



VHI ANNUAL REPORT 2022

Empowered & Dignified People



**20
YEARS
OF GIVING
HOPE!**



VISION**HOPE**

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FOREWORD

by the 1st Chairman



2022, „10 times the impact!“ and finally a Berlin office

Writing the foreword to the annual report is a special highlight every year. Looking back at the items from the board meetings. The pictures on the website.

Talking to key staff members again.

With the memories comes gratitude.

And the dissatisfaction.

Two points that illustrate this in particular.

I'd best start with the big project we are implementing as „VISION HOPE INTERNATIONAL e.V.“ in cooperation with the German Federal Ministry for Economic Cooperation and Development (BMZ). We are not only providing emergency aid, we are investing in the future of Yemen. When our employees in Yemen, led by Matthias Leibbrand, build a road to a village that is almost completely cut off from the outside world due to a landslide, it fundamentally changes the lives of the people. No longer being dependent on aid supplies, but being able to feed your own family is always one of our most important goals. Every school we build gives hundreds of children new opportunities. The „before/after“ pictures in the annual report - pure gratitude. Every donation we receive unfolds 10 times the impact, with the BMZ funding 90% of the budgets if we provide 10% of the financing / resources. Honestly! Of course, dissatisfaction sets in immediately. For every 1000 Euros more, we could have 9000 Euros more project volume. For every million more in donations, we could have 9 million more in grants. That's what I'd like to see more of: „Make 10 out of 1!“.

At this point I would like to ask you to approach friends, acquaintances, entrepreneurs and investors! Always with the same message: „Every euro - 10 times the impact!“ So that we can make a bigger difference.

Larger, future-oriented projects need an appropriate infrastructure in Germany. In 2022, we took another important step. And you can even visit it: Come to the Berlin office of „VISION HOPE INTERNATIONAL e.V.“!

At Oudenarder Straße 4, in 13347 Berlin, you will be hosted by Stephan Krämer, our Executive Director and enjoy a Middle eastern tea, while he shows you the latest project designs. There you will also be introduced to our other fantastic staff members.. The office - pure gratitude. The „Yemen - Exchange“ organized by Stephan Krämer and Hanna Schrodtt with pretty much all German NGOs involved in Yemen, and in which by now also staff members of the BMZ, the German Foreign Office and the German Embassy for Yemen are interested - pure gratitude. Presenting our work together at the neighborhood Christmas market and at the same time attracting potential donors - pure gratitude. And with every single action it comes back, my dissatisfaction. More people interested in the people in Yemen would bring more ideas. Can we import Yemeni coffee to give farmers an alternative to qat, the local narcotic? Who will work on the ground when the security situation has eased even more? Of course I am dissatisfied. More committed association members, interested people mean more opportunities, more ideas.

Please, forward the annual report to others! The circulars! So that there are more people in Germany and beyond who are passionate about helping the people of Yemen.

I am really looking forward to the years ahead. To the next projects, because „From 1 make 10!“ has become normal.

Here's to your visits to the capital office. And hopefully to many new active members and friends.

Best regards,



Marcus Rose
1st chairman

INTRODUCTION

Executive Director



Dear friends and supporters!

People with hope transform the world. This is the motto of Vision Hope - and it encourages me personally again and again to experience such people in our work: The people for whom and with whom we carry out our projects; the colleagues of our partner organizations, our employees in the project countries and in Germany, the many voluntary supporters and especially all those who make the work of Vision Hope possible with donations! Our annual report is a collection of stories of hope and I wish you much encouragement while reading it!

In 2001, I visited Yemen for the very first time. It was captivating. From the first day in country, I was clear to me that I wanted to return – and stay longer. A British friend once told me “Yemen gets under your skin”. That’s true. The beauty and diversity of the country, its landscapes, its architecture, its historical sites – and most of all the open, hospitable people, it’s hard not to fall in love with it.

Of course there also is the other side, poverty, needs, water shortage etc. But that was a key reason for me to study civil engineering, to make a difference in the Middle East and contribute to global justice. So I was thrilled when I got to know Matthias Leibbrand and Vision Hope and, in 2003/2004, to write my master thesis about a topic that was really relevant for Vision Hope, and most of all for people in Yemen: Rainwater Harvesting and Improvement of Water Quality for Households. Building on this work, I had the chance to do a pilot project with water filters, to help people be better protected against water borne diseases. Eventually, I moved to Yemen and supervised Vision Hope Projects from 2005 to 2010.

After returning to Germany, I never stopped being engaged with Yemen – and with Yemenis in Germany. When the war broke out and the humanitarian situation got worse and worse, it was a big shock.

Many relief organizations started to get engaged in Yemen because of the crisis. For me personally, just like for Vision Hope, it’s different. We’re engaged in Yemen, because we love the country and its people. Not because of the crisis. We see the current needs, but we look beyond, we also see hope, opportunities, future. That’s why I love projects like the LDGP, where we literally help build the country, schools, hospitals, wells, dams and so on. Vision Hope also runs projects to hand out food packages and runs nutrition programs – but we do not stop there. We walk the extra mile, we work with communities on long-term solutions.

The LDGP project was the first project I worked on, when I returned to Vision Hope in 2021. During my time in Yemen, I had worked on Vision Hope’s first two BMZ projects. This new LDGP project funded by BMZ was more than 220 times larger than the first one. Just seeing how the organization had developed (and grown) in the meantime was a sign of hope – and that Vision Hope never stopped working on longer term projects for sustainable development, throughout the crisis in Yemen. In October 2022, the Board of Directors appointed me as Executive Director of Vision Hope. I was happy to take on more responsibility in this organization and am now leading the business of Vision Hope together with Matthias Leibbrand (Executive Director International Programs). I am looking forward to further cooperation and contacts, also with you - people with hope.



Stephan Krämer
Executive Director, Berlin

YEAR 2022

IN NUMBERS

1.071.030 | beneficiaries helped,
of which more than
half are female



48.651 | Metric tons of food
rations distributed



10 | wells built and equipped
with solar water pumps



5 | Schools build and
rehabilitated

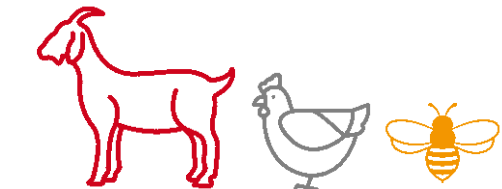


82.846 | children
treated and
avoided
malnutrition

1.463 | households
received
water filters



309.021 | Households
served
worldwide



2.710 | goats, hens
and beehives
distributed



123 | children in two
orphanages fully
cared for



10.142 | displaced
families
assisted with
RRM kits

156.818 | persons
treated and avoided
malnutrition



YEMEN

General Food Assistance



Food Security & Agriculture



Relief

Food Security and Agriculture



Food Security & Agriculture



Development

Maternal and child nutrition assistance



Nutrition



Relief

Orphanages Hajjah and Al-Mahweet



Protection



Relief

Vocational and economic empowerment of people with special needs



Protection



Development

Rapid Response Mechanism (RRM) for IDP families



Protection



Relief

Supply and distribution of water filters



WASH



Relief

Enhancing the sustainability and access of the school-aged girls and boys in three schools



Education



Rehabilitation

Livelihood, Development, Cooperation and Peace (LDCP)



NEXUS (Food Security, Health, Protection & WASH)



Development

JORDAN

Hope kindergardens Mafrq and Karak



Education



Relief

Education Integration for minority refugees



Education



Development

Income generation for women after Covid-19



Employment Creation



Development

Dental outreach - dental camp



Health



Relief

Country Overview



COUNTRIES WITH COMPLETED PROJECTS

CURRENT PROJECT COUNTRIES





FMNR in Yemen

Farmer Managed Natural Regeneration

Yemen's once-rich agricultural sector was the backbone of today's increasingly fragmented country. In times of heightened economic downturns and insecurities, deforestation and excessive logging emerge as the byproduct of skyrocketing gas prices and weakened institutions. In order to bridge income disparities, farmers seek alternative sources through crop substitution for lower risk-associated crops, which may subsequently threaten the vegetation cover, biodiversity, and agricultural productivity. The war-accompanied environmental degradation, therefore, calls for sustainable solutions to mitigate Yemen's ever-growing ecological loss.

In line with these calls, Vision Hope has made efforts through a workshop held in Sanaa in 2022 to propose Farmer Managed Natural Regeneration (FMNR) to the Yemeni context. The workshop aimed to introduce this approach to 14 local organizations and discuss its potential application. Tony Rinaudo, pioneer, and developer of the FMNR approach in West Africa, has remotely guided the workshop with information and materials.

In Yemen's history, woodcutting in rural areas was not a foreign practice. It was, however, practiced more sustainably in the form of pruning trees instead of entirely cutting them down. Today, woodcutting for cooking and fueling bakeries is a growing factor that leads to desertification and ecological distress due to unsustainable practices. Introducing the FMNR approach in Yemen can reactivate historical footprints and restore awareness around pruning to enhance the sustainability of lands and, thus, improve rural livelihoods through stimulating new growth.

To build on farmer's coping mechanisms in Yemen, Vision Hope seeks to implement FMNR practices through managing existing trees by selectively pruning them as an alternative to crop substitution. Here, promoting coffee and fruit farming is closely explored while encouraging the community capacities around them. The FMNR is a promising approach to restoring land, stimulating income for smallholder farmers, and mitigating excessive logging.



Amna Alhashemi
Ambassador of Hope

With 200 aid organizations against the crisis

How many aid organizations are engaged in addressing the crisis in Yemen? - According to the Yemen Humanitarian Response Plan 2023 (YHRP) published on January 25, 2022, there were a total of 12 United Nations (UN) organizations, 58 international NGOs (non-governmental organizations), and 130 national NGOs - for a total of 200 organizations.

The work of the aid organizations is coordinated in so-called „clusters“ divided by sector. The cluster system is led by UN OCHA, the UN Organization for the Coordination of Humanitarian Affairs.

