

PEOPLE WITH HOPE CHANGE THE WORLD

Nore than VEARS OF GIVING HOPE!







FOREWORD BY THE 1st CHAIRMAN

Dear friends, readers, supporters, and members!

When it becomes increasingly difficult to support people in need, as in Yemen today, this is precisely when we at Vision Hope International e.V. seek to change the situation in the long term.

In Yemen, we work in a country marked by civil war and division. We must continually demonstrate that we are on the side of the civilian population—the people in need—and that our aid really does reach them. We monitor our results closely and see in people's eyes how we not only help, but also bring renewed hope and courage. We have delt with various challenges and sometimes severe cutbacks, as donor countries provide less and less funding for aid in Yemen. In the last year, this meant that we could no longer employ many of our local staff members, who have faithfully carried out outstanding work over many years.

We were, however, able to retain a core team who have managed to continue and even expand our work. What the Vision Hope country managers in Yemen and their teams are achieving is incredible. I would like to take this opportunity to thank Mrs. Sara Al-Hakimi, Mr. Ghalib Mahdi, and Mrs. Sina Nasser in particular.

> It is one of our most important goals to continue supporting them in the amazing work they do.

To achieve this, I have a special concern. For several years now, we have been able to carry out large-scale projects in partnership with the German Federal Ministry for Cooperation. For each of these projects, we must contribute 10 percent of the budget from our own funds. For example, if we propose a water project worth € 3.6 million, we need to raise € 360,000 in donations. It is a continual challenge to raise these funds, and a small shortage in fundraising can prevent a huge, much-needed project from being approved. I would like to encourage you to help us increase these match funds through your own donation, which can be matched up to 9x from government funds.

I have already mentioned the country management in Yemen. I would also like to extend my gratitude to the two managing directors, Mr. Stephan Krämer and Mr. Matthias Leibbrand. I admire both of them for their commitment to VHI and their ability to repeatedly find novel and creative solutions to keep our work going.

Mr. Matthias Leibbrand stepped down at the end of the year. I wish him all the very best in his next steps.

Despite the current challenges in Yemen, I and the entire Management Board are looking forward to the next few years under the leadership of Stephan Krämer.



Marcus Rose 1st Chairman

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YEAR 2024 IN NUMBERS

1,076,669 beneficiaries helped, of which more than half are female



2,266 metric tons of food distributed



women trained to start their own small business





4,433 m³

volume of rainwater storage constructed



schools built or rehabilitated and provided with solar energy



308,450

people provided access to functional health facilities

205,600 people provided access to clean water



11,956 displaced families assisted with RRM kits



70,301 | people treated for malnutrition

INTRODUCTION BY THE EXECUTIVE DIRECTOR

I would like to thank everyone who makes our hopeful work possible: the participants and partners in our programs, the Vision Hope team in our project countries and in Germany, and especially our generous donors and supporters. Together, we are people with hope who change the world. With this in mind, I hope you enjoy reading about what we have achieved together over the past year.

Best regards,



Stephan Krämer **Executive Director**

People with hope change the world. We were able to experience this again in 2024. Vision Hope's projects, which we report on here, give hope to many. People are seen and reminded of their inherent dignity and (human) rights. They are empowered—given the knowledge and resources needed to positively change their lives and the lives of their families and communities.

Dear friends and

supporters!

This is the common thread that runs throughout Vision Hope's activities, and we will continue to build on it in the coming year. We are continuing our current projects and launching additional activities, including a project to strengthen coffee farmers in Yemen and another to set up neighborhood mental health centers in Lebanon.

Food security and agriculture

Coffee cultivation and reforestation

Maternal and child nutrition assistance

Nutrition assistance for IDPs and host communities

Hajjah Orphanage

Mental health for students and parents

Rapid response mechanism (RRM) for IDP families

Gender-responsive and inclusive access to education for school-aged children

Strengthening the resilience of women through training and improving their income situation

Livelihood, development, cooperation and peace (LDCP)

Improvement of livelihood and resilience strengthening (LDCP II)

Enhancing resilience through FFA/FFT livelihood programs

JORDAN

Hope kindergarten Karak

Educational integration for minority refugees

Sustainable, Al-enabled learning systems

Income generation for women





















Employment











Education





















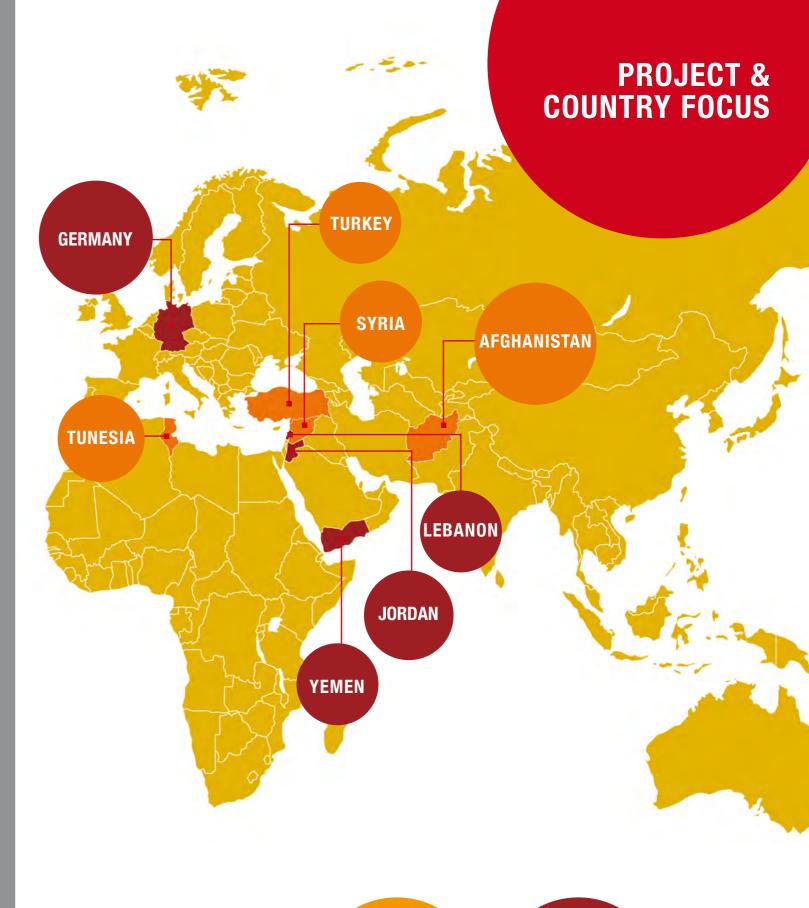












COUNTRIES WITH COMPLETED **PROJECTS**

CURRENT PROJECT COUNTRIES





Our clothes and accessories can be more than just commodities. Our Vision Hope online store offers a selection of merchandise that tells stories and brings hope. Each design has been created with special care. It's not just about fashion, but also culture, creativity, and connection.

