEMEN

**Project:** General Food Assistance  
**Approach:** Relief  
**Donor:** World Food Programme  
**Budget:** 3,279,710 EUR  
**Beneficiaries:** 691,124  
**Duration:** 2023



**General food distribution:** The project team distributed food to families on a monthly basis using 138 food distribution points in 21 districts within the Hajjah and Al Hudaydah governorates.



**One-time food assistance distribution:** Through this mechanism, VHI distributed a one-time food basket to displaced families and those stricken by natural disasters, such as floods, before their inclusion in the general food distribution.

To improve food security for poor, displaced, and crisis-affected families who have lost fixed income sources, VHI implemented a project to distribute monthly food aid. The project was conducted in partnership with the WFP, covering 12 districts in Hajjah governorate and 9 districts in Al-Hudaydah governorate. Each family received a food basket consisting of flour, vegetable oil, pulses, salt, rice, and dates. These were handed out to the most vulnerable Yemenis—particularly those with children or female dependents—who are experiencing acute food insecurity. The beneficiary families were selected according to the standards approved by the WFP.

In 2023, 98,732 families benefited from the food assistance.

### List of results for 2023

- ▶ 691,124 individuals benefited from food assistance (49% women)
- ▶ 95,994 households benefited from general food assistance via 138 distribution points
- ▶ 30,962.33 metric tons of food commodities distributed to beneficiary families
- ▶ 2,738 internally displaced households received one-time food rations
- ▶ 883.13 metric tons of food commodities distributed to internally displaced families through one-time food rations





YEMEN

**Project:** Food Security and Agriculture Development  
**Approach:** Development  
**Donor:** BMZ  
**Partner:** SSFD (Hajjah Governorate), NFDHR (AI-Hudaydah Governorate)  
**Budget:** 4,000,000 EUR  
**Beneficiaries:** 32,972  
**Duration:** 2017-2023



**Agricultural livelihoods:** Farmers were given seeds, farming equipment, and extension training to produce nutritious food.



**Animal livelihoods:** Vulnerable families were provided livestock, including goats, chickens and bees. In turn, they earn an income while providing staples such as eggs, honey, and milk for their communities.

**Local resilience:** Building irrigation networks, constructing rainwater cisterns, installing solar panels, distributing water filters, and conducting trainings on hygiene, all to further rebuild local resilience.

**Building community and local structures:** Implementation of workshops to build the capacity of local stakeholders to produce agricultural development plans. Trained the staff of two local NGOs to improve their response to needs on the ground.



The desolation that the war has caused to Yemen's food networks is systemic and countrywide. Therefore, this project aimed to empower local communities to produce food and create sustainable and lasting change in the Hajjah governorate (Mabiyan and Bani Qais) and AI-Hudaydah governorate (AI-Zuhrah and AI-Qanawis). It targets agricultural and vulnerable families through the following activities:



YEMEN

**Project:** Food Security and Agriculture Relief  
**Approach:** Relief  
**Donor:** UN OCHA  
**Budget:** 598,823 EUR  
**Beneficiaries:** 1,460  
**Duration:** 2023-2024



**Conditional cash transfers - Community asset initiatives**

VHI plans to distribute cash to 210 families in order to build community assets. This includes the construction of 5 harvest tanks, 4 cisterns, 5 wells, 500 meters of road paving, and the protection of 1,000 square meters of agricultural land.



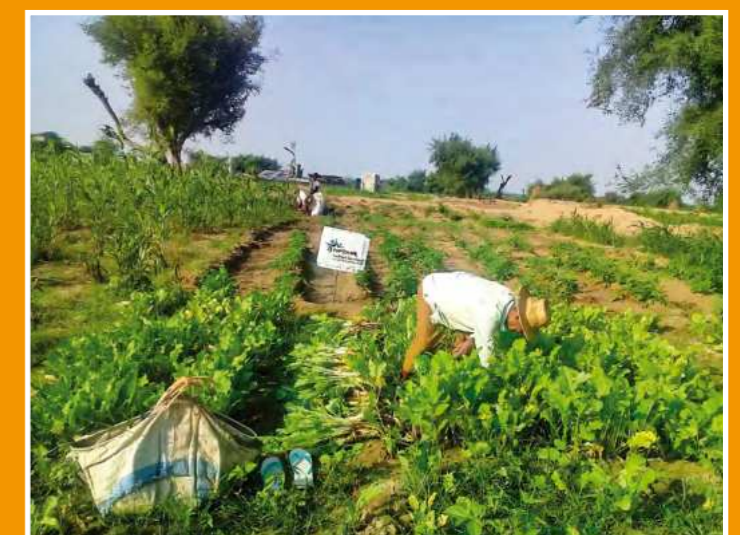
**Restoring livelihood assets - Agricultural initiatives**

VHI will establish farmer field schools for 40 men and 10 women. These schools will serve as platforms for smallholder farmers to learn, share experiences, and adopt improved agricultural techniques through a participatory education approach.

**Income generating activities - Skills development and financing**

VHI aims to provide vocational training and micro-business support to 150 individuals, both men and women. The training will cover various topics such as sewing (45 women), mobile maintenance (5 women and 10 men), motorcycle repair (15 men), livestock training (25 women and 20 men), and beekeeping (30 women).

In AI Khabt district in AI-Mahwit governorate, VHI aims to improve beneficiaries' food security, livelihoods, community infrastructure, agricultural practices, and income generation, leading to enhanced resilience. The activities include provision of short-term cash income and building and repairing community assets and infrastructure through the Cash for Work Program. Specifically, the program supports the establishment of sustainable micro-businesses by providing vocational training and start-up grants and establishes farmer field schools. The project will target 410 heads of households, including 115 women and 295 men, who will benefit from the provided activities.



**The Need:** The protracted crisis in Yemen has heavily impacted the delivery of basic services required to maintain the health and nutrition of new mothers and their children. Yemen was expected to face a significant rise in acute malnutrition cases among children and pregnant and lactating women in 2023. Projections indicate that over 2.25 million cases of acute malnutrition are expected among children aged 0 to 59 months, with a further one million cases among pregnant and lactating women. Without proper treatment of severely malnourished children, mortality rates are extremely high, at 30 to 50 percent.

YEMEN

**Project:** Maternal and child nutrition assistance  
**Approach:** Relief  
**Donor:** World Food Programme  
**Budget:** 1,082,635 EUR  
**Beneficiaries:** 131,121  
**Duration:** 2023



**Targeted Supplemental Feeding Program:** Children under five years old and pregnant and lactating women who are already experiencing moderate acute malnutrition (MAM) and severe acute malnutrition (SAM) received specialized nutrition assistance and treatment at 85 community health facilities.