In Yemen, twelve clusters are activated, e.g. for education, nutrition, health and for WASH: water, sanitation and hygiene.

In the respective clusters, joint data collection is organized, uniform standards are agreed, e.g. for food rations - and, above all, the work is coordinated: Who does what where, in order to reach as many people as possible and avoid duplication.

Vision Hope is involved in the clusters of WASH, education, nutrition and food security according to the focus of the projects. The cluster systems is helpful for coordination, for sector specific questions, for joint learning. But it also creates gaps between the sectors that then need to be bridged with so-called „nexus“ projects - while it is actually about the people and their lives. Maybe we should just switch to a „one-life-approach“, not thinking about what needs there are for a sector, but look at locations and take an holistic approach to needs.

That was a reason why Vision Hope decided to work with committees of inhabitants and steering committees for the districts targeted with the LDCP project, who take decisions about which infrastructure measures will be implemented. The same way, people targeted with relief activities must be included in decision making. Accountability to affected population has become more and more important for NGOs. But there is still a lot of room for further improvement, which is also discussed by Yemenis on social media, who use posts and hashtags to reclaim the narrative.

The YHRP projects 21.6 million people will need some form of humanitarian assistance in 2023. These numbers are incredible. But actually, the underlying issues are much deeper. Many criteria, by which the needs for humanitarian assistance is measured today, were not even met before the current crisis. One example is minimum amount of water available per person (15 liter) or the time it takes to get water to the house (less than 30min), standards that had never been met in many rural areas of Yemen. This highlights that Yemen actually needs sustainable development and not just relief of humanitarian needs.

Another shortcoming of the cluster coordination is that you only get to meet those organizations that are present in country. It is not possible to track what other organizations from Germany do in Yemen. Vision Hope is the only NGO registered as a German organization in both Sana'a and Aden. Several German NGOs work in Yemen only through local partner organizations, others through their international alliances - and are thus not visible in the clusters.

In order for organizations from Germany to know about each other and, if necessary, achieve more impact together in Yemen, Vision Hope organized a first Yemen NGO round table in early 2022. Another motivation was the fact that there are quite a number of diaspora associations in which Yemenis from Germany are involved in Yemen. However, these associations are hardly networked with the classic aid organizations. Yet this is precisely where there is a lot of potential for cooperation.

It is so exciting for me to be connected with many Yemenis in Berlin and Germany and to see how many initiatives they have started to help people in their country. I'm happy that Vision Hope can be a bridge for them to link to other German NGOs and Ministries.



The Yemen NGO round table

In preparation for the round table, we came across 39 NGOs that support development and/or emergency aid projects in Yemen from Germany. In the meantime, the distribution list has grown to 42 NGOs. Among them are small, voluntary associations, medium-sized aid organizations and German sections of large international NGO associations. Eleven of the organizations are diaspora associations. Finally, 29 NGOs participated in the online round table in January 2022.

Prior to the meeting, most of the invited NGOs filled out a survey about their Yemen activities. 12 of the German NGOs have been active in Yemen for over 10 years, 5 for 5-10 years. 19 NGOs have started to engage in Yemen in the last five years. The survey also asked in which governorates projects are carried out and in which sectors.

The Yemen NGO round table was well received by the participants. Therefore, the format will be continued and further developed. Another round table took place on March 16, 2023. This time, governmental actors were also involved (BMZ; KfW, GIZ, German Federal Foreign Office) and the event was held as a hybrid format, i.e. as a face-to-face event in a Yemeni restaurant, with the possibility to join digitally for part of the event.



Stephan Krämer
Executive Director, Berlin



FOOD SECURITY AND AGRICULTURE

The Need Yemen's 7-year war has increased food insecurity and caused acute starvation for 20.7M people. High diesel costs and lack of seeds have hit agricultural families hard, leading to economic collapse. To combat this, VHI and partners implemented food support projects in 2022, achieving food security and tackling hunger in Hajjah and Al-Hodeidah.

YEMEN

Project: General Food Assistance
Approach: Relief
Donor: World Food Programme
Budget: 2,240,305 EUR
Beneficiaries: 659,750
Duration: 2022



General food distribution GFD: The projects team distributes food to families on a monthly basis using 180 food distribution points in 10 districts within the governorate Hajjah and Al Hudaydah.

Commodity Vouchers through Trader's Network (CVTN): Vouchers for food rations are distributed through 28 Voucher Distribution Points (VFDs) in two districts of Hajjah, so that beneficiaries can exchange vouchers for rations.

To improve food security for poor, displaced and affected families who suffer from food insecurity due to the loss of their fixed sources of income, VHI implemented, in partnership with WFP, a project to distribute monthly food aid. The project covered ten districts in Hajjah governorate and eight districts in Al Hodeida governorate. Each targeted family received a food basket or cash vouchers consisting of flour, vegetables, sugar, salt and cooking oil. These were handed out to the most vulnerable Yemenis - particularly those with children or female dependants - who are suffering from an acute crisis of food insecurity. The beneficiary families were selected according to the standards approved by the WFP, and the project's goal was achieved by providing the beneficiaries with the services.

One-Off distribution of food assistance: Through this mechanism, VHI responds to displaced families and families stricken by disasters and floods by distributing a one-time food basket before the affected are placed within the GFD care. In 2022, 101,021 families gained food security by distributing food baskets and cash vouchers.

RESULTS OF OUR WORK



List of results

- 657,208 of individuals benefiting from food assistance (51% women)
- 79,580 of households benefiting from food per month via distribution points
- 14,610 of households benefiting from food per month via vouchers
- 6,831 IDP Households received one-time food rations
- 48,651 MT of food commodities distributed to the beneficiary families

FOOD SECURITY AND AGRICULTURE



YEMEN

Project: Food Security and Agriculture Development
Approach: BMZ
Donor: SSFD
Partner: (Hajjah Governorate), NFDHR (Al-Hudaydah Governorate)
Budget: 4,000,000 EUR
Beneficiaries: 32,972
Duration: 2017-2023



The desolation that the war has caused to Yemen's food networks is countrywide and systemic. Therefore, the project aimed to empower local communities to produce food and create sustainable and lasting change in the Hajjah governorate (Mabiyah and Bani Qais) and Al-Hodeidah (Al-Zuhrah and Al-Qanawis) districts. It targets agricultural and vulnerable families, and the project goal has been achieved by providing the project with the services below.

Agricultural livelihoods: Farmers were given seeds, farming equipment, and extension training to produce nutritious food.

Animal livelihoods: Vulnerable families were provided livestock, chickens, and bees. In turn, they earn an income while providing staples such as eggs, vegetables, honey, and milk for their communities.



Local resilience: To further rebuild local resilience by building irrigation networks, constructing cisterns to collect rain-water, installing solar panels for energy, distributing water filters, and training on hygiene.

Building community and local structures: Implementation of workshops aimed at building the capacity of local stakeholders to produce agricultural development plans and training the staff of Two local NGOs on how to improve their response to needs on the ground.

List of results from 2022

- 5,155 individuals benefited from the project's inputs and activities (48% women)
- 567 of Farmers HHs that received seeds, farming equipment, and Extension Training (14% female)
- 180 of vulnerable HHs that received livestock kits (3 goats per HHs with Feed)
- 202 of vulnerable HHs that received Poultry Keeping kits (10 hens per HHs with tools)
- 30 of vulnerable HHs that received Bee Keeping kits (5 sell per HHs with tools)
- 10 wells, pumping rooms, water collection cisterns, installing Solar Panels for energy, Irrigation Networks in 50 villages
- 837 of vulnerable HHs that received Water Filters and Stands and training in hygiene
- 65 of local stakeholders were trained on producing official agricultural development plans in three workshops
- 10 FSAC committees have been established and trained (50 members; 40% female)
- 10 Community Development Promoters have been Selected and trained (50% female)

FOOD SECURITY AND AGRICULTURE



YEMEN

Success Story:

Khadija is a mother struggling to nourish her five young children adequately. They especially needed milk, which was expensive and constantly in short supply. She could obtain powdered milk but was concerned that it was not healthy enough and required clean water to prepare.

When the Food Security and Agriculture project staff learned about Khadija's situation, someone suggested a simple yet brilliant solution: giving her a pregnant goat. The goat produced enough milk for the children and had three kids, furthering the family's ability to attain food security.



List of results from 2018 to 2022

- 32,972 individuals benefited from the project's inputs and activities (51% women)
- 2015 of Farmers HHs that received seeds, farming equipment, and Extension Training (14% female)
- 1,332 vulnerable HHs that received livestock kits (3 goats per HHs with Feed)
- 986 vulnerable HHs that received Poultry Keeping kits (10 hens per HHs with tools)
- 150 vulnerable HHs that received Bee Keeping kits (5 sell per HHs with tools)
- 50 wells, pumping rooms, water collection cisterns, installing Solar Panels for energy, and irrigation networks in 50 villages
- 3,852 vulnerable HHs received Water filters and Stands and training in hygiene
- 195 local stakeholders were trained in producing official agricultural development plans in three workshops
- 16 of Two local NGO staff members were trained to improve their response to needs on the ground
- 50 FSAC committees have been established and trained (250 members 40% female)
- 100 Community Development Promoters have been Selected and trained (50% female)

The Need In 2022, Yemen’s acute malnutrition situation is expected to worsen. An estimated 500,000 children may become acutely malnourished, and up to a quarter-million Pregnant and Lactating Women and Girls (PLW&G) may also suffer from acute malnutrition. Child stunting levels are high, with critical levels of acute malnutrition (IPC AMN Phase 4) persisting in Al Hodeida and Hajjah. Suboptimal childcare practices, including infant and young child feeding practices, and the persistence of morbidity such as measles contribute to acute malnutrition. The decline in access to basic services such as health and WASH further exacerbates the situation.