If you visit our online store (vision-hope.myspreadshop.de), you will discover a wide variety of designs: in addition to the classic HOPE AMAL hoodies, there are many other beautiful pieces, designed with powerful messages and motifs.

Our unique Yemen-inspired designs are created by a talented artist who we met through our partner organization, the artist platform Yemen-ArtBase. Her works capture the cultural diversity and rich traditions of Yemen, reflecting the colorful joie de vivre and deep-rooted optimism of her homeland. Whether on hoodies, T-shirts, bags, or coffee mugs, each pattern tells a story.

One design centers Yemeni coffee, recalling the origins of this world-famous drink and the centuries-old tradition of hospitality. Other garments showcase Yemenis in traditional dress, highlighting a culture proud of its history and diversity. Finally, other designs feature the Yemeni expression "Mabish methlish," which means "No one like you." This affectionate expression is a tribute to individuality. Through these details, our designs carry a touch of Yemeni culture into the world, spreading joyful messages understood by all.

And these products are made not just to wear; they are made for a cause. Every purchase from our online store supports our projects in Yemen, Jordan, and Lebanon, which are committed to education, health, and improved living conditions. The proceeds go directly to this work and help bring about sustainable change.

Our online store invites you to join in this idea: To wear hope—on your clothing and in your heart.



Eva Collet Communication and Donor Relations, Freiburg





FOOD SECURITY AND AGRICULTURE

The Need: The ten-year war in Yemen, compounded by climate change, has resulted in severe food insecurity and acute famine for 17 million people. Damaged infrastructure and economic decline have led to a breakdown in public services and limited access to humanitarian aid. In response, Vision Hope provides food aid in affected areas, combatting hunger and restoring food security.

YEMEN

Project: General food

assistance

Approach: Relief

Donor: World Food Program

Budget: 1,751,944 EUR Beneficiaries: 122,305

Duration: 2024

To support families suffering from food insecurity, Vision Hope implemented a monthly food aid project in collaboration with the World Food Program. The project supports poor, displaced, and crisis-affected families, covering three districts in Al-Hudaydah governorate. Each selected family received a food basket consisting of flour, pulses, dates, rice, and vegetable oil. These were distributed to the most vulnerable Yemenis—especially those with children or female dependents—suffering from an acute crisis of food insecurity. The beneficiary families were selected according to the standards approved by the World Food Program.

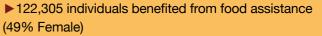
General food distribution:

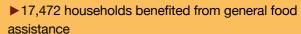
The project team distributed food to families at 16 food distribution points in three districts of Al-Hudaydah governorate.

One-time food distribution: Displaced families and people affected by natural disasters, such as floods, received a one-time food basket before they are served through the general food distribution.

In 2024, 17,472 families benefited from this food assistance.







▶1,914.26 metric tons of food commodities distributed to beneficiary families

▶1,190 internally displaced households received one-time food rations

▶54.44 metric tons of food commodities distributed to internally displaced families





FOOD SECURITY AND AGRICULTURE



YEMEN

Project: Food security

and agriculture

Approach: Relief

Donor: UN OCHA

Budget: 611,534.67 EUR

Beneficiaries: 2,870

Duration: 2023-2024

In Al Khabt district of Al-Mahwit governorate, this project aimed to improve the food security, livelihoods, community infrastructure, agricultural practices, and income situation of beneficiaries in order to strengthen their resilience.

Activities included the provision of short-term financial support and the construction and repair of community facilities and infrastructure through cash-for-work (CFW). In addition, the establishment of sustainable micro-enterprises was promoted through the provision of training and start-up capital. Furthermore, farmer field schools were set up as platforms for smallholder farmers to exchange knowledge, share experiences, and improve agricultural techniques through a participatory educational approach.



List of results for 2024

▶210 food insecure households were supported through involvement in cash-for-work activities

▶ Cash-for-work activities included the construction of 3 rainwater harvesting tanks with a volume of 1,500 m³ each and 5 reservoirs with solar energy systems, the rehabilitation of 4 wells and drilling of a new well, the rehabilitation of a dam, 500 m of road paving, and the construction of 1000m³ gabions to protect agricultural land

▶105 women and 45 men took part in vocational training in sewing and embroidery, motorcycle maintenance, cell phone repair, beekeeping, and animal husbandry. Participants subsequently received in-kind grants and training to start their own small business

▶52 smallholders farmers (11 women and 41 men) attended farmer field schools, improving their skills and productivity through 24 training sessions on sustainable farming methods



YEMEN

Project: Coffee cultivation

and reforestation

Approach: Development

Donor: BMZ

Partner: NAHR & ADO Budget: 2,500,000 EUR

Beneficiaries: 1,250 Duration: 2024-2027

This project aims to strengthen the resilience of rural communities in Yemen, specifically coffee-farming households, while promoting biodiversity and improving the quality and marketing of coffee and fruit. The project is being implemented in three districts in the governorates of Lahj and Al-Dhalee in southern Yemen.

Sustainable agriculture and environmental protection

This project promotes sustainable farming methods and reforestation techniques (FMNR) to protect biodiversity. Coffee-farming households learn modern agricultural practices for increase yields and enhance environmental protection.

Economic strengthening

Optimizing the coffee value chain improves quality and marketing. 1,250 coffee farmers receive training, equipment, and access to markets to secure sustainable incomes.

Community and infrastructure

Local NGOs and cooperatives are strengthened to pass on knowledge. Investments in infrastructure and water resource management improve production conditions and ensure the long-term success of small farms.









The Need: The protracted crisis in Yemen has impacted the availability of basic services needed to maintain the health and nutritional wellbeing of mothers and children. At the end of 2024, it was estimated that around 600,000 children were actively suffering from acute malnutrition, with over 100,000 in critical condition. It was also estimated that over 200,000 pregnant and breastfeeding women suffered from malnutrition.

YEMEN

Project: Maternal and child

nutrition assistance

Relief Approach:

World Food Program Donor: 1,020,579.46 EUR **Budget:**

Beneficiaries: 66.058 2024 **Duration:**

Vision Hope implemented the maternal and child nutrition assistance project in Hajjah, Al-Mahwit, and Al-Hudaydah to reduce the mortality rate and underweight prevalence of children under the age of five and pregnant and lactating women. The project focused on three intervention activities:



Targeted Supplemental Feeding Program:

Children under five and pregnant and lactating women who suffered from moderate or severe acute malnutrition received specialized nutrition assistance and treatment at 85 community health facilities.

Comprehensive Supplementary Feeding Program:

Community health volunteers provided supplementary feeding for all children under two and supplied wheat soya blend for pregnant and lactating women at 201 distribution points.

Training on infant and young child feeding:

Communities received training to improve their knowledge and skills related to infant and young child feeding, health care, and hygiene.