**Comprehensive Supplementary Feeding Program:** Community health volunteers conducted blanket feeding with formula (Plumpy Doz) for all children under the age of two and wheat soya blend (WSB) for pregnant and lactating women at 201 distribution points.

**Infant and young child feeding:** Communities received education to increase their skills and knowledge of feeding practices, including health care and hygiene practices for infants and young children.

Vision Hope implemented the Maternal and Child Nutrition Project in Hajjah, Al-Mahwit, and Al-Hudaydah governorates to reduce the mortality rate and underweight prevalence of children under five years old and pregnant and lactating women. The project focuses on three intervention activities:

List of results for 2023

**Targeted Feeding Program**

- ▶ 85 health facilities supported to fight MAM
- ▶ 65,520 children screened for malnutrition. 19,363 children received treatment for MAM and SAM
- ▶ 26,602 pregnant and breastfeeding women screened for malnutrition. 20,920 of these women provided with treatment services
- ▶ 193,45 metric tons of Plumpy'Sup/Doz and 515,226 metric tons of WSB distributed
- ▶ 26,602 mothers received child and infant nutrition counselling from health facilities
- ▶ 51 project staff received a training course on gender mainstreaming



YEMEN

**Project:** Nutrition assistance for IDPs and host communities  
**Approach:** Relief  
**Donor:** OCHA  
**Budget:** 202,065 EUR  
**Beneficiaries:** 7,942  
**Duration:** 2023



The project provided life-saving nutrition assistance to internally displaced persons (IDPs) and host communities in Al-Qanawis and Abs districts of Al-Hudaydah and Hajjah governorates. Targeting the critical nutritional needs of these communities, support was provided to three health facilities, a temporary health point, and a mobile team, to offer the following interventions:

**Infant and young child feeding (IYCF):** Pregnant and lactating women received individual or group counseling on IYCF at designated counseling areas in health facilities. Additionally, women received education to enhance their knowledge and skills in feeding practices for infants and young children, as well as related healthcare and hygiene practices.

**Basic health and nutritional services:** In addition to ICYF services, an entire primary health care package was offered, utilizing specializing equipment and supplies to target IMCI, nutrition, ANC, management of SAM/MAM, etc.

List of results for 2023

- ▶ Training provided to 9 health and nutrition facilities staff and 39 Community Health Volunteers
- ▶ Provision of risk compensation incentives to 66 health workers, men and women, for 4 months
- ▶ Reactivation of counseling corners in 4 health facilities and a temporary point for IYCF counseling
- ▶ 558 women benefited from individual and/or group counseling sessions on Infant and Young Child Feeding
- ▶ 4,920 pregnant and lactating women benefited from awareness and community education sessions by Community Health Volunteers
- ▶ Implementation of basic health and nutritional services, including establishment of a temporary health point, provision of medical equipment, and treatment of 277 malnourished children and 178 pregnant/breast-feeding women





**The Need:** Tens of thousands of Yemeni children have become orphans since the war began in March 2015, but with the collapse of the country’s social services, government-run orphanages have been unable to provide for them. Many families have been forced to flee from their homes when war or natural disasters, such as floods, rendered their communities uninhabitable. They have joined the millions of Yemenis classified as internally displaced persons (IDPs) and have no stable food, shelter, or source of income. All these populations face increased risks of gender-based violence and labor exploitation while struggling to meet their basic needs. Given this context, our protection activities in Yemen center on caring for orphans and displaced families and strengthening children’s mental health.

YEMEN

**Project:** Orphanage Hajjah  
**Approach:** Relief  
**Donor:** VHI  
**Partner:** Orphanage Hajjah  
**Budget:** 1,095 EUR  
**Beneficiaries:** 68  
**Duration:** 2023



Orphaned children are particularly vulnerable to exploitation and trafficking; providing them with shelter, daily meals, and education can help them rebuild their lives. Since 2017 Vision Hope has partnered with the Hajjah Orphanage to offer this much-needed security to dozens of boys. Through this partnership, the children receive education, nutritious meals, and the comfort and safety of a warm bed.

In 2023, this orphanage helped 68 boys improve their prospects for a healthy and fulfilling life, providing access to education, nutrition, and medical care, and full protection from neglect, abuse, and violence. The children no longer have to beg for food or face harassment from community members.



**Project:** Mental health and psychosocial well-being for students and parents  
**Approach:** Development  
**Donor:** BMZ  
**Budget:** 366,667 EUR  
**Beneficiaries:** 2,550 children and their families  
**Duration:** 2023-2026



In the conflict-affected regions of Aden and Lahj, VHI aims to enhance the mental health and psychosocial well-being of 2,500 children and their families. The project will achieve this by ensuring sustainable access to quality mental health services, strengthening support systems, and promoting mental health awareness.

Key activities include establishing a children’s clinic, collaborating with 10 schools, and deploying a mobile team for psychological support. Specific services provided include enhancing the capacity of the pediatric mental health unit, offering individual and group psychosocial support, improving school-based mental health services, and raising public awareness about mental health. Overall, the project seeks to create a sustainable and supportive environment to increase emotional resilience and mental wellbeing for children and families in Aden and Lahj.



YEMEN

**Project:** Rapid Response Mechanism (RRM) for IDP families  
**Approach:** Relief  
**Partner:** UN Population Fund  
**Budget:** 184,768 EUR  
**Beneficiaries:** 32,024  
**Duration:** 2023



The first 72 hours following a disaster or displacement are crucial in determining the long-term well-being of families affected. To prevent massive loss of life and mitigate the impact of crises, VHI provided life-saving assistance to newly displaced individuals and vulnerable families affected by natural disasters in 46 districts in Hajjah, Al-Hudaydah, Al-Mahwit, and Raymah governorates.

The distributed package consists of three bags with supplies addressing food security, protection, and health to meet the primary needs of the family over ten days, in partnership with UN-WFP, UNFPA, and UNICEF.

List of results for 2023

- ▶ Establishment and equipping of 6 warehouses in governorates for response services
- ▶ Conducted monitoring of 7,859 displaced and disaster-affected families across targeted districts in 2023
- ▶ Distributed 4,837 immediate ready-to-eat ration kits, dignity and transit kits for women and girls, and basic hygiene kits for IDPs and disaster-affected individuals
- ▶ Helped 4,837 IDP households, including referrals for multi-purpose cash assistance and general food distribution, benefiting a total of 32,024 individuals with 51.4% female
- ▶ Provided support and incentives to 64 project participants, including 49 field volunteers and 15 casual laborers, community key informants, and mobilizers



**The Need:** The conflict in Yemen has devastated the country’s infrastructure, particularly its schools. Literacy rates among children have dropped from 85% to 59% for boys and 55% to 18% for girls since the war started. Illiteracy is a widespread problem, especially among girls, with 80% not enrolled. Educating Yemeni children today is essential to rebuilding the country and creating sustainable communities; the future of Yemen depends on children gaining literacy and other academic skills today.