Project: Maternal and child nutrition assistance
Approach: Relief
Donor: World Food Programme
Budget: 1,026,079 EUR
Beneficiaries: 156,818
Duration: 2022

Vision Hope implemented the Maternal and Child Nutrition Project in Hajjah, Al-Mahweet, and Al-Hodidah to reduce the mortality rate and prevalence of underweight children under five years old and pregnant and lactating women. The project focuses on three intervention activities:

Comprehensive Supplementary Feeding Program (BSFP): Community health volunteers (CHVs) provide blanket feeding (Plumpy Doz) for all children under the age of two and WSB for pregnant and lactating women who are not malnourished at 201 distribution points.

- List of results from 2022
- Targeted Feeding Programm
- ▶ 84 Health Facilities supported to 84 HF supported to fight MAM
 - ▶ On average, 6,588 children under 5 years (U5) benefited from malnutrition treatment per month as follow-up cases, totalling 79,056 cases
 - ▶ On average, 6,714 pregnant and breastfeeding women benefited from malnutrition treatment per month as follow-up cases, totalling 80,568 pregnant and breastfeeding women
 - ▶ 39,647 new admissions: 19,617 children and 20,030 PLW benefited from malnutrition treatment
 - ▶ 64,751 cases received awareness sessions by Health Facilities.
 - ▶ 185.84 metric tons of Plumpy’Sup/Doz distributed.
 - ▶ 483.41 metric tons of Wheat Soja Blend distributed.



Targeted Supplemental Feeding Program (TSFP): Children under five years old and pregnant and lactating women who are already experiencing moderate acute malnutrition (MAM) and severe acute malnutrition (SAM) receive specialized nutrition assistance and treatment in a community health facility if necessary.

- List of results from 2022
- Blanket Feeding Programm
- ▶ 201 Food Distribution Points operated by VHI in cooperation with Community Health Volunteers from the same areas
 - ▶ 270,889 individuals (148,461 children and 122,428 pregnant and breastfeeding women) benefited from malnutrition treatment as follow-up and new cases
 - ▶ 369,567 child caretakers received nutrition awareness.
 - ▶ 31,258 pregnant and breastfeeding women participated awareness sessions
 - ▶ 238,790 pregnant and breastfeeding women participated in nutrition awareness sessions
 - ▶ 282,422 children screened for malnutrition
 - ▶ 6,259 children referred to Health Facilities
 - ▶ 130,071 women screened for malnutrition
 - ▶ 3,076 women referred to Health Facilities
 - ▶ 199.65 metric tons of Plumpy’Doz distributed
 - ▶ 379.92 metric tons of Wheat Soja Blend distributed

The Need Tens of thousands of Yemeni children have become orphans since the war began in March 2015, but with the collapse of the country’s social services, government-run orphanages have been unable to provide for them. People with disabilities, often the result of war injuries, are overwhelmingly unable to find meaningful work and earn a living. Many families have had to flee from their homes when their communities turned into war zones and became uninhabitable; they have joined the millions of Yemenis who are classified as internally displaced persons (IDPs) and have no food, shelter, or source of income. All of these populations face increased risks of gender violence and exploitative labor practices while struggling to meet their immediate needs. In Yemen, our Protection activities centered on caring for orphans, people with disabilities, and IDPs.

Project: Orphanages Hajjah and Al-Mahweet
Approach: Relief
Donor: VHI
Partner: Orphanages Hajjah and Al-Mahweet
Budget: 20,306 EUR
Beneficiaries: 120
Duration: 2022



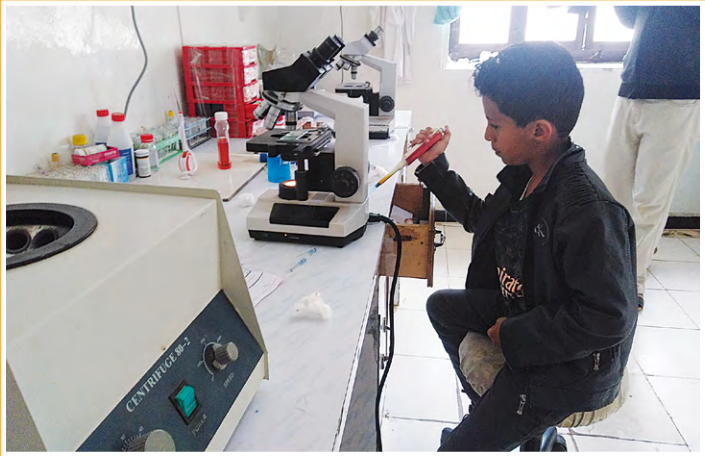
Orphaned children are particularly vulnerable to exploitation and trafficking, but providing them with shelter, daily meals, and education can help them to rebuild their lives. Vision Hope has been working since 2017 and 2018 to partner with the Hajjah and al-Mahweet Boys’ Orphanages to provide this kind of security to dozens of boys. By attending school, eating nutritious meals, and sleeping in clean, warm beds.

In 2022, VHI provided essential food supplies to feed the 123 boys living in the orphanage, including 113 children from the orphanage and 10 children of juvenile status. Additionally, 18 supervisors living in the orphanage have also received essential food supplies.

Orphans have been provided with winter clothes, all necessary school supplies, school uniforms, hygiene tools, and access to healthcare. Psychological support has been provided to 68 orphans by addressing their problems and providing advice and encouragement.

VHI has also provided electricity and water supply to two orphanages and implemented a solar energy system in the al-Mahwit orphanage. Ten staff members from the orphanages have received monthly incentives.

In 2022, 123 orphans have had improved prospects for a healthy and fulfilling life, with access to education, nutrition, and medical care, and full protection from all forms of neglect, abuse, and violence. The children no longer have to beg for food or face harassment from community members.



PROTECTION



YEMEN

Project: Vocational and economic empowerment of people with special needs

Approach: Development

Partner: Amel Channels Association

Budget: 49,659 EUR

Beneficiaries: 119

Duration: 2021-2022



Because Vision Hope prioritizes the most vulnerable and marginalized people, we implemented the Professional and Economic Empowerment Project designed to prioritize the most vulnerable and marginalized people, specifically Yemenis living with disabilities.

The project's second phase, carried out with the Al-Amal Association in Hajjah Governorate, focuses on enhancing local capacity and structures for community partners through supplies and equipment provisions and institutional building training for seven association employees.

The project aims to create a skilled workforce of differently abled individuals and promote income-generating activities to ensure economic security, both in the markets and at home. Vocational training courses, including sewing, tailoring, and embroidery, are provided to 30 handicapped and 17 handicapped trained in maintaining phones and iPads. Thirty handicapped females are also trained in skills for cooking and sweets, while 15 are trained in hairdressing, engraving, and henna.

The project aims to enable and equip individuals with disabilities, both children and adults, to live a meaningful and independent life in their families and communities, integrating into society with confidence and dignity. Microfinance for self-employment is provided to support this goal.



In 2022, the project provided professional skills to 92 Yemenis with disabilities in multiple fields, with 56 of them (73% female) receiving microfinance for self-employment. Additionally, therapeutic support improved the quality of life for 20 individuals.

List of results from 2022

- 7 individuals, including one female, benefited from capacity training for CP staff
- 30 individuals were trained in sewing skills and provided with sewing machines; 50% were females.
- 17 individuals were trained in cellphone and tablet maintenance skills; 35% of them were females.
- 30 females were trained in the preparation of sweets, incense, perfumes, and home cooking skills.
- 15 females received training in hairdressing and engraving skills.
- 20 disabled students received either wheelchairs or hearing aids.
- 6 sewing workshops were established, equipped with modern sewing machines and necessary clothing materials for both women's and men's sewing groups.

PROTECTION



YEMEN

Project: Rapid Response Mechanism (RRM) for IDP families

Approach: Relief

Partner: UN Population Fund

Budget: 389,780 EUR

Beneficiaries: 52,172

Duration: 2022



Yemen continues to face humanitarian needs in 2022, whether due to violent armed confrontations or natural disasters such as floods. The first 72 hours following displacement are crucial in determining the long-term well-being of families affected. To prevent massive loss of life and mitigate the impact of the crisis on displaced families and individuals, VHI fulfilled its humanitarian obligations by implementing The RRM Project in 2022.

Each kit was designed to provide a week's supply for each household. It is important to note that RRM is not a long-term solution but rather an immediate response to severe need.



List of results from 2022

- 52,172 individuals benefited from the distribution of RRM assistance; 50.7% were females
- 10,142 IDP households benefited from the distribution of RRM assistance; 24.8% were female-headed households
- 11,568 IDP households were referred for multi-purpose cash assistance, general food distribution, or other services
- 68 project staff members received training in protection mainstreaming
- 10,142 females benefited from the distribution of RRM female dignity kits

The Need Yemen’s cholera epidemic, which has seen multiple outbreaks since the war began in 2015, is a symptom of a systemic problem that has long been plaguing the country: lack of access to clean water. Many of Yemen’s water sources are contaminated with sewage and animal waste, and cholera is but one of many types of acute watery diarrhea (AWD) that people regularly experience. Further, gathering clean water to bring back to the community is a task that commonly falls on women and girls, who spend so much time hauling water that often they cannot attain employment or education.

YEMEN

Project: Supply and distribution of water filters
Approach: Relief
Donor: Giving Hands
Partner: SSFD and NFDHR
Budget: 20,000 EUR
Beneficiaries: 4,043
Duration: 2022



While the need to repair Yemen’s broken waterways cannot be ignored, civilians urgently need access to clean water. In 2022, Vision Hope and its partners provided water filters to 625 families that have no access to clean water and no funds to purchase a filter. These families, many of which are headed by a female, a child, or an elderly person, received training on the importance of water hygiene and how to use the filters.

Success Story: Nusaiba, an 81-year-old widow, experienced frequent AWD and kidney problems because she had to drink water from the village’s contaminated pond. Hundreds of families around her experience the same health challenges because they spend hours each day retrieving dirty water; however, there are no alternatives. VHI targeted Nusaiba’s village for distribution of water filters and selected her as a beneficiary because she has no family to support her. She now drinks clean water every day and is able to help other families with their water needs, as well.