List of results for 2024

- ▶85 health facilities were supported in combating malnutrition
- ▶32,612 children under five and 33,446 pregnant or breastfeeding women received treatment for malnutrition
- ▶67.81 tons of supplementary food for children distributed
- ▶200.68 tons of wheat soya blend distributed
- ▶61,577 mothers received training on infant and baby nutrition
- ▶40 project staff received training on gender mainstreaming







YEMEN

Budget:

Project: Nutrition assistance

for IDPs and host

communities

Approach: Relief **UN OCHA** Donor: 207,859 EUR

Beneficiaries: 4,156 2024 **Duration:**

The project focused on providing life-saving nutritional assistance to IDPs and host communities in Al-Qanawi and Abs districts of Al-Hudaydah and Hajjah governorates. To address the critical nutritional needs of these communities, the project supported three health facilities, a temporary health post, and a mobile team that carried out the following interventions:

Infant and young child feeding:

Pregnant and lactating women received individual or group counseling around infant and young child feeding. In addition, the women received educational sessions to improve their knowledge and skills in infant and young child feeding and related health and hygiene practices.

Basic health and nutritional services:

A complete primary health care package was provided, with specialized equipment and supplies for maternal and child primary health care and malnutrition treatment.

List of results for 2024

- ▶2,664 women attended educational sessions
- ▶252 mothers took part in individual or group counseling sessions
- ▶87 pregnant and breastfeeding women and 61 children at risk of malnutrition received basic medication
- ▶674 children under the age of five were screened for acute malnutrition
- ▶136 malnourished children under five and 87 pregnant and lactating women were enrolled in the targeted supplementary feeding program
- ▶2 high-risk cases of severe acute malnutrition, including one girl and one boy, were reffered to the therapeutic feeding center
- ▶50 female and 16 male workers and community health volunteers received a risk allowance over four months



The Need: Tens of thousands of Yemeni children have become orphans since the war began in March 2015, but the collapse of the country's social services has left state orphanages unable to care for them. Many families had to flee their homes when their villages became war zones or were rendered uninhabitable by natural disasters, such as floods. They have joined the millions of Yemenis classified as internally displaced persons (IDPs) who often struggle to find stable food, shelter, and income. This population also faces increased risks of gender-based violence and labor exploitation while struggling to meet their basic needs. Given this context, our protection activities in Yemen center on caring for orphans and displaced families and strengthening children's mental health.

YEMEN

Project: Hajjah Orphanage

Approach: Relief Donor: VHI

Partner: Hajjah Orphanage

Budget: 4,000 EUR

Beneficiaries: 72 Duration: 2024

Orphaned children are particularly vulnerable to exploitation and trafficking; providing them with shelter, daily meals, and education can help them rebuild their lives. Since 2017 Vision Hope has partnered with the Hajjah Orphanage to offer this much-needed security to dozens of boys. Thanks to the orphanage, the children are protected from neglect, abuse, and violence. The children no longer have to beg for food or face harassment.

In 2024 this orphanage helped 72 boys improve their prospects for a healthy and fulfilling life, providing the children with nutritious meals and the comfort and safety of a warm bed.



Project: Mental health for students and parents

Approach: Development

Donor: BMZ Partner: FCDF

Budget: 366,666.65 EUR

Beneficiaries: 3,760 Duration: 2023-2026

In the conflict-affected regions of Aden and Lahj, this project aims to enhance the mental health and psychosocial well-being of 2,500 school-aged children and their parents. This is achieved by ensuring sustainable access to quality mental health services, strengthening psychosocial support systems, and promoting mental health awareness.

As part of this project, a pediatric unit was set up in a mental health therapy center in 2024; it has already welcomed 58 children. To expand psychosocial support in schools, the project works with 10 schools and a mobile team, for which 24 social workers, teachers, and psychology graduates have already been trained.

In 2024, 273 children received individual therapy sessions in schools or camps. 440 mothers and fathers took part in awareness sessions on mental health.



YEMEN

Project: Rapid Response

Mechanism (RRM)

for IDP families

Approach: Relief
Donor: UNFPA

Budget: 403,437.88 EUR

Beneficiaries: 74,369 Duration: 2024

The first 72 hours after a disaster or displacement are critical to the long-term well-being of affected families. To prevent massive loss of life and mitigate the impact of crises, Vision Hope provided life-saving assistance to displaced people and families affected by natural disasters in 47 districts of Hajjah, Al-Mahwit, Al-Hudaydah, and Raymah governorates.

This assistance included the distribution of RRM kits containing essential supplies to meet the immediate needs of vulnerable families for up to 10 days after a crisis. These kits are especially vital for those displaced, seeking temporary shelter, or stranded in hard-to-reach areas affected by natural disaster or conflict.

Success Story:

In August 2024, catastrophic floods devastated the Milhan district, destroying houses and roads and cutting villages off from the outside world. Families were left without food, water, and essential goods— completely isolated. When roads to Al-Qibla became impassable, our team braved landslides and flooding to supply 148 households. Access to Hamdan's remote mountain villages was even more difficult. With vehicles stuck, the team used camels to transport 154 emergency kits. After a four-hour walk, our team was the first to reach the affected families and deliver life-saving aid.

List of results for 2024

▶6 local warehouses established and equipped for response services

▶11,956 displaced households (74,369 individuals) were supported through cash assistance and food distribution

▶11,956 ready-to-eat ration kits, dignity kits for women and girls, and basic hygiene kits were distributed

▶ 460 blankets were distributed to 92 displaces households to protect them from cold in high-altitude areas







The Need: The ongoing crisis in Yemen has severely impacted the education sector, particularly in rural areas. These regions face a variety of challenges, such as inadequate school infrastructure and limited access to educational materials. In addition, long distances to schools and socio-economic barriers make it difficult for children to attend school regularly. A large number of children drop out of school, and illiteracy is widespread, with 41% of men and 82% of women illiterate. Only 20% of girls attend elementary school. However, children's education is crucial for the long-term reconstruction of the country and the development of resilient communities.

The Need: Since the outbreak of war in 2015, fighting has devastated Yemen's economy, creating severe food insecurity and destroying key infrastructure. The United Nations estimates that in 2024, around 18.2 million people were in urgent need of humanitarian aid. 55% of the workforce lost their jobs, more than 25% of businesses were forced to close, and over 40% of women-run enterprises went out of business. The Yemeni currency has fallen to an all-time low, driving up food prices and increasing poverty. At the same time, humanitarian aid in the country has declined despite the difficult conditions.

YEMEN

Project: Gender-responsive and

inclusive access to

education for

school-aged children

Approach: Rehabilitation

Donor: UN OCHA
Budget: 396,155 EUR

Beneficiaries: 1,341

Duration: 2023-2024

The project successfully implemented a series of activities to improve the education sector at four schools in Hays district. These included constructing and rehabilitating classrooms, providing school supplies and furniture, and distributing educational materials to students. These efforts significantly increased access to safe and inclusive learning opportunities for vulnerable school-aged girls and boys, promoting their well-being and resilience.