YEMEN

**Project:** Enhancing the sustainability and access of school-aged girls and boys  
**Approach:** Rehabilitation  
**Donor:** UN OCHA  
**Budget:** 660,480 EUR  
**Beneficiaries:** 3,209  
**Duration:** 2022-2023



This initiative reduced dropout rates and improved learning environments, benefiting a total of 3,209 students. Through infrastructure improvements, equipment provision, and community involvement, the project fosters inclusivity and retention in education.

**Success Story:**

Facing harsh living conditions, Yaser and Donia (alias names) from Bani Saad district nearly dropped out of school due to their families’ financial struggles. Vision Hope provided them with free school bags filled with supplies. Encouraged and empowered with the tools they needed, they returned to school, inspiring parents across the community to support other dropout children to resume their education.

To enhance resilience and education for vulnerable school-aged girls and boys, Vision Hope International implemented a series of activities at seven schools in Bani Saad district in the Al-Mahwit governorate and in Hays district, Hudaydah Governorate. Activities included constructing classrooms, providing materials and furniture, founding Parent and Student Councils, and establishing gender- and disability-sensitive WASH facilities.

**List of results for 2023**

- ▶ Construction and rehabilitation of 43 classrooms, 25 bathrooms, and 6 water harvesting tanks
- ▶ Supplying 154 dual desks, 4 solar power systems, 4 broadcasting systems, and 300 double chairs
- ▶ Providing school bags with educational supplies to 1,249 students
- ▶ Establishing and training 11 Parents and Student Councils
- ▶ Training 20 social workers, conducting awareness meetings, and implementing 42 follow-up visits for support in targeted schools



**The Need:** Since the outbreak of war in 2015, fighting has devastated the economy, led to severe food insecurity, and destroyed key infrastructure. In 2023 the UN estimates that 21.6 million people were at risk of hunger, poverty, and disease. 55% of the workforce has been laid off and more than 25% of businesses have closed, including over 40% of all women-owned businesses. More than 70% of the population still live in rural areas, where the economy is based on agriculture and livestock. Yemen’s currency has continued to fall to historic lows, driving up food prices and plunging communities into poverty. At the same time, humanitarian aid in the country has declined under difficult conditions.

YEMEN

**Project:** Strengthening the resilience of women’s groups through training and improving their income situation  
**Approach:** Development  
**Donor:** BMZ  
**Budget:** 500,000 EUR  
**Beneficiaries:** 1,476  
**Duration:** 2023-2026



Furthermore, training sessions on healthy lifestyles and resilience-building are incorporated. By addressing both physical and mental well-being, our aim is to facilitate a holistic transformation in the lives of these women.

The impact of this endeavor is anticipated to extend beyond individual households, fostering opportunities for economic recovery and contributing to the betterment of the entire community.

In the conflict-affected regions of Hajjah, Sa’dah, and Al Mahwit, there is a recognized need for structured and sustainable support to enhance local economic capabilities, particularly among women.

Given the crucial role women play in these communities, efforts are being directed towards equipping them with the necessary resources for advancement. The primary aim is to enhance the well-being of 246 women residing in rural areas by offering comprehensive assistance to foster sustainable change.

Through training programs encompassing skill development in sewing, tailoring, embroidery, beekeeping, animal husbandry, incense production, and perfume making, these women will be equipped with the knowledge and skills needed to earn an income through micro-businesses within their local markets.



**The Need:** Yemen is currently experiencing a severe and protracted humanitarian crisis. As the poorest country in the Arabian Peninsula, classified as a Least Developed Country (LDC), Yemen's situation has further deteriorated due to the ongoing war; conflict has hindered development efforts and adversely impacted a variety of economic sectors. Educational and healthcare facilities have been destroyed through deliberate targeting or a lack of maintenance. Additionally, 80% of the population relies on inadequate water sources, resulting in limited availability and extensive time spent fetching water. More training and capacity-building opportunities for individuals, organizations, and local government offices are needed. Moreover, the conflict has severely damaged the country's social fabric, necessitating efforts towards social reconstruction.

YEMEN

**Project:** Livelihood, Development, Cooperation and Peace (LDCP)  
**Approach:** Development  
**Donor:** BMZ  
**Partner:** SSFD and BFD  
**Budget:** 10,000,000 EUR  
**Beneficiaries:** 500,000  
**Duration:** 2021-2024



Capacity building initiatives in 2022 and 2023 aimed to enhance civil society participation and empower communities in decision-making processes. Establishment of community structures included: steering committees at the project level to oversee and monitor project implementation, District Integrated Development Committees (D-IDCs) at the district level serving as platforms for collaboration between communities and local authorities, and Community Development Committees (CDCs) at the community level to implement project action plans and manage post-implementation activities. These Committees facilitated project implementation and managed collaborations.

Notable outcomes include conducting meetings, defining project criteria, and resolving conflicts. Workshops for stakeholders addressed various topics such as financial management, state-society relations, women's empowerment, and local governance. Training sessions improved skills and promoted transparency, citizen participation, and peacebuilding. Mentoring and coaching programs provided personalized support, while knowledge-sharing activities facilitated learning and collaboration. Overall, these efforts fostered community engagement and contributed to sustainable development.

**RESULTS:**

- ▶ 2 Steering Committees, 8 D-IDCs, and 42 CDCs established
- ▶ 4 meetings of the Project Steering Committee, 93 D-IDC meetings, and 28 CDC meetings held
- ▶ 24 women's workshops implemented across 8 districts, training 262 women on topics such as women empowerment and sustainable development
- ▶ 32 workshops organized providing training to 248 local authority staff members

**OUTPUT 1:**  
**Strengthen local civil society structures and capacities**

The capacity building component aims to empower communities and local structures to serve as the voice of the people and promote development.



YEMEN

**OUTPUT 2:**  
**Peacebuilding and social cohesion through art and culture**

By leveraging art and culture as tools for peacebuilding, the project has made significant progress in promoting peaceful coexistence in Yemen. The Yemen Art Base platform was launched, with training provided to 5 members. Additionally, we've trained 300 students and women on a peace-based drawing guide and distributed starter packs. Drawing competitions, art exhibitions, and thematic workshops engage diverse stakeholders in dialogue on issues like sustainable energy, agriculture, and reconstruction. These initiatives have contributed to building bridges, promoting peace, and creating a sense of unity among diverse communities in Yemen.