The Need: Airstrikes and ground combat in Yemen’s war have crippled much of the country’s civilian infrastructure, especially its schools. Literacy rates among children have dropped from 85% to 59% for males and 55% to 18% for females since the war started. Educating Yemeni children today is essential to rebuilding the country and creating sustainable communities; they will be the next generation of healthcare professionals, lawyers, government officials, and engineers, so the future of Yemen depends on them gaining literacy and other academic skills today.

YEMEN

Project: Enhancing the sustainability and access of the school-aged girls and boys in three schools
Approach: Rehabilitation
Donor: UN OCHA
Budget: 237,237 EUR
Beneficiaries: 1,787
Duration: 2022 & 2023



The project team conducted engineering assessments, developed plans and obtained necessary approvals from the Ministry of Education. In 2023, the project plans to continue its efforts by constructing 10 permanent classrooms, rehabilitating 13 existing ones, improving WASH facilities, and equipping the schools with solar power, chairs, and school broadcasts. Additionally, meetings with the fathers’ and mothers’ councils and Student Councils will be held to promote community participation in education.

In December 2022, VHI began working on a project to restore three of Yemen’s schools in Bani Sa’ad in Al-Mahweet Governorate. The School Restoration project will rehabilitate schools that have been damaged in the war, increase their capacities, provide supplies for staff and students, and install solar-energy systems.

Activities in 2022 laid a critical foundation for the project by beginning coordination with local authorities and building community support. The project furthermore aimed to enhance community and student involvement in the three project schools through various activities. This included creating three fathers’ and three mothers’ councils, with 19 members each, who were democratically elected. The 146 members received four days of training on their roles in the educational process. Additionally, six meetings were held to distribute responsibilities and develop plans for monitoring and supporting the educational process.

The project also established three student councils, with 18 members each, who were also democratically elected. The 54 student council members (30 males and 24 females) received three training days and developed plans for scientific, cultural, and sports activities.

Furthermore, school bags containing educational supplies were distributed to 649 students in the first six grades of three targeted schools, following recommended standards to improve student enrollment.



NEXUS PROJECTS

The Need Yemen is currently experiencing the world's most severe humanitarian crisis. As the poorest country in the Arabian Peninsula and classified as a Least Developed Country (LDC), Yemen's situation has further deteriorated due to the ongoing war. Development efforts are hindered, and various sectors have been adversely affected. Educational and healthcare facilities have been destroyed through deliberate targeting or a lack of maintenance. Additionally, 80% of the population relies on inadequate water sources, resulting in limited availability and the need to spend much time fetching water. More training and capacity-building opportunities for individuals, organizations, and local government offices are needed. Moreover, the conflict has severely damaged the social fabric, necessitating efforts towards social reconstruction.

YEMEN

Project: Livelihood, Development, Cooperation and Peace (LDCP)
Approach: Development
Donor: BMZ
Local partners: SSFD and BFD
Budget: 10,000,000 EUR
Beneficiaries: 500,000
Duration: 2021-2024



The program aims to rebuild the economy and infrastructure, facilitating Yemen's recovery from multiple crises.

The implementation in 2022 follows the Humanitarian-Development-Peace (HDP) Triple Nexus approach, which emphasizes collective outcomes, reduced vulnerability, enhanced risk management capacities, and addressing conflict root causes. Local authorities, civil society, and VHI established a planning and dialogue mechanism to promote community participation. This approach seeks to integrate and synergize resilience, peace, and security to achieve sustainable development goals.

FACTS:

- Two Steering Committees were established.
- 8 District Integrated Development Committees (D-IDCs) were established in eight districts, and 120 members (30% women) were trained to communicate the communities' voices to the authorities.
- 40 Community Development Committees CDCs were formed, and 200 members (20% women) were trained to coordinate project activities in their village and mobilize the target group



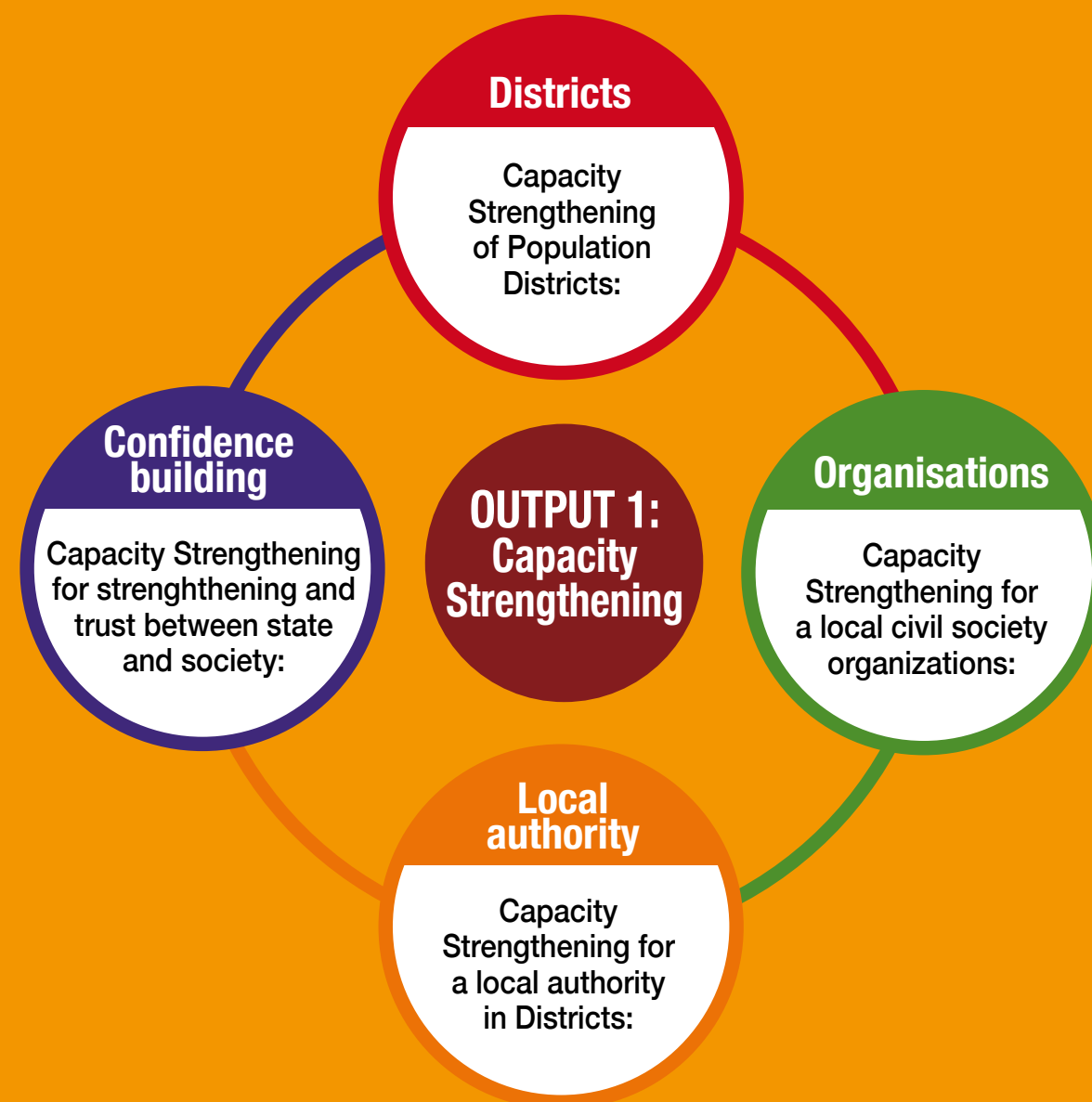
OUTPUT 1: Strengthen local civil society structures and capacities

The capacity building component aims to empower communities and local structures to serve as the voice of the people and promote development.

NEXUS PROJECTS



YEMEN





OUTPUT 2:

Peacebuilding and Social Cohesion

The YemenArtBase online platform has been reactivated, providing a space for artists to showcase their work. Five platform operators have received training on managing the artist platform, creating strategies, and facilitating on-platform activities. Additionally, YemenArtBase has produced the initial draft of a peace song titled „Unleash Your Art.“ For more information, the website for YemenArtBase can be visited at <https://yemenartbase.org/en>.

Technical consultants have been engaged to initiate the process of integrating peacebuilding principles into project activities.

OUTPUT 3:

Improving livelihoods and building resilience – energy. In eight districts, energy supply is ensured by means of solar systems for communities of smallholders, at schools, health facilities and offices of local authorities.

The maternity and childhood hospital - Al Ensha'at area in Aden was equipped with a solar system.

Five schools (see output 5) were equipped with solar power for lighting and water pumps.

Three communities (see output 5) were equipped with solar-powered water pumps.



OUTPUT 4:

Improving livelihoods and strengthening resilience – agriculture. Water supply infrastructure has been restored and expanded for smallholder farms in the eight target districts.

Protecting the Agricultural Lands from Erosion in Sharas Valley, Hajja Governorate

Contract Amount in Euro: 165,776 Euro
Planned Beneficiaries: 3,990

In the Wadi Sharas, over the length of about 1 km, 7.3 hectares of agricultural land are now protected against destruction from regular flooding. The protective small dams with an average height of 3.5 m around the fields in the valley were completed as part of the LDCP project. In total, 3,990 people benefit from this measure. The community contributed with labor for excavation work and provided stones and sand for the construction.