List of results for 2024

- ► Construction and rehabilitation of 33 classrooms, 19 bathrooms, and 4 water harvesting tanks
- ➤ Supplied 33 chairs for teachers, 4 solar power systems, 4 broadcasting systems, and 300 double wide desks
- ▶ Provided 600 school bags with educational supplies to 1,112 students
- Established and trained parent and student councils
- ▶ Trained 20 social workers, conducting awareness sessions, and implemented 20 follow-up visits for support in targeted schools



Additionally, the project trained social workers in psychosocial support for children and in-school counseling. It also facilitated the active participation of parents and students through the activation and training of parent and student councils. These measures have ensured that the target schools offer a suitable learning environment, especially for girls, and have effectively reduced school dropouts.



YEMEN

Project: Strengthening the

resilience of women's groups through training

and improving their

income situation

Approach: Development

Donor: BMZ
Partner: NAHR

Budget: 500,000 **EUR**

Beneficiaries: 1,476
Duration: 2023-2026

In the conflict-affected regions of Hajjah, Sa'dah, and Al-Mahwit, there is a recognized need for structured and sustainable support to enhance local economic capabilities, particularly for women.

The project offers women in rural areas training to expand their professional opportunities. The programs include sewing and embroidery, animal husbandry, beekeeping, and the production of incense and perfume, enabling participants to set up micro-enterprises based in local markets. In addition, healthy lifestyle and resilience training is offered to strengthen their physical and mental well-being.

These measures not only promote the women's independence, but also contribute to the economic stability of their households and communities. Through sustainable support, the aim is to achieve long-term social and economic change that goes beyond individual families, creating a positive impact on the society as a whole.

List of results for 2024

- ▶84 women trained in sewing
- ▶51 women trained in incense making
- ▶45 women trained in beekeeping
- ▶ 78 women trained in animal husbandry







The Need: Yemen is currently experiencing a severe and protracted humanitarian crisis. As the poorest country in the Arabian Peninsula, classified as a Least Developed Country (LDC), Yemen's situation has further deteriorated due to the ongoing war. Conflict has hindered development efforts and adversely impacted a variety of economic sectors. Education and healthcare facilities have been destroyed through deliberate targeting or lack of maintenance. Eighty percent of the population relies on inadequate water sources, resulting in limited availability and extensive time spent fetching water. In addition, the conflict has severely damaged the country's social fabric, necessitating efforts towards social reconstruction.

YEMEN

Project: Livelihood,

Development,

Cooperation, and

Peace (LDCP)

Approach: Development

Donor: BMZ

Local partners: SSFD & BFD

Budget: 10,000,000 EUR

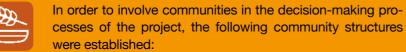
Beneficiaries: 500,000 Duration: 2021-2024

Sustainable development cannot exist without resilience, peace, and security. Thus, Vision Hope partnered with government agencies in Yemen and local NGOs to implement a cross-sectoral program for Livelihood, Development, Cooperation, and Peace (LDCP). The intervention targets eight rural districts across eight governorates spread over the north and south of Yemen, to empower these areas to recover from crises and rebuild their economies and infrastructure.

OUTPUT 1:

Strengthen local civil society structures and capacities

The capacity building component aimed to empower communities and local structures to serve as the voice of the people and promote development.







monitor project implementation



- Community Development Committees (CDCs) to implement project action plans and oversee post-implementation activities.

These committees facilitated project implementation and cooperation with beneficiaries.

Key outputs included conducting meetings, defining project criteria, and resolving conflicts. Workshops for stakeholders addressed various topics such as financial management, state-society relations, women's empowerment, and local governance. Training sessions helped improve skills and promote transparency, citizen participation, and peacebuilding. Mentoring and coaching programs provided personalized support, while knowledge-sharing activities facilitated learning and collaboration. Overall, these efforts fostered community engagement and contributed to sustainable development.

RESULTS FOR 2022-2024:

▶2 Steering Committees, 8 D-IDCs, and 40 CDCs established

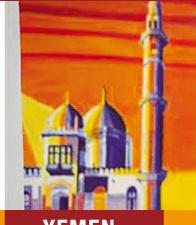
▶4 meetings of the Project Steering Committee, 160 D-IDC meetings, and 48 CDC meetings held

▶24 women's workshops implemented across 8 districts, training 160 women on topics such as women empowerment and sustainable development

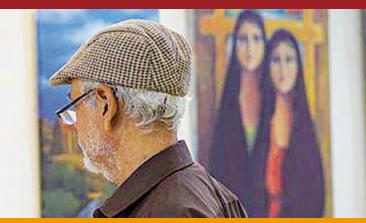
▶ 32 workshops implemented across 8 districts, training 56 local authority staff members on topics such as local governance and women's empowerment

▶2 office buildings constructed for authorities in Al-Munirah and Bani Saad

NEXUS PROJECTS







YEMEN

OUTPUT 2:

Peacebuilding and social cohesion through art and culture

By leveraging art and culture as tools for peacebuilding, the project made significant progress in promoting peaceful co-existence in Yemen. The YemenArtBase platform was launched, with training provided to 705 women and children on a peace-based drawing guide. Drawing competitions, art exhibitions, and thematic workshops engaged diverse stakeholders in dialogue on issues like problem solving, sustainable energy, agriculture, and reconstruction. These initiatives have contributed to building connections, promoting peace, and creating a sense of unity among diverse communities in Yemen.

RESULTS FOR 2022-2024:

► Launch of the YemenArtBase platform, designed by Yemeni artists

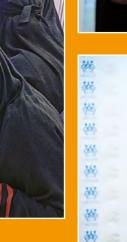
► Training provided to 7 members of the YemenArtBase platform

► Training conducted for 705 women and children on a peace-based drawing guide

▶ Distribution of 700 starter packs containing drawing and art materials

► Organization of 16 thematic workshops across 8 districts







20 21



YEMEN

OUTPUT 3:

Improving livelihoods and strengthening resilience – agriculture

During the project period, significant progress was made in the construction and development of agricultural infrastructure in various regions. The following construction projects were completed in 2024:

► Construction of drip and regular irrigation systems infrastructure Al-Munirah, Al-Hudaydah governorate

Budget: 97,072 Euro Beneficiaries: 1,457

► Protection of agricultural land in the Sharas valleys, Hajjah governorate

Budget: 176,748 Euro Beneficiaries: 6,138

▶ Improvement and protection of wells and provision of a solar pumping unit for farmers in Bani Saad district,

Al-Mahwit governorate Budget: 50,234 Euro Beneficiaries: 1,414

► Establishment of various agricultural projects in the areas of Bani Hisan and Shuja'a, Harib Al-Qaramish, Marib governorate

Budget: 141,278 Euro Beneficiaries: 400 A total of nine agricultural infrastructure projects were implemented from 2022 - 2024, benefiting a total of 24,829 individuals and improving the agricultural productivity and resilience of smallholder farming families throughout the regions.