**RESULTS:**

- ▶ Launch of the Yemen Art Base platform by Yemeni artists
- ▶ Training provided to 5 members of the Yemen Art Base platform
- ▶ Training conducted for 300 students and women on the peace-based drawing guide
- ▶ Distribution of 300 starter packs containing drawing and art materials
- ▶ Organization of 7 thematic workshops across 4 districts, each with 28 participants (196 total)





YEMEN

**OUTPUT 3:**  
**Improving livelihoods and strengthening resilience – agriculture**

In 2023, significant strides were made in agricultural infrastructure construction and development across various regions.

► Construction of a diversion barrier (weir) and open canals to irrigate agricultural lands in the Jazol area

**Budget: 195,000 Euro**  
**Beneficiaries: 1,306**

► Construction of a diversion barrier (weir) and open canals to irrigate agricultural lands in the Al Nasria area

**Budget: 207,000 Euro**  
**Beneficiaries: 606**

► Construction of a dam with a water storage capacity of 179,000 cubic meters, to irrigate 60 hectares of agricultural land near the dam and to provide household water for 36 villages in the Haydan District

**Budget: 605,408 Euro**  
**Beneficiaries: 12,040**

► Construction of a retaining wall to protect agricultural lands in Kadan Al Malaha, Wadi Faqeer

**Budget: 76,000 Euro**  
**Beneficiaries: 353**

► Building an agricultural nursery, rehabilitating the well, installing a fence, constructing a tower water tank, implementing a solar-powered pumping system, and building an administration room, a control room, and a bathroom in the Al-Munairah District

**Budget: 111,635 Euro**  
**Beneficiaries: 1,457**

These initiatives directly benefited 21,900 smallholder farmers, enhancing agricultural productivity and resilience in the targeted regions.



YEMEN

**OUTPUT 4:**  
**Reconstruction of basic infrastructure and services**

**Health Sector:**

Significant progress was also made in strengthening the health sector across various districts. Key achievements included the rehabilitation and expansion of six health facilities, enhancing their capacity to serve communities. These efforts directly benefited over 308,000 people, providing essential secondary healthcare services in their respective districts.

► Rehabilitation and Expansion of Al-Munairah Rural Hospital, Al-Hudaydah Governorate

**Budget: 177,035 Euro**  
**Beneficiaries: 61,000**

► Rehabilitation and Expansion of Sharas Health Center, Hajjah Governorate

**Budget: 110,590 Euro**  
**Beneficiaries: 37,000**

► Rehabilitation and Expansion of Bani Sa'ad Rural Hospital, Al-Mahwit Governorate

**Budget: 245,962 Euro**  
**Beneficiaries: 97,450**

► Rehabilitation of the Al-Musaymir Rural Hospital, Lahj Governorate

**Budget: 117,500 Euro**  
**Beneficiaries: 48,000**

► Expansion and Rehabilitation of Hareeb Al-Qarameesh Rural Hospital, Marib Governorate

**Budget: 152,677 Euro**  
**Beneficiaries: 50,000**

► Installing a solar energy system for the Fighting Malaria Center of the Al-Musaymir Rural Hospital. Installing a solar energy system for the Al-Faqid Al-Shathili Hospital and rehabilitation of the electrical works.

**Budget: 108,158 Euro**  
**Beneficiaries: 15,000**





YEMEN

**OUTPUT 4:**

**Reconstruction of basic infrastructure and services**

**Education Sector:**

The construction and rehabilitation of 10 schools, benefiting a total of 1,693 girls and 2,618 boys, was implemented during project period, from 2021 to 2023:

► Construction and Rehabilitation of Al-Tadamon School, Sa'ada Governorate

**Budget: 217,897 Euro**

**Beneficiaries: 1,019**

► Construction and Rehabilitation of Khaled Ibn Al-Walid

**Budget: 97,997 Euro**

**Beneficiaries: 417**

► Construction of the Al-Sayyida Zeinab School, Al-Mahwit Governorate

**Budget: 104,871 Euro**

**Beneficiaries: 119**

► Construction of the 26th September School, Al-Mahwit Governorate

**Budget: 107,750 Euro**

**Beneficiaries: 177**

► Construction and Rehabilitation of Al Majd School, Hajjah Governorate

**Budget: 59,228 Euro**

**Beneficiaries: 126**

► Construction and Rehabilitation Al Mithaq School, Hajjah Governorate

**Budget: 73,277 Euro**

**Beneficiaries: 218**

► Rehabilitation of the Al-Faqeed Al-Bity School & Provision of a Solar Energy System to the Bilal Bin Rabah School and Al-Faruq School, Hadramout Governorate

**Budget: 128,153 Euro**

**Beneficiaries: 1.150**

► Rehabilitation of the Musabeen School, Aden Governorate

**Budget: 37,615 Euro**

**Beneficiaries: 1.085**



YEMEN

**OUTPUT 4:**

**Reconstruction of basic infrastructure and services.**

**Water Sektor:**

The Water Projects in the Al Hudaydah and Hajjah governorates focus on developing efficient and sustainable water supply systems, ensuring 20,708 beneficiaries have access to clean drinking water. In 2023, 8 water supply systems for drinking and domestic use were constructed and rehabilitated, including construction of tower tanks, reinforced cisterns, and solar-powered pumping systems. These efforts covered 7.83 km of water networks, achieving the installation of 285 solar modules, drilling of 2 artesian wells, and provision of sustainable access to clean water.

► Deir Al-Sharanban Water Project

**Budget: 65,741 Euro**

**Beneficiaries: 1.480**

► Deir Al-Moathen Water Project

**Budget: 71,176 Euro**

**Beneficiaries: 1.651**

► Deir Al-Ma'arof Water Project

**Budget: 33,359 Euro**

**Beneficiaries: 1.475**

► Deir Hunainah Water Project

**Budget: 79,542 Euro**

**Beneficiaries: 1.512**

► Al-Raqqa Water Project

**Budget: 249,100 Euro**

**Beneficiaries: 5.000**

► Construction of the Habel Hanash Water Scheme

**Haushaltsmittel: 276,781 Euro**

**Beneficiaries: 4.000**

► Rehabilitation of the Jazol Water Scheme

**Budget: 100,000 Euro**

**Beneficiaries: 2.953**

► Rehabilitation of the Muhmmadah Water Scheme

**Budget: 158,000 Euro**

**Beneficiaries: 2.637**





YEMEN

**Projekt:** Integrated intervention in Al Qarn Village to improve food security and WASH

**Approach:** Rehabilitation

**Donor:** WFP & arche noVa

**Budget:** 185,734 EUR

**Beneficiaries:** 842

**Projektlaufzeit:** 2023



The footpath now provides safer access to the village and public services, especially for children, elderly, and people with disabilities, who previously faced high risks climbing unpaved mountain roads.