Baer Valley Dam, Saada Governorate
Contract Amount in Euro: 576,000 Euro
Planned Beneficiaries: 12,040

The Baer Valley Dam in Sa'ada was almost completed in 2022, with only minor work on the crest and the water overflow to be completed in 2023. The dam began to fill during the rainy seasons. It has a length of 82.5m on the crest, and at the bottom a width of 15.6m. The storage volume of 197,000 m³ will partly be used for household usage (~20%), and mainly for irrigation of a total of 60 hectares of agricultural land for the beneficiaries in the surrounding 36 villages. In order to further increase the impact, donors have been approached for follow-on projects. These can contribute to improved irrigation techniques and agricultural practices, for efficient usage of the water provided.



OUTPUT 5:
Reconstruction of basic infrastructure and services in eight districts.

Health Sector:
Completion of construction work for the maternity and childhood hospital - Al Ensha'at area in Aden Governorate
Contract Amount in Euro: 485,463 Euro
Planned Beneficiaries: 160,000

The maternity and childhood hospital construction in the Al Ensha'at area of Aden Governorate has been successfully completed. This three-floor hospital comprises 41 rooms and 13 bathrooms. Although the funds for this project were limited to covering the construction costs, the partner organization, BFD, has diligently followed the Nexus approach and secured additional funding for additional projects from various other organizations and the Yemeni government. These projects will be utilized to furnish the hospital and support the salaries of health-care workers.

The hospital will offer a range of vital services, including maternal health care, pre- and postnatal care, as well as nutrition services for malnourished children. The comprehensive healthcare facility is a significant step forward in improving healthcare access for the local community, particularly for expectant mothers and vulnerable children.



Summary	
Emergency Room	1
ICUs	1
Operation Theater	1
Labs and other	4
Outpatient Clinic	4
Obstetric emergency rooms	9
Store	2
Pharmacy	1
General ward	3
Administrative Office	6
Services rooms	9
Total of rooms	41
Total of bathrooms	13



OUTPUT 5:
Reconstruction of basic infrastructure and services in eight districts.

Education Sector:
Rehabilitation Alsalam School in Hajja Governorate
Contract Amount in Euro: 65,195 Euro
Planned Beneficiaries: 145 boys, 120 girls; 15 school staff

Construction of two new classrooms
Rehabilitation of nine existing classrooms
Rehabilitation of four other rooms
1 solar system

Rehabilitation Alshabakah School in Hajja Governorate
Contract Amount in Euro: 54,198 Euro
Planned Beneficiaries: 106 boys, 64 girls; 13 school staff

Construction of three new classrooms
Rehabilitation of three existing classrooms
Rehabilitation of four other rooms
1 solar system

Rehabilitation Bab Mons School in Hajja Governorate
Contract Amount in Euro: 24,080 Euro
Planned Beneficiaries: 88 boys, 58 girls; 9 school staff

Rehabilitation of three existing classrooms
Rehabilitation of two other rooms
Rehabilitation of three toilets and a water reservoir tank
1 solar system

New Construction Alshaab School in Hodeidah Governorate
Contract Amount in Euro: 110,766 Euro
Planned Beneficiaries: 84 boys, 93 girls; 5 school staff

Construction of two new classrooms
Construction of three new classrooms
Construction of two other rooms
Construction of three toilets and a water reservoir tank
1 solar system

New Construction of Almustaqbal School in Hodeidah Governorate
Contract Amount in Euro: 115,484 Euro
Planned Beneficiaries: 73 boys, 67 girls; 5 school staff

Construction of three new classrooms
Rehabilitation of two other rooms
Construction of three new classrooms
Construction of two other rooms
Construction of three toilets and a water reservoir tank
1 solar system



OUTPUT 5:

Reconstruction of basic infrastructure and services in eight districts.

Water Sector:

Construction of water schemes for Al-Lakma and Al Harja in Marib Governorate

Contract Amount in Euro: 159,839 Euro
Planned Beneficiaries: 800

The water schemes for Al-Lakma and Al Harja focus on developing efficient and sustainable water supply systems for 113 households in the two villages. Around 800 beneficiaries are provided with access to clean and safe drinking water. The schemes encompassed the installation of pipelines, water storage tanks, and distribution networks, effectively addressing the basic necessity of clean water for households in the area.

Solar-powered pumps provided from two wells an average of 56.000 liters per day.

Bani Alshweshi Water Project in Mahweet Governorate

Contract Amount in Euro: 269,109 Euro
Planned Beneficiaries: 7,800

The Bani Alshweshi Water Project focuses on developing efficient and sustainable water supply systems for 1,100 households in 15 villages, ensuring beneficiaries have access to clean and safe drinking water. The project included the installation of 7,710 meters of pipelines, rehabilitation of two water storage tanks, and the construction of a room for solar power equipment. These efforts effectively address the basic necessity of providing potable water to households in the area. Thanks to a solar-powered pump, the well yields an average of 189.000 liters per day, providing each of the 1,100 households with 171 liters of water daily.

Bani Alshadeed Water Project in Mahweet Governorate

Contract Amount in Euro: 52,646 Euro
Planned Beneficiaries: 3,850

The Bani Alshadeed Water Project aims to develop efficient and sustainable water supply systems for 542 households across five villages, ensuring beneficiaries have access to potable and safe drinking water. The project included rehabilitating a water pumping room, a storage tank, constructing a room for solar power equipment, and the installation of 108 meters of distribution networks. This initiative effectively provides for the fundamental need for clean water in the area. Thanks to a solar-powered pump, an average of 100,800 liters per day is provided, equating to 186 liters of water for each of the 542 households.

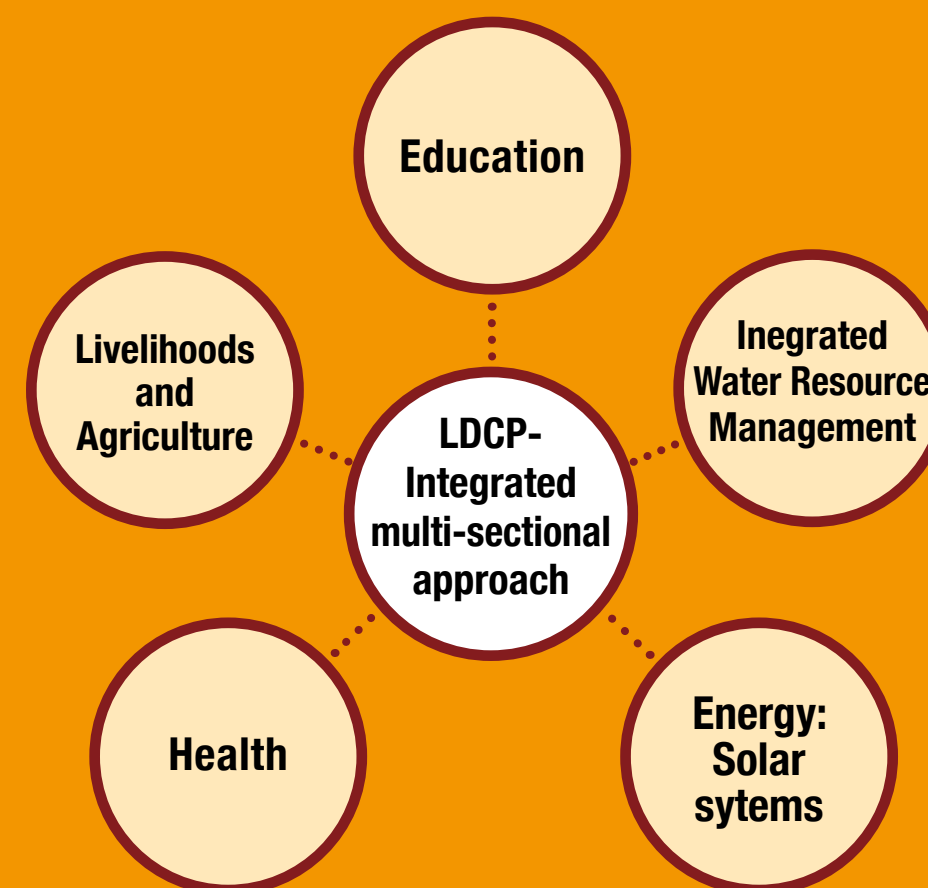


LDCP integrated

Various sectors of project activities are currently being implemented in the same intervention areas, ensuring a comprehensive approach that links humanitarian actions with development, peacebuilding, and social cohesion.

Multiple stakeholders are involved in these efforts, promoting collaboration across the Nexus.

Other organizations are also implementing humanitarian projects, such as the VHI food assistance distribution project funded by WFP. As part of the LDCP program, 58 construction measures have been identified, and tender documents have been prepared by the partners.



EDUCATION

The Need Jordanian society places a strong emphasis on schooling; however, there are few educational opportunities for refugee children. They are five times less likely to attend school than their local peers, and their classes, which are often below the national standard, are sometimes separate from those of Jordanian children. The result of this system is poor social cohesion within communities that host large numbers of refugees, as well as refugee children quickly falling behind in their education.

JORDAN

Project:

Approach:

Donor:

Partner:

Budget:

Beneficiaries:

Duration:

Hope kindergardens
Mafrq and Karak

Relief

VHI

Manshia Bani Hassan
and Branches of Mercy

93,231 EUR

122

2022



Kindergarden presents an opportunity to intervene and help children get a head start that increases their chances of staying in school and achieving the same educational success as Jordanian children. In addition, transgenerational trauma passed on from parents or caregivers who experienced the violence in Syria can be addressed through play- and art-based curricula. To these ends, Vision Hope has been partnering with two Jordanian NGOs to implement two Hope Kindergardens in the north and south of Jordan. In 2022, 179 children improved their well-being and educational prospects by attending the Hope Kindergardens.



Project:

Approach:

Donor:

Partner:

Budget:

Beneficiaries:

Duration:

Educational Integration
for minority refugees

Relief

BMZ

Arab Renaissance for
Democracy and Development

444,444 EUR

4,065

2022-2024



Refugees from Sudan, Somalia, and Yemen living in Jordan's capital, Amman, experience deep poverty, yet holistic education programs that involve the entire family can help parents advocate for themselves and their children. The Educational Integration project provides opportunities for children and youth to receive formal education and vocational training, as well as for parents to receive training on parenting skills that address the complex needs of refugee children and their legal rights. To improve social cohesion within communities that house large numbers of refugees, this project also targets Jordanian families living in poverty. In 2022, Vision Hope informed targeted communities of the project and selected a total of 671 beneficiaries.