Success Story:

In the flood-prone lands of Joulas Al-Awarish and Al-Sanabis, farmers struggled continually with soil erosion. This is where 70-year-old Hassan Abdul-Nasser lives with his wife and seven children, and he has seen the floods wash away fertile soil year after year. This all changed, however, with the construction of a retaining wall to protect the area's agricultural land (see Annual Report 2023). 650 meters of walls now surround the farmland of his village, preventing erosion and ensuring soil quality. With these changes, Hassan was able to plant new varieties of crops and increase his overall yield, bringing improved financial stability to his family.



YEMEN

OUTPUT 4:

Reconstruction of basic infrastructure and services

Health Sector:

Significant progress has also been made in strengthening the health sector across various districts. Between 2022 and 2024, seven health facilities were built, renovated, or expanded, including a maternal and pediatric hospital in Dar Saad, Aden, which directly benefits 170,000 people, and the rural hospital in Khamis Bani Saad, Al-Mahwit, which serves 97,450 people. These investments, with a total budget of almost 1.4 million euros, significantly improved the capacity of the facilities and strengthened local medical care. In total, 457,950 people benefited directly from the expanded provision of essential secondary healthcare services in their districts.

Education Sector:

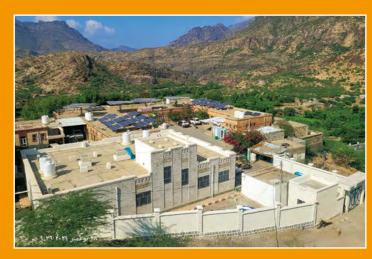
In 2024, the rehabilitation or construction of the following schools was completed:

► Construction of the Alwahda School, Harib Al-Qarameesh, Marib Budget: 67,020 Euro Beneficiaries: 205

► Construction of the Al Thawra School, Harib Al-Qarameesh, Marib

Budget: 20,818 Euro Beneficiaries: 61





► Supply and installation of solar energy systems for Al-Fawz School, Sa'ad bin Abi Waqas School, and the Education Office of Bani Saad District, Al-Mahwit Governorate

Budget: 14,744 Euro Beneficiaries: 1,675

A total of 20 schools were built or renovated during the project period from 2022 to 2024, benefiting approximately 7,150 students.

NEXUS PROJECTS



YEMEN

WASH Sector:

The Water Projects in Al-Mahwit, Al-Hudaydah, Hajjah, Aden, Lahj, Hadramout and Marib governorates focused on developing efficient and sustainable water supply systems, ensuring 140,929 beneficiaries have access to clean drinking water. A total of 17 water supply systems for drinking and domestic use were constructed or rehabilitated as part of the project. This included the construction of tower tanks, reinforced cisterns, and solar-powered **Budget: 65,904 Euro** pumps.

The following water projects were completed in 2024:

► Al-Khushbai water project in Sharas, Hajjah governorate

Budget: 77,552 Euro Beneficiaries:1,300

▶ Construction of an elevated water tank with a capacity of 500 m3 in Dar Saad, Aden

Budget: 273,896 Euro Beneficiaries: 99,500

► Construction of the Wadi Faqeer Al Aal'a water scheme in Al-Masemir, Lahj

Budget: 411,563 Euro

▶ Water project for the areas of Bani Ahmed in Harib

Al-Qarameesh, Marib **Budget: 95,069 Euro Beneficiaries: 500**

Beneficiaries: 3,500

▶ Water projects for the areas of Al-Aqar, Al-Aabila, Bani Thiyab and Al-Khanaq, Maribb

Budget: 135,202 Euro Beneficiaries: 800

► Water project for the areas of Thabt in

Harib Al-Qarameesh, Marib

Beneficiaries: 750





Successes and prospects:

The Livelihood, Development, Cooperation, and Peace (LDCP) project has made critical contributions to addressing the humanitarian crisis in Yemen. Through targeted service capacity building, the promotion of peace through arts and culture, agricultural development, and the reconstruction of basic infrastructure, the project has empowered local communities, strengthened their resilience, and fostered social cohesion amidst the ongoing conflict.

The close collaboration between Vision Hope, local NGOs, and Yemeni government agencies has resulted in tangible improvements - including the establishment of key civil society structures, the rehabilitation of health and education facilities, and the enhancement of water and agricultural systems.

While challenges remain, these initiatives have laid the foundation for sustainable development, peace, and long-term recovery in Yemen. Moving forward, continued investment in local capacities, social reconstruction, and infrastructure development will be crucial for building a stable and prosperous future for the people of Yemen.







YEMEN

Donor:

Projekt: Improvement of

Livelihood and Resilience

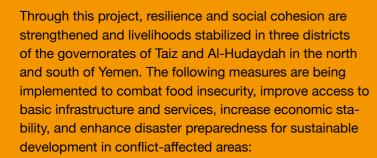
BMZ TDA

Strengthening (LCDP II)

Approach: Rehabilitation

Partner: SSFD & BFD Budget: 5,555,556 EUR

Beneficiaries: 55,601 Duration: 2024-2027



1. Peacebuilding and conflict resolution:

Communities are supported in resolving local conflicts independently and peacefully. Internal mediators and conflict resolution committees are established and trained for this purpose.

2. Basic infrastructure and services:

Access to basic infrastructure and services is improved. This is realized through the rehabilitation and expansion of schools, healthcare facilities, WASH infrastructure, and renewable energy systems to ensure long-term accessibility.



3. Livelihood and food security:

Food insecure households are supported through income-generating activities such as Cash-for-Work (CFW) and Cash-for-Training (CFT). Smallholder farmers are supported with financial assistance, and communities are equipped with agricultural training and resources.

4. Disaster Risk Reduction:

Community capacity in disaster management is strengthened through training, awareness campaigns, and preventive infrastructure protection measures for disaster risk reduction.

The project is expected to directly benefit 55,601 individuals, including women, persons with disabilities, and other marginalized groups, while indirectly impacting 125,681 individuals. Through a participatory and community-driven approach, the empowering of local committees, the integration of conflict-sensitive strategies, and the promotion of resilience, the project ensures a sustainable long-term impact.

YEMEN

Project: Enhancing Resilience

through FFA/FFT

livelihood programs

Approach: Rehabilitation Donor: WFP & BMZ

Budget: 1,011,107 EUR

Beneficiaries: 148,323 Duration: 2023-2024

Amidst the devastation wrought by war in Yemen, rural communities have borne the brunt, grappling with collapsed economies, destroyed infrastructure, and depleted resources. With internally displaced populations straining already limited resources, Yemenis rely increasingly on humanitarian aid, eroding local resilience. Particularly concerning is the economic and social marginalization of women, compounded by high illiteracy rates. Addressing these challenges demands urgent initiatives to bolster food security, build resilience, and combat malnutrition in vulnerable areas.