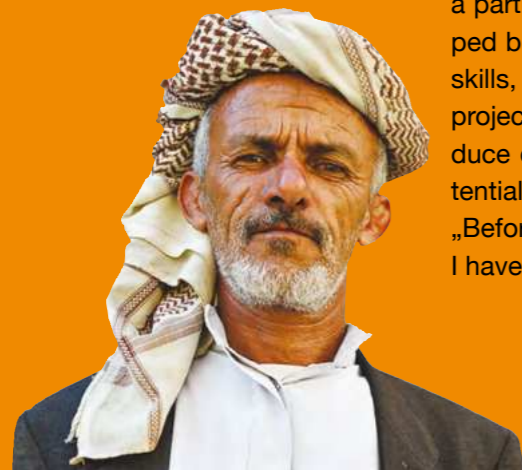
In terms of WASH interventions, the spring and storage tank were rehabilitated, and a water pipe was installed to bring water to a storage area in the village through a solar water pump.

List of results for 2023

- ▶ 1087-meter length of Al Qarn village footpath constructed
- ▶ 476-meter length of armed concrete stairway installed
- ▶ 842 individuals (covering 90 vulnerable households) benefited from cash-for-work assistance for three months
- ▶ 2 water collection storage tanks constructed in Al Qarn village with a capacity of 17 m<sup>3</sup> each
- ▶ 119 women, men, boys, and girls (17 households) supplied with access to at least 15 liters/day of safe water

Success story:

Previously, Bandar Al-Dhamari had labored in the Qat trade, struggling to provide for his family's basic needs. But the project in Al Qarn village changed his life. Chosen as a participant in the cash-for-work intervention, Bandar helped build and rehabilitate a footpath. Lacking construction skills, he received training and cash assistance. With each project cycle, his life improved. He could afford food, reduce debt, and gain valuable skills. Bandar now sees potential job opportunities in neighboring villages. He shared, „Before VHI's Food for Assets project, life was tough. Now, I have skills and hope for the future.“



YEMEN

**Project:** Enhancing resilience through FFA/FFT livelihood programs

**Approach:** Rehabilitation

**Donor:** UN WFP & BMZ

**Budget:** 1,180,790 EUR

**Beneficiaries:** 14,140

**Duration:** 2023



List of results for 2023

- ▶ 100 villages assessed for need, 50 selected
- ▶ 20 facilitators trained in Community-Based Participatory Planning
- ▶ 50 Local Resilience Committees established with 40% female representation
- ▶ 110 women trained in sewing and embroidery skills
- ▶ 2,020 vulnerable families received cash transfers monthly for three months

Amidst the devastation wrought by war in Yemen, rural communities have borne the brunt, grappling with collapsed economies, destroyed infrastructure, and depleted resources. With internally displaced populations straining already limited resources, Yemenis increasingly rely on humanitarian aid, eroding local resilience. Particularly concerning is the low economic and social empowerment of women, compounded by high illiteracy rates. Addressing these challenges demands urgent initiatives to bolster food security, build resilience, and combat malnutrition in vulnerable areas.

Through two livelihoods programs, the project focuses on improving food security, nutrition, and resilience of vulnerable families in 5 rural districts in two governorates. Food for Assets (FFA) rebuilds assets like water supplies and health facilities. Food for Training (FFT) empowers women with skills like tailoring and embroidery. Key activities include rapid needs assessments, training facilitators, establishing local committees, and rehabilitating infrastructure. Initiatives also aim to reclaim agricultural land, raise awareness on sanitation and hygiene, and provide skill-building activities. Start-up micro-business grants support women in launching sewing, cooking, and incense businesses. 2,020 vulnerable families received monthly cash transfers for three months.



**The Need:** Jordanian society places a strong emphasis on schooling; however, there are few educational opportunities for refugee children. They are five times less likely to attend school than their local peers, and their classes, which are often below the national standard, are sometimes separate from those of Jordanian children. This system results in poor social cohesion in communities that host large numbers of refugees, as well as poor educational results for refugee children.

JORDAN

**Project:** Hope Kindergarten Karak  
**Approach:** Relief  
**Donor:** VHI  
**Partner:** Manshia Bani Hassan and Branches of Mercy  
**Budget:** 93,231 EUR  
**Beneficiaries:** 122  
**Duration:** 2023



**Project:** Educational integration for minority refugees  
**Approach:** Development  
**Donor:** BMZ  
**Partner:** Arab Renaissance for Democracy and Development  
**Budget:** 444,444 EUR  
**Beneficiaries:** 4,065  
**Duration:** 2022-2024



Kindergarten presents an opportunity to intervene early and give refugee children a head start, increasing their chances of staying in school and achieving the same educational success as their Jordanian peers. In addition, the transmission of transgenerational trauma from parents or caregivers who experienced the war in Syria can be mitigated through play- and art-based curricula. To achieve these outcomes, Vision Hope has partnered with two Jordanian NGOs to implement two Hope Kindergartens, in the north and south of Jordan. In 2023, 122 children attended these Kindergartens, improving their educational prospects and psychosocial well-being.

Refugees from Sudan, Somalia, and Yemen living in Jordan's capital, Amman, often experience difficulty accessing education and employment opportunities, causing families to live in poverty. To address this, VHI has launched a holistic education program, in partnership with ARDD, which involves the entire family. The Educational Integration project provides opportunities for children and youth to receive formal education and vocational training; for parents, the project provides psychosocial support and training on parenting skills to address the complex needs of refugee children, as well as raising awareness on refugee legal rights, to help parents advocate for themselves and their children. To improve social cohesion within communities that house large numbers of refugees, this project also targets Jordanian families living in poverty. In 2023, 1,894 individuals benefited from the project.

**Success Story**

Noor (an alias), a Jordanian mother, once physically harmed her 7-year-old daughter, causing eardrum damage. Through psychosocial support, she learned how to manage her anger, apply positive parenting practices, and create a protective, supportive environment. Both attended art sessions, visibly boosting the daughter's confidence. She will receive specialist treatment for her ear damage with ARDD's aid. Noor regretted her actions and improved her behavior, promising not to hit her children again.