Success Story

After seven years of operation, the Hope Kindergarden is now a fixture in Mafrq, an area of Jordan with a high refugee population. Jordanian and Syrian parents alike register their children at the Hope Kindergarden so they can begin gaining foundations for school, including social and emotional engagement. Mamoon was five years old and did not want to attend kindergarden because he had so much difficulty interacting with other children and adults. Yet his teacher at the Hope Kindergarden, through regular encouragement, helped build his confidence so that he now plays with his friends and dreams of becoming a doctor.

EMPLOYMENT CREATION



JORDAN

Project:

Approach:

Donor:

Partner:

Budget:

Beneficiaries:

Duration:

Income generation for
women after Covid-19

Development

BMZ

Branches of Mercy and
Manshia Bani Hassan

666,667 EUR

418

2022-2024



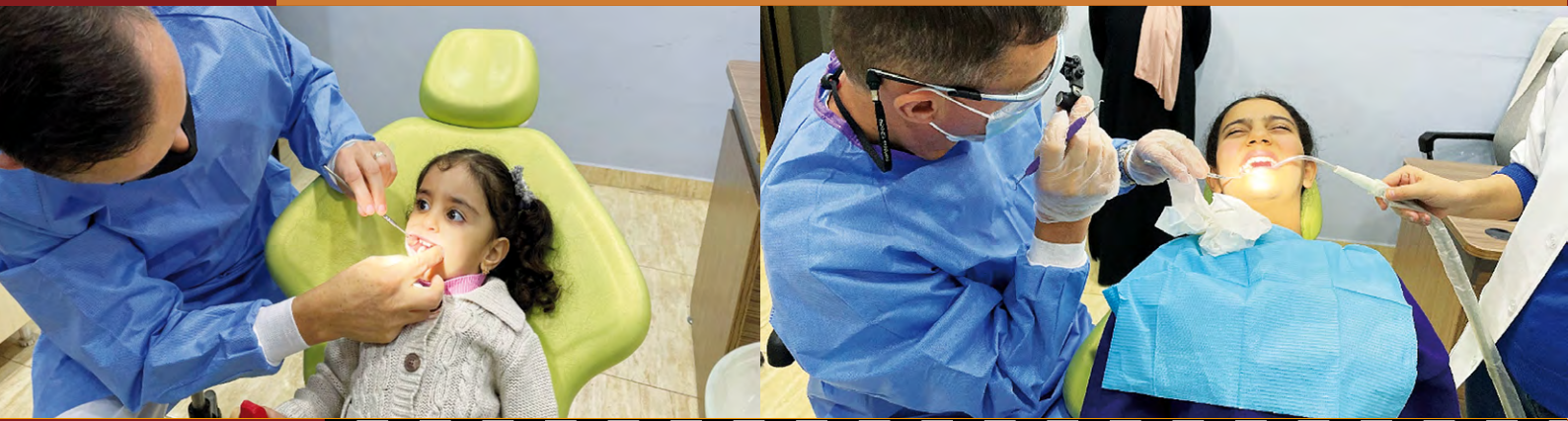
Women bring tremendous strengths to a country's economic development, but they often face barriers to employment that include lack of vocational training and gender discrimination. The Vocational Training project targets unemployed Jordanian women living in rural areas by providing them with job skills and mentorship in opening their own businesses or finding employment. In 2022, 382 women received three months of training in one of the following: operating a home-based day-care, providing elderly care services in a nursing home, and using household waste for composting. In addition to earning an improved income, the women are now able to support the entire community by providing much-needed services.



Success Story

Salma completed a college degree in physical education but struggled to find work. At 35 years old, she wanted something meaningful to fill her time and contribute to her household's finances, and she found it when she learned about a training course on composting. VHI selected her to participate in the training, and she found immense satisfaction in being able to turn household waste into a valuable agricultural resource. In addition to earning an income through composting, Salma now works as a trainer for the next generation of women entrepreneurs.





Project: Dental outreach - dental camp
Approach: Relief
Partner: Zarqa Baptist Church and Dental Klinik Eigenbrodt, Kreuzberg/Berlin
Budget: 2,500 EUR
Beneficiaries: 60
Duration: 2022



Medical care can be out of reach for many refugee families, and dental care tends to be neglected entirely. To improve the dental health of refugee children, VHI partnered with Mercy Medical Clinic, a ministry of Jordan's Zarqa Baptist Church, to bring a team of German dentists for four days of free dental care. Through this dental camp, 60 refugee children – who otherwise have no access to dental care – received cleanings, fillings, and extractions, as well as education on the importance of dental hygiene.



The Berlin Office

Vision Hope has had a German capital office since September 2022. After a long search, we found what we were looking for in a multicultural neighborhood where we feel we are in the right place. Besides Stephan Krämer, Hanna Schrodtt and Kim Rogers work here, as well as various volunteers. However, the purpose of the office is not only to work, but also to establish a location for various activities and networks in Berlin and Germany. The office is supposed to be - and already is - a meeting point for different people and a place to get together. The office gives us the opportunity to build a network of friends on the ground, work together with the Yemeni diaspora, and create events for cultural exchange and fundraising.

"Ambassadors of Hope"

In addition, we were able to start building a team of dedicated volunteers in parallel, whom we proudly call "Ambassadors of Hope". Our common goal is to organize different actions and events in cooperation with other volunteers, to increase the visibility of Vision Hope and to find support for our project activities.



Ambassadors of Hope

Since September, we have been able to recruit a small but highly motivated group of Ambassadors who actively support us in these areas.

Fundraising & Cultural Events

In October, this same support enabled us to hold a charity run in the neighborhood of our office. With the support of generous sponsors, 18 strong runners collected over 4000€, which benefited our fundraising campaign *#sign of life for Yemen*. In December, we had the opportunity to participate with a booth at the Winter Market on the nearby Nettelbeckplatz. We were selling mini-qamaria from Yemen and, over a glass of tea, introduce the work of Vision Hope to the visitors. Later that month, we opened the doors of our office for a Christmas party, welcoming both old and new friends and taking a look at the situation in Yemen.



Start of the charity run.

BERLIN OFFICE



GERMANY

Charity Partner at the Yemeni Day in Berlin

On October 22, the „Yemeni Day“, an event organized by the diaspora of Yemenis in Germany, took place. This event was hosted for the third year in a row by WAAI e.V. with the Yemeni Diaspora community and in cooperation with DJG (German-Yemeni Society). This year Vision Hope was on site for the second time as a charity partner and represented with an information booth.

This year's Yemeni Day was significantly larger than last year's, with over 900 visitors, mostly Yemenis living in Germany, the Netherlands, France and Luxembourg.



The „Yemeni Day“, an event organized by the diaspora of Yemenis in Germany.



Vision Hope at the „Yemeni Day“ in Germany.

The event featured a diverse program including a concert with Hussain Moheb, one of the most famous Yemeni singers at the moment, an exhibition of Yemeni art and handicraft products, authentic Yemeni catering, a children's program, Yemeni dances and much more. During the event, Vision Hope gave a presentation on the humanitarian situation in Yemen and presented current projects.

Through our participation, we were able to make many people aware of our work, and we were able to recruit some new volunteers who are now actively part of our work as „Ambassadors of Hope.“

Accountability, Transparency and Quality Assurance

Accountability, transparency, and quality assurance are essential for the success of our work. We recognize that private and institutional donors entrust us with valuable resources to carry out humanitarian projects.

This trust means Vision Hope has the responsibility of properly managing those resources in the most efficient and effective way possible. To safeguard this trust, we have standards and policies across all projects that ensure funds are properly accounted for and spent according to the donors' wishes.

Transparent Civil Society Initiative

Vision Hope is a voluntary signatory to Transparency International's Transparent Civil Society Initiative. Through this initiative, we make available key financial information regarding our internal management and finances. [Click here](#) to learn more.



Accountability Standards and Code of Conduct

To promote accountability and ethics in all of our projects, Vision Hope is a voluntary signatory and fully committed to the following international quality standards and codes:

- Code of Conduct of the International Red Cross and Red Crescent
- Core Humanitarian Standard on Quality and Accountability

We also follow the 12 Basic Guidelines of Germany's Coordination Committee for Humanitarian Aid.

Data Protection

We take our responsibility with respect to the collection and processing of personal data very seriously and follow the EU's Data Protection Regulations and applicable German legislation.

Moreover, we observe local legislation and humanitarian best practices in the processing of beneficiaries' personal data, to ensure individual dignity. When we report success stories, we take reasonable measures to protect those involved, such as obtaining consent and changing the names of beneficiaries.

[Click here](#) to learn more about our Privacy Policy.

Children and Youth Protection

We actively promote the interests of exploited children and support the United Nations Convention on the Rights of the Child, in addition to the quality standards to which we are signatory. Our employees, partners, and volunteers are required to sign and adhere to our Child and Youth Protection Policies.

Internal and External Audit

According to our Statutes, two external cash auditors – appointed by the Board – check our accounting and cash management annually. Our financial accounts are also verified by an independent external auditor.

Project Monitoring and Controlling

Regular monitoring of our projects helps us measure whether targets are being met and determine where additional support is necessary. To this end, project cycles begin with a baseline survey; include monthly, bi-yearly, and annual reports throughout the duration; and final evaluations. For each project, a framework contract with the respective government determines our cooperation with local authorities. Moreover, project agreements with institutional donors are approved by our Board in Germany.

We make information about the achievement of project targets available to stakeholders in the projects, including donors and the government offices of the project country.