Through two livelihoods programs, the project focused on improving food security, nutrition, and resilience for vulnerable families in five rural districts across two governorates. Food for Assets (FFA) activities focused on implementing the following measures: access to infrastructure such as water and sanitation, improvement of agriculture and land use, and flood protection. Food for Training (FFT) empowered women with vocational skills such as reading, writing, numeracy, and handicraft skills (sewing and embroidery, incense and perfume making, cooking and pastries), as well as raising awareness on nutrition and hygiene practices. At the end of the project, small-scale start-up funding was provided for women to work from home or in specialized centers.



The FFA program rehabilitated a total of 58 pieces of infrastructure and supported 2,540 vulnerable families through cash transfers.

As part of the FFT program, 180 women received cash transfers and were trained in a total of 8 training sessions across the two governorates.

List of results for 2023-2024

- ▶ 180 women were trained and supported with cash assistance
- ▶2,540 other vulnerable households received cash assistance for their infrastructure rehabilitation work
- ▶58 assets were rehabilitated, including: 34 roads with a total length of 5.5 km, 4 schools, 10 water sources with a storage capacity of 606 m³, 1 sewage system, and 9 agricultural areas were rehabilitated and conserved for sustainable use

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The Need: Jordanian society places a strong emphasis on schooling; however, there are few educational opportunities for refugee children. They are five times less likely to attend school than their local peers, and their classes, which are often below the national standard, are sometimes separate from those of Jordanian children. This system results in poor social cohesion in communities that host large numbers of refugees, as well as poor educational results for refugee children.

JORDAN

Project: Hope Kindergarten

Karak

Approach: Relief Donor: VHI

Partner: BOM

Budget: 14,430 EUR

Beneficiaries: 75 **Duration:** 2024

Kindergarten presents an opportunity to intervene early and give refugee children a head start, increasing their chances of staying in school and achieving the same educational success as their Jordanian peers. In addition, the transmission of transgenerational trauma from parents or caregivers who experienced the war in Syria can be mitigated through playand art-based curriculum. In 2024, 75 children attended the kindergarten, enhancing both their educational opportunities and psychosocial well-being.





Project: Educational integration

for minority refugees

Approach: Development

Donor: BMZ

Partner: ARDD

Budget: 442,603.31 EUR

Beneficiaries: 4,065 Duration: 2022-2024

Refugees from Sudan, Somalia, and Yemen living in Jordan's capital, Amman, often experience difficulty accessing education and employment opportunities, causing families to live in poverty. To address this, Vision Hope has launched a holistic education program which involves the entire family. The Educational Integration project provides opportunities for children and youth to receive formal education and vocational training. For parents, the project provides psychosocial support and training on parenting skills to address the complex needs of refugee children, as well as raising awareness on refugee legal rights, to help parents advocate for themselves and their children. Moreover, to improve social cohesion within communities that house large numbers of refugees, this project also targets Jordanian families living in poverty. In 2024, 629 individuals benefited from the project.



JORDAN

Project: Sustainable, Al-enabled

learning systems

Approach: Development

Donor: BMZ

Partner: ARDD & BOM Budget: 555,556 EUR

Beneficiaries: 2,626 Duration: 2024-2028

Jordan's education sector faces significant challenges, including high dropout rates driven by socioeconomic pressures, outdated teaching methods, and inadequate educational infrastructure. These issues are compounded by rapid urban expansion and the influx of refugees, which has strained educational resources, resulting in overcrowded classrooms and difficulties integrating students from diverse linguistic and cultural backgrounds. Many struggle to access quality education, while girls face additional barriers such as early marriage and household duties.

To address these issues, the project leverages modern technologies, including Al-enabled learning, to provide a personalized and adaptive educational experience. The project aims to directly benefit 2,560 students aged 12-16, many from refugee families, in Karak and Amman. A crucial aspect is the comprehensive training of teachers in digital and Al tools to build their capacity to use innovative teaching methods effectively. In addition, a robust network for Al-based learning will be established in the region, supported by the cooperation of educational authorities with universities and research centers.





By enhancing access to education, this initiative not only creates a sustainable model for Al-driven learning but also positions Jordan as a leader in educational technology within the MENA region. With an estimated 6 million people benefiting indirectly through long-term knowledge dissemination, the project has the potential to reshape the future of education in Jordan and beyond.







EMPLOYMENT CREATION

JORDAN

Project: Income generation

for women

Approach: Development

Donor: BMZ
Partner: BOM

Budget: 659,739.84 EUR

Beneficiaries: 418

Duration: 2022-2024

Women bring tremendous strength to a country's economic development, but they often face barriers to employment stemming from a lack of training opportunities and gender discrimination. The Vocational Training project empowers unemployed Jordanian women in rural areas by providing job skills, mentorship, and training in areas such as home-based daycare, elderly care services, and compost production using household waste. While the project's main activities concluded in 2023, a refresher session for the compost training was held in 2024, with 168 women participating to enhance their skills, address challenges, and ensure the effective application of sustainable practices.

On the final day of the refresher sessions, a bazaar was held where participants showcased their compost products alongside other items they created. The event brought together members of the local community, including large-scale farmers, agricultural product suppliers, and representatives from the Ministry of Agriculture, as part of a strategic effort to promote and market their products.

In addition to earning an improved income, the women also support their community at large by providing a much-needed product and promoting sustainable practices.



Success Story:

Manal, a 38-year-old mother of four from Karak, struggled to make ends meet, given her husband's irregular income. She dreamed of helping her family but lacked skills and opportunities.

When she discovered the Vision Hope training program through Facebook, she joined the compost program. Manal learned to turn kitchen waste into compost, package it, and sell it locally.

Starting small, her first sale sparked hope, and subsequent business training helped her boost her monthly income. Now, she supports her family, teaches others, and inspires women in her community to make compost and earn independently. "I never imagined that waste could change my life. But now, I see a future where I am financially independent and can help others, too," she said proudly.



HELP IN TIMES OF CRISIS



LEBANON

The escalation of violence between Hezbollah and Israel in the fall of 2024 triggered an acute humanitarian crisis in Lebanon and forced tens of thousands of people to flee from their homes. Families were displaced by the bombings and sought refuge in temporary shelters such as schools. This latest violence has exacerbated an already difficult situation, characterized by hyper-inflation and political instability, compounded by previous challenges such as the explosion in the port of Beirut and the high number of Syrian refugees. Vision Hope has already provided assistance in Lebanon in the past.

Our partner Dorcas Lebanon was able to respond immediately to the emergency and provide aid to displaced families. So far, over 2,500 families—around 11,500 people—have been provided with food, hygiene products, and accommodation support. In addition, psychosocial services and recreational activities for children have been offered to alleviate trauma.