JORDAN

**Project:** Income generation for women after Covid-19  
**Approach:** Development  
**Donor:** BMZ  
**Partner:** Branches of Mercy and Manshia Bani Hassan  
**Budget:** 666,667 EUR  
**Beneficiaries:** 418  
**Duration:** 2022-2024



Women bring tremendous strength to a country's economic development, but they often face barriers to employment stemming from a lack of training opportunities and gender discrimination. The Vocational Training project targets unemployed Jordanian women living in rural areas, providing them with job skills and mentorship to empower them to open their own businesses or find employment. In 2023, 111 women received three months of training in one of the following: operating a home-based daycare, providing elderly care services in a nursing home, and using household waste for composting. In addition to earning an improved income, the women are now able to support the entire community by providing much-needed services.





## BERLIN OFFICE



Ambassadors of Hope

## GERMANY

### Ambassadors of Hope

Now that we finally have a location, with our office in Berlin since 2022, this year we received increased support from volunteers through the Ambassador of Hope program. With the help of five dedicated volunteers, we were able to organize several events, including open office afternoons, an art exhibition, a sponsored run at an elementary school, our summer party, and a booth at the winter market. These activities helped us to expand our network in Berlin and strengthen our presence.

In addition, two of our Ambassadors provided valuable support in other areas, including online communications and the conceptualization of the new coffee and reforestation project in Yemen, which will start in 2024.



### The Yemeni living room

We want to make the beauty and richness of Yemeni culture better known abroad and bring a little bit of Yemen to Germany. To this end, we offer a special experience at events, fairs, or even in the open air: an authentic Yemeni living room.

Our pavilion, which is designed like a typical living room in Yemen, allows visitors to immerse themselves in the atmosphere of the country. The walls of the pavilion were created using large-format photos of real living room walls taken by our employees in Yemen. We have also integrated a few Yemeni decorative items, and voilà, Yemen is tangible!

There is also traditional Yemeni tea and delicious Arabic date cookies. These small culinary delights give an insight into the hospitality and culinary traditions of Yemen.

Our pavilion not only serves as a cultural showcase, but also as a place for fundraising and public relations work. We have set up at various fairs and events to collect donations and raise awareness of our work in the Middle East. A particular highlight was a community event in the park, where the pavilion served as a meeting point, bringing together friends, supporters and newcomers.

Through these activities, we hope to promote understanding and appreciation of Yemeni culture in Germany, while also gaining support for our projects.





## Yemen Round Table

### Networking for German organizations active in Yemen

Numerous relief and development organizations from Germany are committed to helping the people of Yemen by supporting emergency relief and/or development projects in Yemen. Regular coordination meetings are held in country for the various sectors (e.g. health, water, or nutrition), but it is usually difficult to find out which projects are led or supported by German agencies. Many organizations work without a direct presence in the country, implementing projects through Yemeni partner organizations or through German branches managing the international organization's work in country. As a result, the German organizations working on Yemen are often not sufficiently networked to learn from each other, exploit synergies, and achieve enhanced results together. In particular, there are few contacts between classic aid organizations and the associations of the Yemeni diaspora in Germany.

In order to close these gaps, Vision Hope began organizing a Yemen Round Table in January 2022. The response was extremely positive, and the exchange was continued and further developed to now be held regularly twice a year.

After the first Yemen Round Table was held online, the first in-person session took place in March 2023, with the option of joining remotely. The Yemeni restaurant El Mandi in Berlin provided the ideal setting by making rooms available; the meetings always end with a shared Yemeni meal.

The Yemen Round Table pursues several objectives intended to help improve humanitarian and development work in Yemen. These include:

- ▶ Mutual information about who is doing what, where, and with which partners
- ▶ Networking between German NGOs, in particular between traditional NGOs and diaspora organizations
- ▶ Joint learning and open exchange on successes, difficulties, and lessons learned – in a protected environment
- ▶ Identifying opportunities for cooperation and synergy
- ▶ Strengthening the visibility and influence of German NGOs in Yemen

An important part of the meetings is the exchange round, in which each organization reports on its current work in the country. In addition, there are expert lectures and discussions on specific topics relevant to the work in Yemen, some of which were determined in advance by the participants via online voting. These include:

- ▶ The coordination of humanitarian aid, development cooperation, and peace promotion
- ▶ The promotion of women's empowerment and gender equality in Yemen
- ▶ Cooperation with local partner organizations and authorities
- ▶ The security situation and access restrictions in Yemen
- ▶ Water, sanitation, and hygiene

The Yemen Round Table now includes a variety of German organizations from diverse sectors, with 47 non-governmental organizations on the mailing list.

These include small, volunteer-run associations, classic aid organizations, and German sections of international NGO associations. 13 of the organizations are diaspora associations through which Yemenis from Germany are supporting people in Yemen. In addition, representatives from government agencies such as the Federal Foreign Office, the Federal Ministry for Economic Cooperation and Development, the GIZ, the KfW, and the German Embassy also take part in the forum, as well as representatives from universities, research institutions, and companies with a connection to development cooperation.

## ACCOUNTABILITY TRANSPARENCY & QUALITY ASSURANCE

Accountability, transparency, and quality assurance are essential for the success of our work. We recognize that private and institutional donors entrust us with valuable resources to carry out humanitarian projects.

This trust means Vision Hope has the responsibility of properly managing those resources in the most efficient and effective way possible. To safeguard this trust, we have standards and policies across all projects that ensure funds are properly accounted for and spent according to the donors' wishes.

### Transparent Civil Society Initiative

Vision Hope is a voluntary signatory to Transparency International's Transparent Civil Society Initiative. Through this initiative, we make available key financial information regarding our internal management and finances. [Click here](#) to learn more.



### Accountability Standards and Code of Conduct

To promote accountability and ethics in all of our projects, Vision Hope is a voluntary signatory and fully committed to the following international quality standards and codes:

- Code of Conduct of the International Red Cross and Red Crescent
- Core Humanitarian Standard on Quality and Accountability

We also follow the 12 Basic Guidelines of Germany's Coordination Committee for Humanitarian Aid.

### Data Protection

We take our responsibility with respect to the collection and processing of personal data very seriously and follow the EU's Data Protection Regulations and applicable German legislation.

Moreover, we observe local legislation and humanitarian best practices in the processing of beneficiaries' personal data, to ensure individual dignity. When we report success stories, we take reasonable measures to protect those involved, such as obtaining consent and changing the names of beneficiaries.

[Click here](#) to learn more about our Privacy Policy.

### Children and Youth Protection

We actively promote the interests of exploited children and support the United Nations Convention on the Rights of the Child, in addition to the quality standards to which we are signatory. Our employees, partners, and volunteers are required to sign and adhere to our Child and Youth Protection Policies.