Who we are

Integrated Emergency and Transitional Assistance, and Sustainable Development

Vision Hope International is a humanitarian and development organization that partners with local communities and authorities in the Middle East and North Africa (MENA region) to transform societies experiencing the greatest need. We meet the challenges associated with war, gender-based violence, and systemic poverty by embracing local cultures and traditions, as long as they do not conflict with our values, and by implementing sustainable development that outlives our projects.

We aim to alleviate extreme poverty by providing food security for families, protection and education for orphans, community integration for refugees and persons with disabilities, and sustainable development that promotes human flourishing. To this end, we empower local people so that they can become part of the solution to the challenges they and their communities face.

Our projects and programs contribute to the achievement of the Sustainable Development Goals (SDG) 1, 2, 3, 4, 5, 6, 7, 16 and 17, as formulated by the United Nations Office for the Coordination of Humanitarian Affairs (UN OCHA).



Our Vision

Our vision is **empowered people who are enabled to transform the world.**

Many people — throughout the MENA region and all across the world — do not feel empowered to improve their own lives and the communities in which they live. Wars and systemic deprivation lead to the belief, especially among the poorest and most vulnerable, that their lives are largely outside of their control. Our work consistently shows that by empowering people, through implementing bottom-up humanitarian projects that begin with vulnerable individuals and helping beneficiaries see themselves as valuable human beings with agency, they can recognize and act out their potential as agents of change and transformation.

Because we value the dignity of every individual, we aim to provide them with motivation and new perspectives for their futures and the futures of their communities.

Our Mission

We work with local communities to create **sustainable solutions** that advance peace in the world's most difficult regions.

The goal of our work is to restore relationships, community solidarity, and dignity at a local, grass-roots level while advocating for meaningful policy changes that can address the root causes of poverty.

We advocate systemic change that promotes long-term and sustainable peace, in which not only is violent conflict no longer present, but in which people are able to live a dignified, fulfilling, and rewarding life.

Our values



Compassion

Genuine help is more than mere material assistance. We believe that long-term sustainable development is possible only in an environment conducive to positive human relationships that are based on respect, acceptance, and reconciliation.



Trust

Authenticity and transparency inspire the way we work. By open communication, we build the foundation for empathy and mutual trust that create the optimal conditions to resolve upcoming problems and to find new solutions together.



Dignity

We regard every human being as unique with his or her own inviolable dignity. That is why we strive toward a world in which all people have an equal opportunity to attain physical, psychological, and social well-being.



Passion

Where human beings suffer and despair, we cannot remain indifferent. We fiercely fight misery with our dedication and passion, celebrating every change for the better.



Courage

Despite the adversities and uncertainties, we operate in the world's most fragile states, and we encourage others to take a stand against injustice and to support those who cannot help themselves.



Governance structure

Legal Form, Non-Profit and Tax Exemption Status

VHI is registered as a non-profit organization in the legal form of association (registration number VR 270382) with the City Courts of Freiburg im Breisgau, Germany and is tax-exempt by the Tax Authorities in Emmendingen, Germany. All donations to VHI are tax-deductible.

Our Principles of Work

Our structure, work processes, and division of responsibilities at the organizational, project country, or program level are set up in a way that enables leaders and co-workers to make decisions according to their tasks and responsibilities, without unnecessary delays and uncertainties. This structure allows us to react quickly to the rapidly changing needs of the beneficiaries. The VHI Main Office in Germany supports capacity-building and competency-strengthening at the local level, while providing strategic support to maintain quality standards at the organizational level.

Organizational Structure

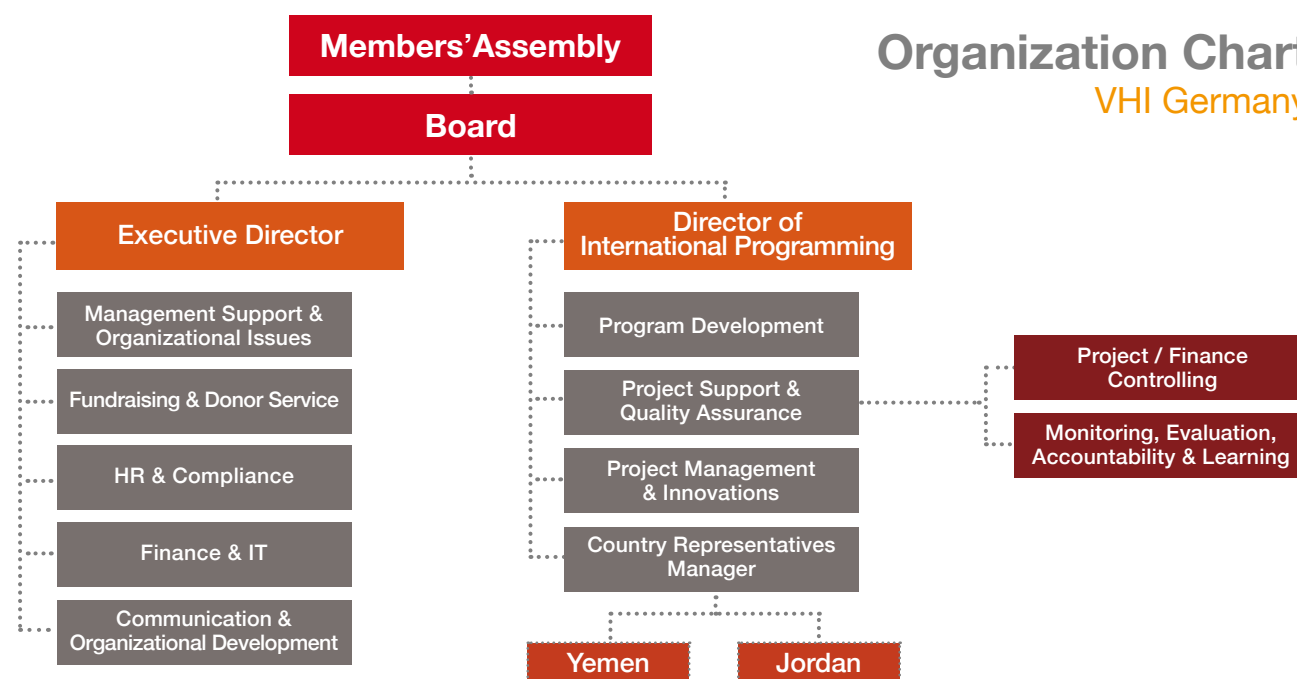
For the implementation of projects, VHI engages a mixed-operational approach. This means that VHI implements projects directly through the engagement

of its own local structures and staff, as well in cooperation with local partner organizations in the project countries. Where projects are implemented through local partners, VHI local staff in the project country or local staff at the VHI Main Office in Germany provide continuous supervision and assistance for a professional and efficient implementation.

VHI works in the project countries primarily through its own Country Offices. The Country Office is led by the Country Representative, who together with Senior Managers at the Country Office form the Country Management Team (CMT). The CMT is responsible for the implementation of VHI's vision, mission, values, strategy, and policies in a particular country. The VHI Main Office in Germany provides support to the CMT in the areas of quality assurance, finance management, staff recruitment and development, and fundraising.

The Country Representatives report directly to the Director of International Programming at the VHI Main Office in Germany. To ensure implementation of VHI's strategy and policies as well as create a platform for the exchange of knowledge and experiences, the VHI Main Office in Germany organizes regular meetings with the CMT.

Organization Chart VHI Germany



The Board

Members' Assembly

The Members' Assembly is the highest collective decision-making body of the organization and is comprised of all voting members. The Assembly decides on VHI's global vision, mission, values, and annual financial plan, as well as elects and evaluates the work of the Board. By the end of 2022, there were 68 voting members, all eligible to participate in the Members' Assembly.

The Board, the highest executive body of the organization, is responsible for the organization's management and serves as the legal representative of VHI. The Board's responsibilities include appointment, supervision, and relief of the Executive Director, decision-making on matters of global strategies and policies, personnel, finances, communication, and fundraising. The Board also ensures the implementation of the decisions made by the Members' Assembly.

Board members (31 December 2022)

Marcus Rose	Matthias Böhning	Silvana Höpfner-Osegbe	Lars Schärer	Rainer Weber	Gerhard Redecker
Chairman	Deputy Chairman	Treasurer	Secretary	Member	Member

Personnel in Germany (01 September 2023)

Stephan Krämer	Matthias Leibbrand	Louisa Schmaderer	Hanna Schrodtt	Kim Rogers	Eva Collet
Executive Director	Executive Director Intern. Programs	Marketing	Project Coordinator Ambassador of Hope	Administration	Donor Care Public Relations

Staff abroad

As of December 2022, we employed in Yemen 276 and in Jordan 3 staff.