In the long term, we are working to improve mental health care in Lebanon. Together with Dorcas Lebanon, we will be launching a project to strengthen community mental health resources, starting in the fall of 2025. This includes training teaching staff and community representatives in trauma management and psychosocial support. The goal is to expand community centers and schools as points of contact for psychosocial care while reducing social stigma around mental health issues.

This initiative will provide direct psychosocial services for around 2,700 people, while also creating sustainable structures by training local specialists. In the long term, these specialists can help the population in Lebanon overcome crises and strengthen their resilience.







Public relations and connecting:

Members' and Friends' Day

In mid-June, we held our first Members' and Friends' Day in this form, inviting members, donors, and friends to our headquarters in Berlin.

The morning began in our office, we examined the current situation in Yemen and Jordan in detail. Presentations about our projects and reports by employees from the project countries provided in-depth insights into the challenges on the ground, conveying the importance of our work in these areas.

In the afternoon, we took the opportunity to send a visible sign of solidarity; we set up our Vision Hope Pavilion, designed as a traditional Yemeni living room, in front of the German Chancellery in Berlin. The campaign took place during the European Football Championship and provided a platform to draw attention to the dire situation in Yemen. With tea, Yemeni coffee, and homemade cakes, we invited passers-by on their way to the Championship to learn more about the humanitarian crisis in Yemen.

The joint action in front of the German Chancellery was characterized by a positive atmosphere and a clear goal: to draw attention to the urgent needs of the Yemeni population and build solidarity.

The day concluded with a visit to the Reichstag and a tour of the famous dome. Afterwards, participants met for dinner in a Yemeni restaurant, which rounded off the day with culinary delights and conviviality.

The Members' and Friends' Day was an all-round success, which promoted exchange between members and friends of Vision Hope, raised awareness of our work, and created space to develop common goals and future plans in an inspiring community.



ACCOUNTABILITY TRANSPARENCY & QUALITY ASSURANCE

Accountability, transparency, and quality assurance are essential for the success of our work. We recognize that private and institutional donors entrust us with valuable resources to carry out humanitarian projects. This trust means Vision Hope has the responsibility of properly managing those resources in the most efficient and effective way possible. To safeguard this trust, we have standards and policies across all projects that ensure funds are properly accounted for and spent according to the donors' wishes.

Transparent Civil Society Initiative

Vision Hope is a voluntary signatory to Transparency International's Transparent Civil Society Initiative.

Through this initiative, we make available key financial information regarding our internal management and finances. Click here to learn more.



Accountability Standards and Code of Conduct

To promote accountability and ethics in all of our projects, Vision Hope is a voluntary signatory and fully committed to the following international quality standards and codes:

 Code of Conduct of the International Red Cross and Red Crescent

> Core Humanitarian Standard on Quality and Accountability

We also follow the 12 Basic Guidelines of Germany's Coordination Committee for Humanitarian Aid.

Data Protection

We take our responsibility with respect to the collection and processing of personal data very seriously and follow the EU's Data Protection Regulations and applicable German legislation.



Moreover, we observe local legislation and humanitarian best practices in the processing of beneficiaries' personal data, to ensure individual dignity. When we report success stories, we take reasonable measures to protect those involved, such as obtaining consent and changing the names of beneficiaries.

Click here to learn more about our Privacy Policy.

Children and Youth Protection

We actively promote the interests of exploited children and support the United Nations
Convention on the Rights of the Child, in addition to the quality standards to which we are signatory. Our employees, partners, and volunteers are required to sign and adhere to our Child and Youth Protection Policies.

Internal and External Audit

According to our Statutes, two external cash auditors – appointed by the Board – check our accounting and cash management annually. Our financial accounts are also verified by an independent external auditor.

Project Monitoring and Controlling

Regular monitoring of our projects helps us measure whether targets are being met and determine where additional support is necessary. To this end, project cycles begin with a baseline survey; include monthly, bi-yearly, and annual reports throughout the duration; and final evaluations. For each project, a framework contract with the respective government determines our cooperation with local authorities. Moreover, project agreements with institutional donors are approved by our Board in Germany.

We make information about the achievement of project targets available to stakeholders in the projects, including donors and the government offices of the project country.



Integrated Emergency and Transitional Assistance, and Sustainable Development

Vision Hope International is a humanitarian and development organization that partners with local communities and authorities in the Middle East and North Africa (MENA region) to transform societies experiencing the greatest need. We meet the challenges associated with war, gender-based violence, and systemic poverty by embracing local cultures and traditions, as long as they do not conflict with our values, and by implementing sustainable development that outlives our projects.

We aim to alleviate extreme poverty by providing food security for families, protection and education for orphans, community integration for refugees and persons with disabilities, and sustainable development that promotes human flourishing. To this end, we empower local people so that they can become part of the solution to the challenges they and their communities face.

Our projects and programs contribute to the achievement of the Sustainable Development Goals (SDG) 1, 2, 3, 4, 5, 6, 7, 16 and 17, as formulated by the United Nations Office for the Coordination of Humanitarian Affairs (UN OCHA).



WHO WE ARE

OUR VISION

Our vision is **empowered people** who are enabled to **transform the world**.

Many people — throughout the MENA region and all across the world — do not feel empowered to improve their own lives and the communities in which they live. Wars and systemic deprivation lead to the belief, especially among the poorest and most vulnerable, that their lives are largely outside of their control. Our work consistently shows that by empowering people, through implementing bottom-up humanitarian projects that begin with vulnerable individuals and helping beneficiaries see themselves as valuable human beings with agency, they can recognize and act out their potential as agents of change and transformation.

Because we value the dignity of every individual, we aim to provide them with motivation and new perspectives for their futures and the futures of their communities.

OUR MISSION

We work with local communities to create sustainable solutions that advance human flourishing in the world's most difficult regions.

The goal of our work is to restore relationships, community solidarity, and dignity at a local, grass-roots level while advocating for meaningful policy changes that can address the root causes of poverty.

We advocate systemic change that promotes long-term and sustainable peace, in which not only is violent conflict no longer present, but in which people are able to live a dignified, fulfilling, and rewarding life.

OUR VALUES



Hope

Genuine help is more than mere material assistance. We believe that long-term sustainable development is possible only in an environment conducive to positive human relationships that are based on compassion, respect, acceptance, and reconciliation.



Dignity

We regard every human being as unique with his or her own inviolable dignity. That is why we strive toward a world in which all people have an equal opportunity to attain physical, psychological, and social wellbeing.





Trust

Authenticity and transparency inspire the way we work. By open communication, we build the foundation for empathy and mutual trust that create the optimal conditions to resolve upcoming problems and to find new solutions together.