### Internal and External Audit

According to our Statutes, two external cash auditors – appointed by the Board – check our accounting and cash management annually. Our financial accounts are also verified by an independent external auditor.

### Project Monitoring and Controlling

Regular monitoring of our projects helps us measure whether targets are being met and determine where additional support is necessary. To this end, project cycles begin with a baseline survey; include monthly, bi-yearly, and annual reports throughout the duration; and final evaluations. For each project, a framework contract with the respective government determines our cooperation with local authorities. Moreover, project agreements with institutional donors are approved by our Board in Germany.

We make information about the achievement of project targets available to stakeholders in the projects, including donors and the government offices of the project country.



## WHO WE ARE

## OUR VALUES

### Integrated Emergency and Transitional Assistance, and Sustainable Development

Vision Hope International is a humanitarian and development organization that partners with local communities and authorities in the Middle East and North Africa (MENA region) to transform societies experiencing the greatest need. We meet the challenges associated with war, gender-based violence, and systemic poverty by embracing local cultures and traditions, as long as they do not conflict with our values, and by implementing sustainable development that outlives our projects.

We aim to alleviate extreme poverty by providing food security for families, protection and education for orphans, community integration for refugees and persons with disabilities, and sustainable development that promotes human flourishing. To this end, we empower local people so that they can become part of the solution to the challenges they and their communities face.

Our projects and programs contribute to the achievement of the Sustainable Development Goals (SDG) 1, 2, 3, 4, 5, 6, 7, 16 and 17, as formulated by the United Nations Office for the Coordination of Humanitarian Affairs (UN OCHA).



### Our Vision

Our vision is **empowered people who are enabled to transform the world.**

Many people — throughout the MENA region and all across the world — do not feel empowered to improve their own lives and the communities in which they live. Wars and systemic deprivation lead to the belief, especially among the poorest and most vulnerable, that their lives are largely outside of their control. Our work consistently shows that by empowering people, through implementing bottom-up humanitarian projects that begin with vulnerable individuals and helping beneficiaries see themselves as valuable human beings with agency, they can recognize and act out their potential as agents of change and transformation.

Because we value the dignity of every individual, we aim to provide them with motivation and new perspectives for their futures and the futures of their communities.

### Our Mission

We work with local communities to create **sustainable solutions that advance peace in the world's most difficult regions.**

The goal of our work is to restore relationships, community solidarity, and dignity at a local, grass-roots level while advocating for meaningful policy changes that can address the root causes of poverty.

We advocate systemic change that promotes long-term and sustainable peace, in which not only is violent conflict no longer present, but in which people are able to live a dignified, fulfilling, and rewarding life.



### Compassion

Genuine help is more than mere material assistance. We believe that long-term sustainable development is possible only in an environment conducive to positive human relationships that are based on respect, acceptance, and reconciliation.



### Dignity

We regard every human being as unique with his or her own inviolable dignity. That is why we strive toward a world in which all people have an equal opportunity to attain physical, psychological, and social well-being.



### Trust

Authenticity and transparency inspire the way we work. By open communication, we build the foundation for empathy and mutual trust that create the optimal conditions to resolve upcoming problems and to find new solutions together.



### Passion

Where human beings suffer and despair, we cannot remain indifferent. We fiercely fight misery with our dedication and passion, celebrating every change for the better.



### Courage

Despite the adversities and uncertainties, we operate in the world's most fragile states, and we encourage others to take a stand against injustice and to support those who cannot help themselves.



# GOVERNANCE STRUCTURE

## Legal Form, Non-Profit and Tax Exemption Status

VHI is registered as a non-profit organization in the legal form of association (registration number VR 270382) with the City Courts of Freiburg im Breisgau, Germany and is tax-exempt by the Tax Authorities in Emmendingen, Germany. All donations to VHI are tax-deductible.

## Our Principles of Work

Our structure, work processes, and division of responsibilities at the organizational, project country, or program level are set up in a way that enables leaders and co-workers to make decisions according to their tasks and responsibilities, without unnecessary delays and uncertainties. This structure allows us to react quickly to the rapidly changing needs of the beneficiaries. The VHI Main Office in Germany supports capacity-building and competency-strengthening at the local level, while providing strategic support to maintain quality standards at the organizational level.

## Organizational Structure

For the implementation of projects, VHI engages a mixed-operational approach. This means that VHI implements projects directly through the engagement

of its own local structures and staff, as well in cooperation with local partner organizations in the project countries. Where projects are implemented through local partners, VHI local staff in the project country or local staff at the VHI Main Office in Germany provide continuous supervision and assistance for a professional and efficient implementation.

VHI works in the project countries primarily through its own Country Offices. The Country Office is led by the Country Representative, who together with Senior Managers at the Country Office form the Country Management Team (CMT). The CMT is responsible for the implementation of VHI's vision, mission, values, strategy, and policies in a particular country. The VHI Main Office in Germany provides support to the CMT in the areas of quality assurance, finance management, staff recruitment and development, and fundraising.

The Country Representatives report directly to the Director of International Programming at the VHI Main Office in Germany. To ensure implementation of VHI's strategy and policies as well as create a platform for the exchange of knowledge and experiences, the VHI Main Office in Germany organizes regular meetings with the CMT.

## Members' Assembly

Die Mitgliederversammlung ist das höchste Entscheidungsgremium der Organisation und setzt sich aus allen Vereinsmitgliedern zusammen. Die Mitgliederversammlung bestimmt die Gesamtvision, den Auftrag, die Werte und den jährlichen Finanzplan von VHI; sie wählt den Vorstand und evaluiert seine Arbeit. Ende 2022 gab es 68 stimmberechtigte Mitglieder, die zur Teilnahme an der Mitgliederversammlung berechtigt sind.

## The Board

Der Vorstand ist als höchstes Exekutivorgan der Organisation für die Leitung und Erfüllung der Aufgaben der Organisation verantwortlich und dient als rechtmäßiger Vertreter von VHI. Zu den Aufgaben des Vorstands gehören die Ernennung, Kontrolle und Entlastung des Geschäftsführers, die Entscheidungsfindung in den Bereichen globale Strategien und Grundsätze, Personal, Finanzen, Kommunikation und Fundraising sowie die Sicherstellung der Umsetzung der von der Mitgliederversammlung getroffenen Entscheidungen.