Our finances

BALANCE SHEET AS OF DECEMBER 31, 2022

ASSETS (EUR)	2022	LIABILITIES (EUR)	2022
A. Assets		A. Equity	
I. Intangible Assets	10.159,00 €	I. Association capital	50.000,00 €
II. Tangible Assets	980,00 €	II. Unrestricted reserves	526.602,01 €
III. Cash and cash equivalents	4.735.403,28 €	III. Restricted reserves	60.746,11 €
IV. Receivables	5.819.398,64 €	IV. Retained earnings (unrestricted)	0,00 €
V. Cash-in-Transit	0,00 €		
VI. Other Assets	0,00 €		
Total Assets	10.565.940,92 €	Total Equity	637.348,12 €
		B. Liability and Provisions	
		I. Payable institutional and private funds	9.521.663,59 €
		II. liabilities to Banks	55.181,77 €
		III. liabilities not yet used for the intended purpose funds	346.019,19 €
		IV. Other liabilities	1.728,25 €
		V. Provisions	4.000,00 €
		Total liabilities and provisions	9.928.592,80 €
		Total liabilities, provisions and equity	10.565.940,92 €

BALANCE SHEET AS OF DECEMBER 31, 2022

A. Assets (in EUR)	2022	2022
1. Computer Software		10.159,00 €
2. Office equipment		978,00 €
3. Passenger cars		2,00 €
4. Assets (collective item)		0,00 €
5. Balance in Cashbooks and Bank Accounts		
Cashbook Germany	90,00 €	
Postbank 624 520 751	31,15 €	
Volksbank Freiburg Euro	144.631,73 €	
Volksbank Freiburg USD	6.436,12 €	
BFS Bank 1831600	116.829,00 €	
BFS Bank 1831601	3.762.480,48 €	
Business Sparcard 3017929325	5.500,76 €	
Business Sparcard 3018491972	83,78 €	
Paypal	1.066,14 €	
Stripekonto	2.207,57 €	
Bank accounts and cash - office administration Yemen	583,80 €	
Bank account - projects Yemen	679.007,95 €	
Bank account - projects Jordan	16.454,80 €	4.735.403,28 €
6. Cash-in-Transit		0,00 €
7. Receivables		5.819.398,64 €
8. Other Assets		0,00 €
Total Assets		10.565.940,92 €
B. Liabilities and Provisions (in EUR)		
1. Wage and Church tax payables		9.521.663,59 €
2. Payables institutional and private funds		4.000,00 €
3. Provisions		55.181,77 €
4. Liabilities not yet used for the intended purpose funds		346.019,19 €
5. Other liabilities		1.728,25 €
Total Liabilites and Provisions		9.928.592,80 €
C. Net Assets		
1. Total Assets		10.565.940,92 €
2. Total Liabilitis and Provisions		9.928.592,80 €
Net Assets (in EUR)		637.348,12 €

INCOME FOR FISCAL YEAR 2022 (in EUR)

2022

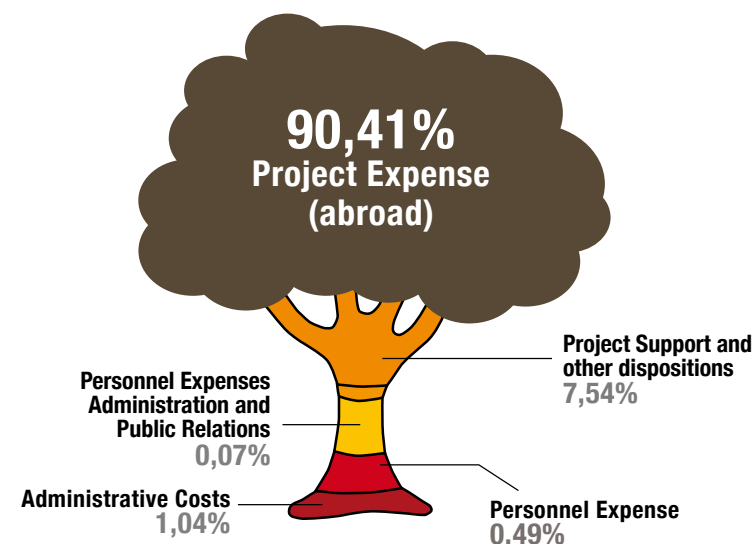
A. Donations from members and non-members	Amount	Percentage
1. Donations from members	19.108,00 €	0,23%
2. Donations non-members	67.966,15 €	0,83%
Subtotal	87.074,15 €	1,06%
B Donations and grants from private institutions		
1. Trusts & foundations	61.279,62 €	0,75%
2. Other private institutions	37.067,07 €	0,45%
Subtotal	98.346,69 €	1,20%
C Public institutional income		
1. International Institutions	4.287.716,12 €	52,39%
2. German institutions	2.844.478,38 €	34,76%
Subtotal	7.132.194,50 €	87,15%
D 1.3. Other income		
1. Interest Income	0,00 €	0,00%
2. Other income - exchange rate differences	78.429,33 €	0,96%
Subtotal	78.429,33 €	0,96%
E 1.4. Net assets released from restriction		
1. Due to satisfaction of program restrictions	787.610,70 €	9,62%
Subtotal	787.610,70 €	9,62%
Total Income	8.183.655,37 €	100,00%

DISPOSITION OF FUNDS IN FISCAL YEAR 2022 (in EUR)

2022

A. Project Expense	Amount	Percentage
1. Project funding Yemen	6.863.221,69 €	83,86%
2. Project funding Jordan	725.278,72 €	8,86%
3. Project funding Libanon	331,59 €	0,00%
Total Project Expense	7.590.142,19 €	92,75%
B. Project Support		
1. Staff Expenses (50% Share)	79.196,88 €	0,97%
2. Other Expenses	5.752,59 €	0,07%
Total Project Support	84.949,47 €	1,04%
C. Expenses for Administration, Fundraising, and Public Relations at HQ		
1. Personnel Expenses (50% Share)	79.196,88 €	0,97%
2. Administrative costs	87.614,64 €	1,07%
3. Advertising, PR and educational work, advocacy	5.644,39 €	0,07%
Total Expenses for Administration, Fundraising & Public Relations at HQ	171.455,91 €	2,11%
D. Other Dispositions		
1. Due to increase of program restrictions	547.611,04 €	
Total Other Dispositions	547.611,04 €	6,69%
Total Disposition of Funds	8.393.848,42 €	102,57%
Annual Result	-210.193,04 €	-2,57%
Total Disposition of Funds + Annual Result	8.183.655,37 €	100,00%
Appropriation to statuory reserves	-210.193,04 €	
Results carried forward		

Graphic Presentation of our finances

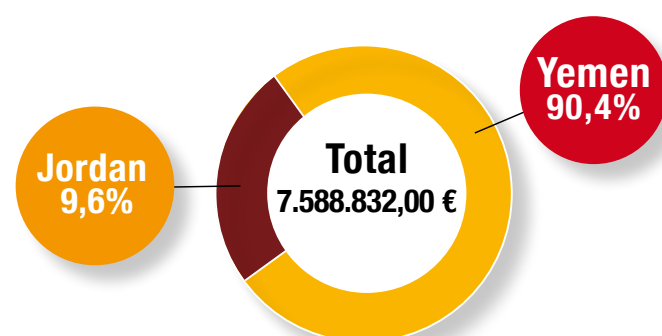


What happens to your donation?

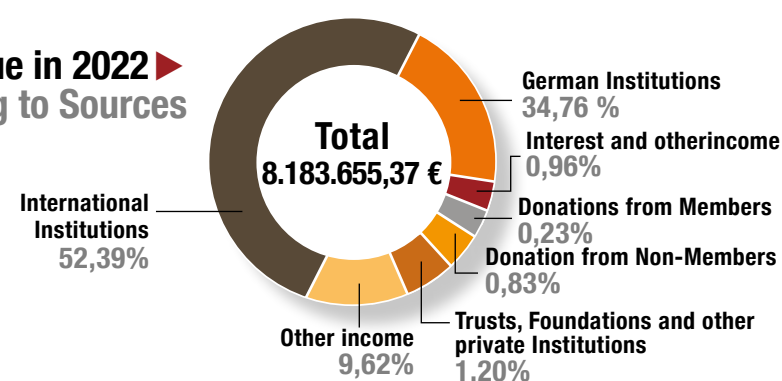
With your donation we are able to apply for further funds from public donors, such as the German Federal Ministry for Economic Cooperation and Development (BMZ) or the United Nations for our projects.

90% of Project budgets are funded through institutional grants, 10% need to be funded by donations.

Your donation therefore has a tenfold effect.



Revenue in 2022 according to Sources



Report of the Independent Auditor on the Financial Statements to the Board of Directors of

Vision Hope International e.V., Emmendingen, Germany

As independent auditor, I have audited the accompanying financial statements of Vision Hope International e.V., which comprise the Statement of Financial Position, Statement of Comprehensive Income, Statement of Changes in Equity, Statement of Cash Flows and notes for the year ended 31 December 2022.

Management's Responsibility

Management is responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards (IFRS) and the requirements of German law. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on our audit. I conducted my audit in accordance with International Standards on Auditing as well as German Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Opinion

In my opinion, the financial statements present fairly, in all material respects, the financial position of Vision Hope International e.V. as of 31 December 2022, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS) and comply with German law.

We did not audit the financial statements of „Vision Hope International – Yemen“. Those statements were audited by other auditors, whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for „Vision Hope International – Yemen“, is based solely on the report of the other auditors.

Stuttgart, 27.10.2023

E. Assmann
Elard Assmann
Auditor



THANK YOU

to our Donors



Institutional and Governmental Donors

German Federal Ministry for Economic Cooperation and Development

UN Agencies

United Nations Office for the Coordination of Humanitarian Affairs (OCHA)
World Food Programme (WFP)
United Nations Population Fund (UNFPA)

Foundation and Other Private Organisations

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La Loba Foundation
WEC International e.V.
Elisabethen Home Havetoft
Praiseclub International e.V.
KulturConnect

Next to our individual donors we would like to express our gratitude especially to:

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Immanuel Service Herbolzheim e.V.
Evangelical Lutheran Church District of Schleswig-Flensburg
Evangelical church community Buettelborn
Calvary Chapel Freiburg

Schools in Germany

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Erika-Mann-Grundschule Berlin Wedding

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Vision Hope International e.V. or as indicated.

FURTHER NOTES

Gender equality is a major concern for us, and we have endeavored to formulate all texts in a gender-sensitive manner. If we have forgotten to do so at any point, other forms are nevertheless equally meant.

DONATION ACCOUNTS

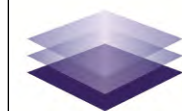
Postbank Karlsruhe
IBAN DE69 6601 0075 0624 5207 51

Volksbank Freiburg e.G.
IBAN DE44 6809 0000 0038 7323 07

Vision Hope International e.V. is recognized as a non-profit and charitable organization, recognized most recently with the notice of exemption from corporate income tax of the Tax Authorities of Emmendingen on July 15, 2020. Tax number 05015/05894.

All donations made to Vision Hope are tax deductible.

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Initiative
Transparente
Zivilgesellschaft



VISIONHOPE





People with hope
Change the world.