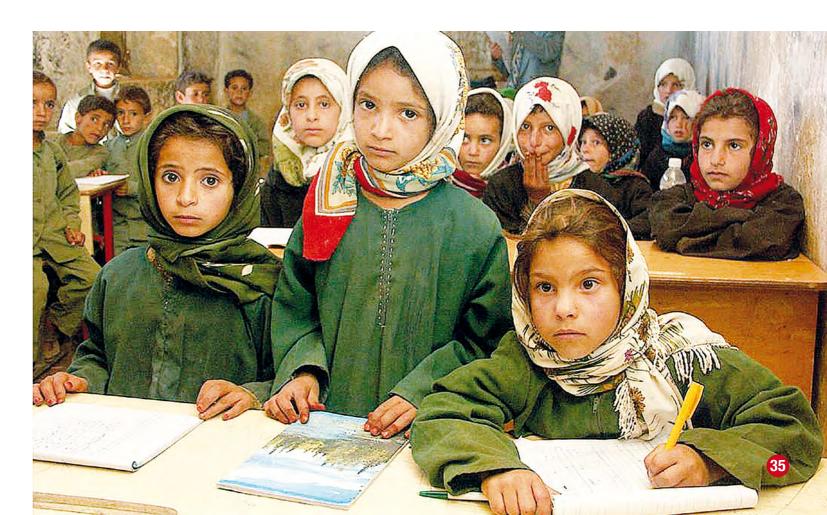
Passion

Where human beings suffer and despair, we cannot remain indifferent. We fiercely fight misery with our dedication and passion, celebrating every change for the better.



Courage

Despite the adversities and uncertainties, we operate in the world's most fragile states, and we encourage others to take a stand against injustice and to support those who cannot help themselves.





Legal Form, Non-Profit and Tax Exemption Status

VHI is registered as a non-profit organization in the legal form of association (registration number VR 270382) with the City Courts of Freiburg im Bresgau, Germany and is tax-exempt by the Tax Authorities in Emmendingen, Germany. All donations to VHI are tax-deductible.

Our Principles of Work

Our structure, work processes, and division of responsibilities at the organizational, project country, or program level are set up in a way that enables leaders and co-workers to make decisions according to their tasks and responsibilities, without unnecessary delays and uncertainties. This structure allows us to react quickly to the rapidly changing needs of the beneficiaries. The VHI Main Office in Germany supports capacity-building and competency-strengthening at the local level, while providing strategic support to maintain quality standards at the organizational level.

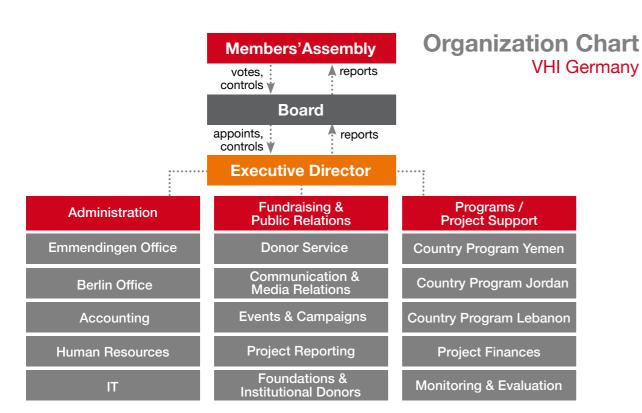
GOVERNANCE STRUCTURE

Organizational Structure

For the implementation of projects, VHI engages a mixed-operational approach. This means that VHI implements projects directly through the engagement of its own local structures and staff, as well in cooperation with local partner organizations in the project countries. Where projects are implemented through local partners, VHI local staff in the project country or local staff at the VHI Main Office in Germany provide continuous supervision and assistance for a professional and efficient implementation.

VHI works in the project countries primarily through its own Country Offices. The Country Office is led by the Country Representative, who together with Senior Managers at the Country Office form the Country Management Team (CMT). The CMT is responsible for the implementation of VHI's vision, mission, values, strategy, and policies in a particular country. The VHI Main Office in Germany provides support to the CMT in the areas of quality assurance, finance management, staff recruitment and development, and fundraising.

The Country Representatives report directly to the Executive Director at the VHI Main Office in Germany. To ensure implementation of VHI's strategy and policies as well as create a platform for the exchange of knowledge and experiences, the VHI Main Office in Germany organizes regular meetings with the CMT.



Members' Assembly

The Members' Assembly is the highest collective decision-making body of the organization and is comprised of all voting members. The Assembly decides on VHI's global vision, mission, values, and annual financial plan, as well as elects and evaluates the work of the Board. By the end of 2024, there were 65 voting members, all eligible to participate in the Members' Assembly.

The Board

The Board, the highest executive body of the organization, is responsible for the organization's management and serves as the legal representative of VHI. The Board's responsibilities include appointment, supervision, and relief of the Executive Director, decision-making on matters of global strategies and policies, personnel, finances, communication, and fundraising. The Board also ensures the implementation of the decisions made by the Members' Assembly.

Board members



Team members



Staff abroad

As of January 1, 2025, there are 56 employees working in Yemen and 1 in Jordan.



Next to our individual donors we would like to express our gratitude especially to:

Institutional and Governmental Donors

German Federal Ministry for Economic
Cooperation and Development

UN Agencies

United Nations Office for the Coordination of Humanitarian Affairs (OCHA) World Food Programme (WFP) United Nations Population Fund (UNFPA)

Foundations and Other Private Organisations

Gemeinnützige Stiftung Friedhelm Loh Humedica e.V. Dorcas Aid German-Yemenite Society e.V. La Loba Foundation Hope e.V. Elisabethenheim Havetoft Schublade 10 e.V.

Companies

SCHMIDT WEISSGRÜN GmbH CREDO Vermögensmanagement GmbH Viehoff GmbH SCHNEIDER GmbH & Co. KG Elkem GmbH Physioteam Schallstadt

Churches and Church Circles

Evangelisk Lutherske Frikirke Norwegen Calvary Chapel Freiburg Evangelische Kirchengemeinde Satrup Christliches Missionswerk Josua e.V.

Implementation Partners

National Foundation for Development

and Humanitarian Response (NAHR)
Abs Development Organization for woman and child (ADO)
Hajjah Orphanage
Family Counseling and Development
Foundation (FCDF)
Solidarity Social Foundation for Development (SSFD)
Building Foundation for Development (BFD)

YemenArtBase (YAB)
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and Development (ARDD)
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Dorcas Lebanon

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Vision Hope International e.V.

FURTHER NOTES

Gender equality is a major concern for us, and we have endeavored to formulate all texts in a gender-sensitive manner. If we have forgotten to do so at any point, other forms are nevertheless equally meant.

Vision Hope International e.V. is recognized as a non-profit and charitable organization, recognized most recently with the notice of exemption from corporate income tax of the Tax Authorities of Emmendingen on July 15, 2020. Tax number 05015/05894.

All donations made to Vision Hope are tax deductible.

Online-Store: https://vision-hope.myspreadshop.de/

Networks and Memberships:

VENRO - Association for Development Policy and Humanitarian Aid WASH Network German-Yemeni Society Dachverband Entwicklungspolitik Baden-Wuerttemberg Eine Welt Forum Freiburg Kulturforum Freiburg



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