### Board members

<b>Marcus Rose</b>	<b>Matthias Böhning</b>	<b>Silvana Höpfner-Osegbe</b>	<b>Lars Schärer</b>	<b>Rainer Weber</b>	<b>Gerhard Redecker</b>
<b>Chairman</b>	<b>Deputy Chairman</b>	<b>Treasurer</b>	<b>Secretary</b>	<b>Member</b>	<b>Member</b>

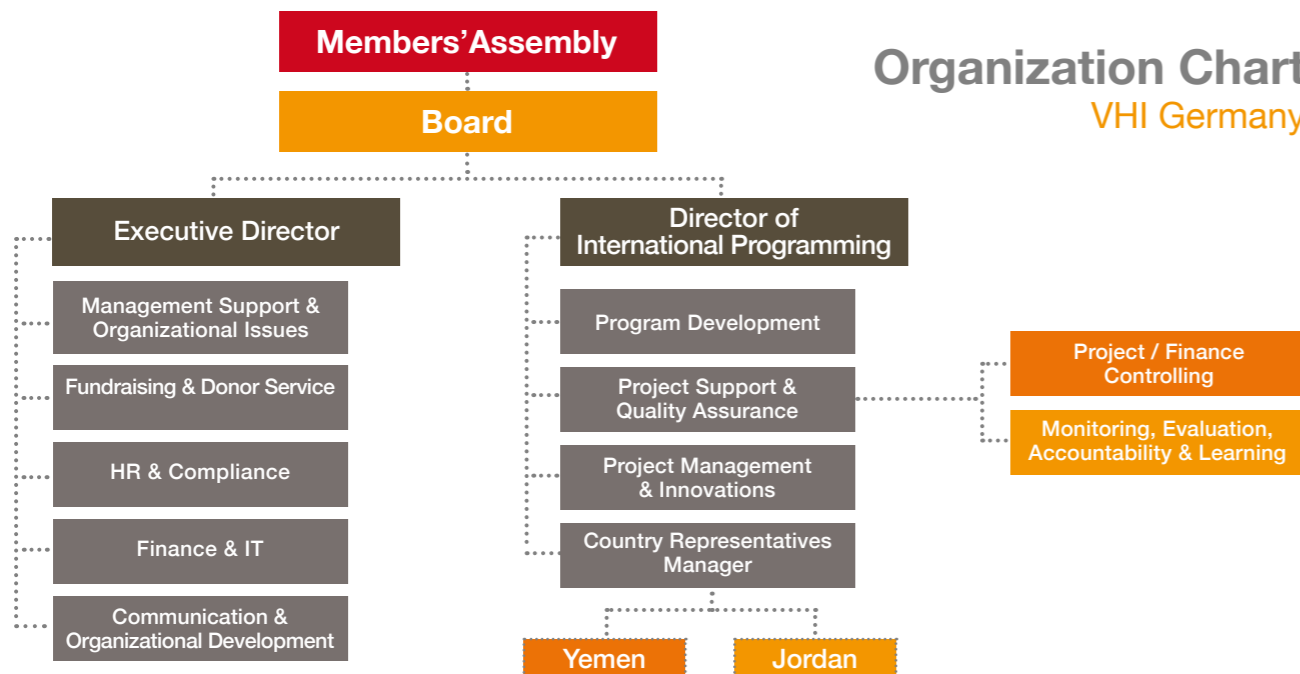
### Board members

<b>Stephan Krämer</b>	<b>Matthias Leibbrand</b>	<b>Louisa Schmaderer</b>	<b>Hanna Schrodtr</b>	<b>Kim Rogers</b>	<b>Eva Collet</b>
<b>Executive Director</b>	<b>Executive Director Intern. Programs</b>	<b>Marketing</b>	<b>Project Coordinator Ambassador of Hope</b>	<b>Administration</b>	<b>Donor Care Public Relations</b>

## Staff abroad

As of December 2022, we employed in Yemen 230 and in Jordan 2 staff.

## Organization Chart VHI Germany



The list of our finances is currently being prepared and will be published soon.

The list of our finances is currently being prepared and will be published soon.

# THANK YOU TO OUR DONORS



## Next to our individual donors we would like to express our gratitude especially to:

### Institutional and Governmental Donors

German Federal Ministry for Economic Cooperation and Development

### UN Agencies

United Nations Office for the Coordination of Humanitarian Affairs (OCHA)  
World Food Programme (WFP)  
United Nations Population Fund (UNFPA)

### Foundation and Other Private Organisations

Gemeinnützige Stiftung Friedhelm Loh  
gut.org non-profit stock corporation  
German-Yemenite Society e.V.  
La Loba Foundation  
KulturConnect  
arche noVa  
humedica  
Dorcas Aid

### Companies

Schneider GmbH & Co. KG  
CREDO Asset Management GmbH  
Viehoff GmbH  
AmazonSmile  
Martin Bürkle B + K Systeme  
SML Carwellness GmbH  
mbi GmbH

### Churches and Church Circles

Evangelisk Lutherske Frikirke Norwegen  
Evangelical Lutheran Church District of Schleswig-Flensburg  
Evangelical Lutheran Church community Satrup  
Evangelical Lutheran Church community Havetoft  
Calvary Chapel Freiburg

### Schools in Germany

Anne-Frank-Grundschule Berlin

## IMPRINT

### DONATION ACCOUNTS

Postbank Karlsruhe  
IBAN DE69 6601 0075 0624 5207 51

Volksbank Freiburg e.G.  
IBAN DE44 6809 0000 0038 7323 07

### PUBLISHER

VISION HOPE INTERNATIONAL e.V.

#### Emmendingen headoffice

Carl-Helbing-Str. 19, 79312 Emmendingen  
Telephone: +49 7641 9676012

#### Berlin Office

Oudenarder Str. 4, 13347 Berlin  
Telephone: +49 30 286 289 00

E-Mail: [info@vision-hope.org](mailto:info@vision-hope.org)  
[www.vision-hope.org](http://www.vision-hope.org)

#### Legal Representatives:

Marcus Rose, Chairman of the Board  
Matthias Böhning, Deputy Chairman of the Board  
Association Reg. No.: VR 270382,  
City Courts Freiburg am Breisgau

### EDITORS

Eva Collet  
Matthias Leibbrand  
Stephan Krämer

### DESIGN AND LAYOUT

Henri Oetjen ([designbuero-oetjen.de](http://designbuero-oetjen.de))

### IMAGES

Vision Hope International e.V.

### FURTHER NOTES

Gender equality is a major concern for us, and we have endeavored to formulate all texts in a gender-sensitive manner. If we have forgotten to do so at any point, other forms are nevertheless equally meant.



VISIONHOPE





# EMPOWERED AND DIGNIFIED PEOPLE



VISION | HOPE | INTERNATIONAL



VISIONHOPE